

CITY OF CORONADO
FINANCIAL PLAN
Fiscal Year 2014-15
Adopted

Fiscal Year 2014-15 Operating Budget

City of Coronado

Mayor

Casey Tanaka

Council Members

Al Ovrom Jr.

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City Manager

Blair King

Prepared by the Administrative Services Department
with
Contributions from All Departments

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CITY OF CORONADO

July, 2014

Honorable Mayor and City Council
Coronado City Hall

Re: FISCAL YEAR 2014-15 BUDGET AND FINANCIAL PLAN

Dear Honorable Mayor and City Council Members:

I am pleased to present the City of Coronado Fiscal Year 2014-15 adopted budget and financial plan. The financial plan is sound, consistent with Coronado's tradition of thoughtful balanced budgets and its recent assignment by Moody's Investors Service of an Aaa rating. This budget provides the resources for day-to-day services, lays the foundation for continued fiscal sustainability and addresses state and federal mandates. The City's largest fund, the General Fund, is balanced. The City's operating budget for all funds, net of transfers is \$55.7 million. Coronado's capital projects budget for FY 2014-15 is \$3.3 million.

It has been noted that the budget is a numerical representation of City Council policies, priorities and goals. The budget is a policy document. With this in mind, I am taking the liberty of using this transmittal memorandum as an opportunity to discuss the approach to the budget and the financial goals and philosophies it contains rather than present just the numbers. The Budget Summary section following this transmittal letter provides details and is very comprehensive. It will provide the reader with a more thorough understanding of the budget. But, the purpose of these immediate four pages is to provide a foundation and broader view and explanation.

The first objective of this financial plan and budget is financial sustainability. Revenue estimates are projected realistically, but if there is any doubt about realizing the anticipated income figure, a more pessimistic figure is used. With expenditures, the roles are reversed. This is what is meant when the term conservative budgeting is used. Staff is conservative with revenue estimates but not so much with expenditure estimates. The balance carried forward at the end of FY 2014-15, which includes a conservative estimate for year-end FY 2013-14, is \$40.3 million. This reserve is in addition to other specific reserves for items such as vehicle replacement or major facilities replacement. The budget is watched and managed throughout the year with adjustments made mid-year.

With the Council's approval, this will be the fourth year that funds have been budgeted and set aside for major facilities replacement. By June 30, 2015, this amount is projected to be \$3.1 million. In 2010, the City Council directed the City Manager to develop a policy to establish and maintain reserves to meet the estimated future costs for replacing or renovating facilities and infrastructure. This direction was in response to the circumstance that most of the City's public facilities and buildings had been constructed in the past 20 years, using a source of one-time money, and that these same facilities would reach the end of their useful life at approximately the same time. In order to provide long-term sustainability, a first generation facilities replacement study was approved by the City Council, at which time the Council

directed that funds from the General Fund be deposited in reserve for facility replacement or refurbishment. Subsequently, the Council took half of its designated General Fund capital project allocation and directed that these funds also be set aside for facility replacement. Staff and the Council are working together to make sure that in the distant future, Coronado has the resources it needs to continue to provide for its public facilities. Without this reserve, the City could face financial strains for costly maintenance or refurbishment projects that cannot easily be absorbed in any given year's budget. Planning ahead for facilities' maintenance and replacement is critical to managing the City's budget comprehensively.

Another tool to maintain fiscal sustainability is the multi-year financial forecast. In February, the Council received a five-year forecast through FY 2018-19. The multi-year projections allow the Council to see a snapshot of the City's possible financial future and, if need be, take early steps to modify practices or expenditures to avoid negative future outcomes.

When the multi-year financial forecast was presented, the City Manager advised the Council about the approach, principles and applied techniques that would be used in the preparation of this FY 2014-15 budget. The budget would be prepared primarily as a line item budget. A funding formula would be used for General Fund capital improvement projects and for the major facility replacement reserve. The Community Development and Recreation departments would be budgeted within separate funds. The Council was also advised and agreed that steps would be needed to ensure the Wastewater Fund would maintain its long-term viability.

To address employee benefits and retirement costs, this financial plan proposes to budget contributions at a higher rate than the California Public Employees Retirement System requires. The rate for retirement for all employees, other than police and fire employees, has been budgeted in FY 2014-15 at 21.22 percent, but the rate the City is required to pay CalPERS is 17.17 percent. The spread between the two amounts will result in a budget savings of approximately \$445,000 that can be used to further reduce and stabilize retirement costs in the future. The savings were realized as a result of the City Council's FY 2012-13 decision to make a \$5 million lump-sum prepayment toward the unfunded liability of the City's miscellaneous employee retirement plan, which reduced the annual contribution payment rate. This action follows the City Council's 2011 decision to pay off the Public Safety Side Fund of \$6.2 million to reduce the "borrowing" costs the City was incurring.

The Council's ability to prepay public safety employees' retirement costs, similar to the 2013 payment of \$5 million, has been limited due to Coronado being part of a risk-sharing pool, along with other small agencies with fewer than 100 active safety members. The purpose for being placed in a larger risk pool was to protect against large fluctuations in employer contribution rates caused by unexpected demographic changes. Consequently, because Coronado is one of over 200 agencies in the pool, any prepayments made by Coronado, similar to the miscellaneous lump-sum payment made in 2012 for the miscellaneous plan, would have accrued to all the pooled agencies. Now, an April report indicates that due to repeated requests from agencies in risk-pools, CalPERS will implement a method to allow employers that desire to prepay unfunded accrued liability to do so. It appears this change will be made during the course of this fiscal year.

Total General Fund expenditures are projected to decrease from year to year by \$545,000. This decrease is due to the one-time payment made last year to fund what is referred to as the Other Post-Employment Benefit Trust. This was another step taken to manage future liabilities and reduce the strain on future budgets. This trust provides for safe-keeping of the money required to pay a future portion of premiums of the City's relative minor obligation to retiree health insurance.

The second objective of this budget is responsiveness to the Council's priorities. The budget attempts to mirror those projects the Council has established as high priorities. Successful organizations are ones that can acknowledge priorities and concentrate their efforts. In March 2014, the Council reaffirmed its highest priorities as addressing pension and Other Post-Employment Benefit liabilities, and assuring Successor Agency activities. At the same time, other projects were identified as high priorities by at least two Council Members. These projects are as follows: the Senior Center; replacement strategy for major facilities; Free Summer Shuttle Bus; the San Diego-Coronado Bridge Toll Plaza; Wastewater Master Plan; Coronado Cays entrance; Pomona Roundabout; Air Installation Compatibility Use Zone, or AICUZ; and the Residential Standards Improvement Program. The financial plan and budget contain resources for all these high priority Council initiatives.

This budget is sensitive to the Council's desire to provide funding for community organizations. Nearly \$1.3 million has been budgeted for community grants. However, while funds are provided, it is noted that the increase in the community grants budget has been higher than the rate of inflation. The increase from FY 2012-13 to FY 2013-14 represented a 20 percent increase year to year. Without clearer policy direction, growth in this budget area will continue.

The third objective of this budget is to provide for daily operations and service delivery. What are the cornerstones of providing efficient services and providing a foundation for financial sustainability? They are a combination of physical plant maintenance and human resources maintenance. Maintenance of the City's facilities and infrastructure consists of core basic functions, such as repairing streets and sidewalks, trimming City trees, and securing playground equipment. Maintenance of the City's human resources requires hiring; equipping and training capable staff; and ensuring that there is an adequate work force to meet the City's needs and the public's expectations. Not only should the City strive to provide the most cost efficient durable public facilities possible, but it also must ensure that adequate staffing for these services is provided. This budget works to balance out these two important cornerstones required to deliver services. During the preparation of the budget there was consideration of increased staffing to address the expanded Animal Care Facility services, and increased technology use and equipment. However, at this time these requests will be held at bay until an evaluation of alternative service delivery is complete.

This budget validates the Council's commitment to public safety. Police, Fire and Beach Lifeguard services represent the largest expenditure of the General Fund, totaling \$18.7 million, approximately 43.8 percent of all General Fund expenditures. This budget also continues the Council's commitment to providing high quality services in Recreation, Library, Park Maintenance and support for the Arts. The City continues to fund preventative street maintenance and avoid the more expensive reconstruction of overlaying of streets, by sealing approximately one-sixth of all city streets each year, with the objective of extending the life of its 49 miles of city streets.

Finally, it is appropriate to also highlight items of concern. At the top of the list is the Wastewater Fund. Without adjusting rates, the fund is projected to take in revenue of \$4.4 million with expenditures of \$6.1 million, reducing its fund balance to \$6.5 million. Over the next 12 months, a full-scale Wastewater system evaluation will be undertaken in the form of a Master Plan study. It is expected that this study will reveal the need for major capital projects in order to keep the system reliable. If the Council would like to maintain the tradition of "pay as you go" financing of capital replacement projects, then adequate cash will need to be on hand prior to the commencement of these projects.

The Golf Enterprise Fund projects revenue of \$3.4 million with operating expenditures of \$3 million and capital expenditures of \$0.6 million, lowering the fund balance to \$805,000. High water costs are a continuing concern.

Other areas of concern include implementation of the Affordable Care Act; implementation of the National Pollutant Discharge Elimination System permit program; water and other utility costs; labor negotiations and their impacts upon service delivery; and major maintenance.

In conclusion, I am proud to say that for the fourth consecutive year, the City of Coronado is financially sound and the quality of Coronado's day-to-day services is high; reserves are healthy; capital improvements continue to be made; the City continues to provide funding to community service organizations; and the budget is balanced without drawing from reserves.

Administrative Services Director Leslie Suelter and her staff merit special recognition for preparation of the budget and the day-to-day management of the City's financial resources. Director of Engineering and Project Development Ed Walton, together with his staff, deserve recognition for the preparation of the annual capital improvement budget and the long-term capital improvement budget. My sincere thanks is extended to the City's entire workforce for the quality of services delivered.

Sincerely,

A handwritten signature in cursive script, appearing to read "Blair King".

Blair King
City Manager

BK/sl

This document contains the adopted City of Coronado financial plan, or budget, for the fiscal year beginning July 1, 2014. The budget document is organized in fund order, beginning with the City's largest operating fund, the General Fund (100), followed in numerical order by the subsets of the General Fund, (Funds 106 through 171), special revenue funds (200s), capital project fund (400), enterprise funds (500s) and trust funds (bequest funds, 700s). Each fund section contains a brief description of the Department and Division activities supported by the fund and budget detail.

The front sections of the budget document contain general information such as the City's mission, vision and guiding principle statements; organizational structure and staffing; and general statistical information. There is also a section containing Financial Summaries, which provides the City budget in snapshot form, including the one-page Summary of Funds, found on page 25. The Financial Summaries section also includes a list of revenues and expenditures by fund source and a schedule of inter-fund transfers.

This narrative provides a summary of the City's budget, giving a broad overview but with particular focus on the General Fund. The City's operating budget for FY 2014-15, combining all funds, is \$55.7 million. This amount is an increase of \$1.3 million compared to FY 2013-14. Across all funds, revenue is projected at \$59.8 million, an increase of \$1.3 million. The noteworthy changes in operating expenditures and revenue projections are discussed below.

The budget was developed using approaches, principles, applied techniques and a timeline reviewed by the City Council on February 4, 2014. A copy of these approaches and principles is found at the end of this budget summary.

GENERAL FUND HIGHLIGHTS

The General Fund is the largest fund and it supports approximately 73% of all municipal services, not including capital projects. General Fund revenue for FY 2014-15 is projected at \$43.9 million, which exceeds the budgeted expenditures of \$42.7 million by \$1.2 million. In addition to funding the majority of the City's operating costs, the General Fund also contributes to funding capital projects and to reserves for future facility replacement. The proposed capital improvement program and project list for FY 2014-15 is presented under separate cover. Approved capital project funding will be incorporated into the final budget document.

REVENUE

The chart on the next page displays General Fund revenue, which is projected to increase by \$1,168,900 to \$43.9 million, a 2.7% increase. The subsequent paragraphs describe the notable changes.

City of Coronado Budget Summary | FY 2014-15

General Fund Revenue	FY 2012-13 Actual	FY 2013-14 Mid-Year	FY 2014-15 Adopted	% Change
Property Taxes	22,430,634	22,930,000	23,587,000	2.9%
Transient Occupancy Tax	10,366,260	11,900,000	12,200,000	2.5%
Sales & Use Tax	2,636,542	2,800,000	2,900,000	3.6%
Franchise Tax	931,782	900,000	900,000	0.0%
Other Taxes	726,167	605,000	717,000	18.5%
Use of Money & Property	289,214	366,000	314,400	-14.1%
Licenses & Permits, Fines & Fees	811,520	763,300	759,300	-0.5%
Charges for Services	1,572,076	1,270,100	1,314,100	3.5%
Intergovernmental Revenue & Reimbursements	1,218,778	1,034,500	1,151,000	11.3%
Transfers in from Other Funds	217,431	100,000	-	-100.0%
All Other	142,218	112,000	107,000	-4.5%
Total General Fund Revenue	41,342,622	42,780,900	43,949,800	2.7%

The projection for FY 2014-15 property tax revenue is \$23.6 million, which is an increase over FY 2013-14 projection of 2.9%. Almost all of this increase is likely to come from growth in assessed valuation (AV) due to property sales. In calendar year 2013, approximately 4.7% of single family homes in Coronado sold, with a median home price of \$1.4 million. The 2013 median home price is up by 6.52% over 2012. The change in the California Consumer Price Index was only 0.454%. As a result, property values of homes and properties that did not sell in 2013 will increase very little. The final tax roll information from the County Assessor will be available in late June.

Transient Occupancy Tax revenue has been projected to be \$12.2 million, an increase of 2.5%. Actual revenue growth is likely to exceed this amount as recent trends show a sustained strong tourism market and hotel occupancies. As of this writing, FY 2013-14 revenue is ahead of projections by almost 5%, which suggests that the TOT projections for FY 2014-15 are low and will be revised during the mid-year budget review.

Revenue from Sales & Use Tax is projected to be \$2.9 million and is tied to growth in tourism. Most of the City's sales taxes are generated by restaurants and hotels. In 2013, sales taxes from this industry group produced 71% of the City's revenue in sales taxes and saw 8% growth over the prior year. The next largest group, general consumer goods, produced 9% of sales taxes.

The City's revenues from property taxes, transient occupancy taxes, and sales taxes generate almost 90% of General Fund revenues. All other revenue sources combined are expected to increase approximately \$112,000, or a net 2%.

The City receives annual funding from the State Supplemental Law Enforcement Services Fund. The \$100,000 received reimburses the City for a portion of a police officer position and a portion of a dispatch position. In recent years, the City has posted the \$100,000 to a separate fund and

City of Coronado Budget Summary | FY 2014-15

then transferred this amount to the General Fund as a reimbursement. This separate step has been eliminated and the \$100,000 will be deposited to a unique revenue account in the General Fund in the Intergovernmental Revenue category. This change accounts for the change in the Transfers in from Other Funds category.

EXPENDITURES

Proposed General Fund expenditures for FY 2014-15 total \$42.8 million. This amount includes operating costs and contributions for capital project funding, facility replacement reserves, and for pension stabilization reserves. The proposed budget for FY 2014-15 is \$42.8 million or 1.3% lower than the FY 2013-14 budget. The chart below compares the proposed General Fund expenditures by category to FY 2013-14 budget as well as prior year actual expenditures.

General Fund Expenditures by Category	FY 2012-13 Actual	FY 2013-14 Mid-Year	FY 2014-15 Adopted	% Change
Personnel	25,820,787	24,582,479	26,140,905	6.34%
Services and Supplies	6,679,575	7,666,490	8,069,028	5.25%
Property	321,408	401,600	316,400	-21.22%
Debt Service	472	-	-	-
Transfers	9,916,867	10,668,820	8,149,000	-23.62%
Contingency	-	-	77,786	-
Total General Fund	42,739,109	43,319,389	42,753,119	-1.31%

The Personnel category includes salaries and wages, benefits, workers' compensation charges, and other miscellaneous employee-related costs. This category represents 61.1% of all expenditures in the General Fund. The personnel category has an approximate 6.3% increase compared to the budget for FY 2013-14. Half of this increase is related to an approved stipend for all employee groups of 3%. The stipend will be paid in two lump sums commensurate with actual time worked, but will not result in an increase to the base salary. The remaining increases in personnel costs are based on a number of factors that include increases in workers' compensation costs and charges to operating departments, retirement contributions to the California Public Employees Retirement System (CalPERS). The City is presently negotiating with two of its three organized labor groups--the Association of Federal, State, County and Municipal Employees (AFSCME) Local 127, and the Coronado Police Officers' Association (CPOA) to finalize labor agreements for the FY 2014-15.

One of the largest increases in personnel costs is related to workers' compensation costs, an increase of \$294,000. The City is self-insured for workers' compensation and has seen increases in its cost of claims for the past several years. Police and Fire Departments have the highest costs associated with claims, followed by Public Services. In FY 2014-15, the operating departments are assessed a charge per employee for workers' compensation, based upon the claims experience of the Department. In FY 2014-15, the General Fund will contribute \$1.6 million to the Workers' Compensation Fund 114, up from \$1.3 million, with all of the increase budgeted to the Police Department. Some Departments will actually experience reductions in their workers' compensation charges, based upon their claims history. Human Resources staff is

working with Department managers and with the City's third party claims administrator to improve the return rate of injured workers and to look for opportunities to reduce illness and injury in operating departments.

Although not a notable change in cost, there is additional funding in staffing in the Police Department to create a Corporal classification and convert six existing Police Officer positions. The Corporal will replace Senior Police Officers, a paid assignment of five Police Officers. The assignment receives a 5% pay differential and the primary responsibility is to act as field training officers. The Corporal position will be a ranked position rather than an assignment and will take over the responsibilities for field training. In addition, the Corporal will be required to act for Police Sergeants, acting as watch commanders or shift relief. The proposed classification is expected to be cost neutral because of reduced overtime at the Sergeant level. The Department hopes to use the position to groom officers for promotional opportunities in the Sergeant and Commander classifications. The proposed pay differential for the Corporal position is 7.5% above Police Officer. This organizational change is expected to be cost neutral.

The cost for funding CalPERS pensions for FY 2014-15 is a budgeted increase over FY 2013-14 of \$212,000. The majority of the cost growth is associated with the Safety Plan, where the contribution rate has increased from 26.149% to 27.849%, an increase of 6.5%. The rate increase is due to a change in the CalPERS pension funding methodology intended to reduce unfunded pension liabilities.

For the same reason, the Miscellaneous Plan contribution rate has increased from 16.75% to 17.178%, an increase of 2.6%. Again in FY 2014-15, however, the budget has been developed assuming a higher Miscellaneous Plan contribution rate of 21.22% instead of the 17.178%. At year end, the difference between what will actually have been paid to CalPERS (at the lower rate) and what was budgeted (at the higher rate) will be transferred to a Pension Stabilization Fund. The amount expected to be transferred is \$445,000 from across all funds. The proposed Pension Stabilization Fund will be established at the conclusion of FY 2013-14. A separate report will be presented with the final budget to actual amounts to be transferred and a request to create the new reserve category. At the end of FY 2014-15, a similar budget to actual amount will be added to the new fund.

The City has been aggressive in its efforts to reduce its pension liabilities, first by eliminating the "Safety Side Fund" pension obligation in FY 2011-12 and, in FY 2012-13, pre-funding a portion of its Miscellaneous Plan unfunded actuarially accrued liabilities (UAAL). In FY 2013-14, and repeated in FY 2014-15, the City created the "budget to actual" savings strategy discussed above related to create further prefunding opportunities on its Miscellaneous Plan. Because the City's Safety Plan is in a risk-pool with over 200 other public safety agencies the City has not been able to complete any pre-funding of its Safety plan UAAL. Pre-funding has been precluded because the City's contributions for its Safety Plan are comingled with the other 200 agencies. In FY 2014-15, as a result of structural changes proposed by CalPERS, there is a possibility that, the City will be able to pre-fund its Safety Plan UAAL. In anticipation of this change, staff will be recommending that the City reserve the General Fund year-end revenue over expenditures and to prefund the CalPERS Safety Plan liabilities. This amount is projected to be \$1.2 million.

City of Coronado Budget Summary | FY 2014-15

The City's regular permanent employees receive a Section 125 cafeteria plan allotment that they use toward the purchase of their health, dental, vision and related benefits. In January 2014, employees received a \$30 per month increase to their cafeteria plan contribution amount. The increase in cost for FY 2014-15, net of the amount for the proposed new positions, reflects the full year cost of the cafeteria contribution increase provided in January. The City's contribution to employees' health benefits for the calendar year 2015 will be at the same level as the 2014 amount.

Non-Personnel Categories: Approximately 19% of the proposed FY 2014-15 General Fund budget is for services and supplies, and property (equipment). Overall, these non-personnel expenditures in the General Fund are projected to increase approximately \$308,000 in FY 2014-15, which is an increase of 3.8%. The costs contributing to this increase are for one-time purchases. The noteworthy items are discussed in the section below which looks at expenditures by Department.

The last category of expenditures in the chart noted above is for Transfers. The General Fund provides indirect support to several other operating funds through the Transfers to Other Funds category. A more detailed discussion and a list of the inter-fund transfers follows the Department discussion.

The chart shown on the following page displays the same expenditure budget on a department by department basis.

General Fund Expenditures by Category	FY 2012-13 Actual	FY 2013-14 Mid-Year	FY 2014-15 Adopted	% Change
Legislature	264,918	265,142	273,280	3.1%
Community Grants	1,063,995	1,280,940	1,287,888	0.5%
City Clerk	350,310	281,790	272,752	-3.2%
City Manager	1,148,909	1,020,999	968,436	-5.1%
City Hall	163,523	155,400	170,450	9.7%
Legal Services	354,075	288,000	272,950	-5.2%
Administrative Services	2,907,299	2,603,404	3,174,045	21.9%
Police Services	9,955,508	10,287,689	11,150,978	8.4%
Fire and Beach Lifeguard Services	7,028,762	7,337,274	7,576,848	3.3%
Public Services	5,634,578	5,663,820	5,761,877	1.7%
Engineering & Project Development	1,070,037	973,877	1,042,759	7.1%
Library Services	2,889,624	2,492,233	2,574,071	3.3%
Transfers	9,916,867	10,668,820	8,149,000	-23.6%
Contingency	-	-	77,786	0.0%
Total General Fund	42,748,405	43,319,388	42,753,119	-1.3%

The Legislative budget contains the expenditures associated with supporting the City Council activities. The largest expenditure account in the Legislative budget is for annual funding of Community Grants, which is identified separately in the chart above. The amount of funding for Community Grants is programmed at the same funding level as FY 2013-14, with two exceptions. There is a \$1,500 reduction due to the prior year one-time contribution to the San

City of Coronado Budget Summary | FY 2014-15

Diego Military Advisory Council and the addition of a new grant in the amount of \$8,448 for Camp Able, which was approved during the May 20, 2014 budget workshop. The total amount of approved Community grant funding for FY 2014-15 is \$1,287,188. A list of community grant recipients and grant amounts is found on page 38.

The City Clerk Department budget has a net decrease of 3.2% due to three factors. The decrease is due to salary savings associated with new staff, and a reorganization of clerical staff among the City Clerk, City Manager, and Administrative Services Departments. As part of this reorganization, the costs for collection of business licenses are now programmed in the Administrative Services Department instead of the City Clerk Department. The other notable item in the City Clerk budget for FY 2014-15 is the expenses associated with the November 2014 election, estimated at \$15,000.

The City Manager budget also has a 5.1% decrease from the prior year, approximately \$53,000. Most of the savings are in the personnel category and due to the reorganization of clerical staffing mentioned above. The vacancy created when the Executive Assistant was promoted to City Clerk, was filled with Secretary to the City Manager, a lower classification at lower cost. And, three quarters of the Administrative Secretary position, is transferred to the City Clerk Department. The rest of the budgetary savings in the City Manager's budget is the reduction of \$17,500, reflecting the prior year citizen survey provided through the National Research Center, Inc.

The costs associated with the operation of the Coronado City Hall facility are centralized into a separate budget unit rather than disbursed among the six departments that operate from City Hall. The increase in the City Hall budget for FY 2014-15 is for proposed equipment replacement in the City Council Chambers associated with the audio visual and voting systems.

The administration costs for the Successor Agency, for legal and audit costs have been reduced by approximately \$15,000 based upon experience and reflecting the winding down of activity associated with redevelopment dissolution. These cost savings are what caused the decrease in the Legal Services budget.

The Administrative Services Department consisting of Finance, Human Resources, and Information Technology has a proposed budget increase of 21.92%. The primary reason for the increase is for one-time costs associated with proposed purchases of various enterprise software systems, including training and installation, and a new City website. Although City staff is still evaluating the nearly 40 initiatives found in the Information Technology Strategic Plan, several have been identified for inclusion in the FY 2014-15 budget. Going forward, as various initiatives are planned for implementation, the budget for these items will either be included in the Information Systems budget or in a Department specific budget depending upon whether the initiative is an enterprise solution (multi-department) or a stand-alone solution serving a single department. As part of this evaluation, staff is also examining opportunities to contract for additional IT support services.

The first initiative is to replace the City's website to improve City's services and citizen access. The website is a key access point to and a mission-critical component of City services. During

the Strategic Plan process, the website was described as hard to navigate, slow, out-of-date, and inconsistent with the City's level of service. The recommendation from the Strategic Plan is to implement a full E-government website, redesign with a consistent look and feel, and that supports online payments, services, and access to information. If approved, staff would proceed with a request for proposal selection process to and return with recommendations for City Council consideration.

The second initiative is to expand the use of the City's existing CRW TRAKiT® software to include in-field access to building inspection information; online customer access to permit information and web payments; and to integrate the business license tracking and processing, which is currently handled by a non-integrated system that is outdated. The City has used the software for land management and building permit tracking since the early 1990s. The proposed upgrades are intended to improve efficiency and service levels by allowing City employees to access the software and related building, fire, and engineering inspection data from the field. Another component of the upgrade would be to add a citizen access component, giving the public access to permits, projects, licenses, and pay-related fees online. The last component of the upgrade is to purchase the licensing component to integrate the City's business licensing processing with the permitting software, and eliminate the stand-alone web software used where information is not integrated or accessible by building and fire inspectors. The implementation of this component will not proceed before the City completes a review of and reports to the City Council on the goals and direction of the Business Licensing program.

The last initiative is the continuation of upgrades and enhancements to the City's SunGard financial and human resources enterprise software, the costs of which are budgeted across two years beginning in FY 2013-14. Complimenting this upgrade, Staff is also evaluating a uniform electronic timekeeping system to replace the existing manual process. The new system is needed to comply with the required reporting by the Affordable Care Act and the Fair Labor Standards Act.

The other budgetary changes in the *Administrative Services Department* include increased personnel costs of approximately \$80,000 in the Finance Division. In part, the cost growth is due to the reorganization of clerical staff mentioned previously. The Office Specialist formerly budgeted to the City Clerk budget has been transferred to the Administrative Services Department. The greater portion of the increased personnel cost is associated with the impending retirement of the City's Finance Manager. Additional budget is needed to allow for overlap of the two Finance Managers for a short period of time and to payout accumulated vacation time to the incumbent.

The Human Resources Division includes additional costs for Citywide training and tools for Department supervisors in preparing employee performance evaluations and complying with important federal and state employment laws in areas of workers' compensation, the Family Medical Leave Act, and other laws which impact the workforce and need to be applied consistently across departments. Staff is recommending that the City utilize an online employee performance review system to assist department supervisors in completing timely performance reviews and create a tracking tool for Human Resources.

City of Coronado Budget Summary | FY 2014-15

The Police Services Department budget is projected to increase \$863,300 or 8.4% in the coming fiscal year. Approximately half of this increase is due to the increase in the charges for workers' compensation discussed earlier in this budget summary. The charges reflect claim history and are transferred to the City's Workers' Compensation Fund 114. Many claims that are for illnesses such as heart disease and certain cancers are considered presumptive work related illnesses and are difficult to prevent or predict. As stated previously, the City is looking for opportunities to reduce costs and claims where possible. The employee stipend of 3% mentioned earlier makes up approximately one quarter of the increase to the department budget.

Staff is evaluating opportunities for contracting out the operation of the Animal Care Facility to a private contractor, which would result a reorganization of the budget. If this opportunity develops further, a separate report will be presented to the City Council for discussion.

Each of the divisions in the Department has increases in the costs for contract services that are part of existing operations. The notable increases include increased contracting for employment background checks, increases to the computer-aided dispatch system maintenance, parking meter maintenance, and water costs.

The budget for the Fire and Beach Lifeguard Services Department has a net change of 3.2%. Net reduction in workers' compensation charges (based upon claims experience) of \$78,000 together with a \$30,000 reduction in contract services for the prior year one-time costs associated with updating the City's Emergency Plan are offset by the 3% employee stipend, a one-time proposed purchase of software for tracking and loading medical aid incidents from the field and increases in the costs for Heartland Dispatch services. Heartland rates per dispatched call were increased from \$55 to \$60 per call.

The Public Services Department has few changes for FY 2014-15 when compared to FY 2013-14, with a net increase 1.7%. The budget for part-time and seasonal temporary employees has been centralized into the Administration Division rather than disbursed across the Facilities, Streets, Beach Maintenance, and Park Maintenance Divisions. This change will facilitate the tracking of the budget. There is no net change to the amount proposed. The budget for equipment is reduced by a net \$62,000 due primarily to the prior year one-time purchase of the portable restroom.

The notable change to the Engineering and Project Development budget is an increase of \$44,400 for the wages and benefits for an increased portion of the Senior Management Analyst, who has been split between Engineering, Community Development, and Housing. Only 25% of this position was charged to Engineering in FY 2013-14 with a greater share to Community Development and Housing. The percentage share charged to Engineering has been increased to 40% to reflect the actual support to the Capital Projects program.

The net change to the Library Services Department budget is an increase of \$81,800 or 3.3% which reflects the one time stipend. Decreases in contract services and rental equipment are offset by a one-time charge for web access to the historical *San Diego Union Tribune*.

City of Coronado Budget Summary | FY 2014-15

TRANSFERS

The General Fund provides support to other operating funds and capital project funds via inter-fund transfers. The chart below lists the proposed transfers for FY 2014-15 compared to the current and prior year. Proposed transfers to other funds are decreasing by \$2.5 million from \$10.7 million to \$8.1 million. The largest reduction is due to the prior year one-time contribution of \$1.8 million to the Employee Benefits Fund to establish the OPEB trust, discussed previously in this budget summary. The other reductions are due to the prior year one-time doubling of the contribution amount to the Facilities Replacement and Refurbishment Fund and off-cycle increases to the Capital Improvement Fund for specific projects in FY 2013-14. The combined transfer to Facilities Refurbishment Fund and Capital Projects Funds is \$2.2 million, which is approximately 5% of the projected General Fund revenue for FY 2014-15, consistent with City Council policy.

General Fund Transfers	FY 2012-13 Actual	FY 2013-14 Mid-Year	FY 2014-15 Adopted	% Change
To Recreation Fund 106	2,487,000	2,471,000	2,471,000	0.0%
To Community Development Fund 108	830,000	830,000	830,000	0.0%
To Insurance Fund 110	1,300,000	1,000,000	900,000	-10.0%
To Employee Benefits Fund 112	0	1,800,000	0	-100.0%
To Solid Waste Fund 130	500,000	400,000	383,500	-4.1%
To Vehicle & Equipment Replacement Fund 135	845,000	845,000	876,500	3.7%
To Facility Replacement & Refurbishment Fund 136	650,000	1,340,000	1,094,000	-18.4%
To Capital Projects Fund 400	828,000	1,482,820	1,094,000	-26.2%
To Storm Drain Loan Fund 530	500,000	500,000	500,000	0.0%
To Multiple Funds for CalPERS Prepayment	1,976,867	0	0	0.0%
Total Transfers and Other Uses	9,916,867	10,668,820	8,149,000	-23.6%

GENERAL FUND RESERVES

The opening General Fund balance for FY 2014-15, including reserves for emergency response, economic stabilization, and cash flow (minimum reserve requirement), is projected at \$38,429,389, as shown on the General Fund Source and Use schedule found on page 33. The actual opening balance will be presented during the interim FY 2013-14 financial report in the fall and again during the mid-year budget review. Actual opening balance will reflect any excess revenues and budget savings that occurred in FY 2013-14 and any direction given by the City Council pursuant to Rule 21 (Fiscal Year End General Fund Balance Policy).

The General Fund balance on June 30, 2015, is projected to increase to \$39,634,518, an increase of \$1.2 million or 3.0%. This amount does not include the budget to actual savings that will be derived from the planned CalPERS pension budget, which for the General Fund will be approximately \$270,000. It is recommended that the City Council direct that the full amount of revenues above expenditures at the end of FY 2014-15 be used to reduce pension liabilities associated with the City's Public Safety Plan.

The minimum General Fund reserve requirement for FY 2014-15, as determined by City Council policy, will be \$21,017,000. The expected reserve of \$39.6 million is \$18.7 million greater than the minimum reserve requirement and equal to 43% of the City's budgeted expenditures. The intended purpose of the minimum reserve is to provide for economic stabilization, cash flow and to finance disaster recovery efforts if needed.

DISCUSSION OF OTHER CITY FUNDS

In addition to the General Fund, there are more than 40 additional permanent funds within the City's fund structure. All of the 100 series funds, of which there are a total of 15, are subsets of the General Fund for financial reporting purposes. The City Council has the most discretion on the use of these 100 funds, some of which have restrictions imposed by the City Council. These General Fund types include the Recreation Fund, Community Development Fund, Insurance Fund, Vehicle & Equipment Replacement Fund, the Frances G. Harpst Fund, and others.

The funds in the 200 series are defined as special revenue funds and have unique restrictions from external agencies such as the State and Federal governments. The 400 series are funds that are specifically designated as capital project funds. The City has three enterprise funds, Wastewater, Golf, and Storm Drain, whose accounting more closely resembles a private business, which are found in the 500 fund series. The last set of funds, those in the 700 series, is the trust fund category. These funds have been set up to account for bequests to the City where the use of the proceeds is restricted by the donor. All of the 700 series funds at the City are funds in trust for use at the Library. The Summary of Funds on page 23 of the document contains a listing of each fund, the expected opening balances, revenues, expenditures, and ending balances.

The Recreation Fund 106 and Community Development Fund 108 were set up separately from the General Fund 100 to account for municipal services which are funded in significant part by revenue from user fees and charges. Because not all of the activities programmed in these funds are directly supported by fees and charges, there is a component of support that comes from general tax dollars. Since their establishment in FY 2011-12, both funds have operated with a consistent level of General Fund support. The support comes in the form of an inter-fund transfer, \$2.47 million for the Recreation Fund and \$830,000 for the Community Development Fund. The General Fund transfer supports activities which either do not generate fees (e.g., most current and advanced planning activities) or for which the City Council has determined were appropriate for support (certain youth and recreation programs). Since FY 2011-12, cost growth in these two funds has been sustained with revenue from fees and charges.

In the Recreation Fund 106, projected revenue from fees and charges totaling \$2,107,500 is modestly higher compared to FY 2013-14. Expenditures are projected at \$4,858,200, an increase of 6.6%, the majority of which (\$191,000) is for one-time replacement equipment and property upgrades. The notable items include replacement chairs and tables for the banquet room, replacement treadmills, replacement pool cover, and installation of outdoor pool showers and underwater lights. The replacement and property upgrade items are proposed to be purchased from accumulated reserves in the fund rather than from current revenues. Net of the proposed

equipment purchases, the remaining budget is increasing approximately 2.4%, made up mostly from the employee stipend.

The revenue projections for the Community Development Fund 108 reflect the expected level of building activity, which has remained high. The revenue projection for building permits and plan check related fees in FY 2014-15 has been increased to \$1,065,000 from \$735,000, to more accurately reflect building activity. In the Building Division, personnel costs have increased from \$329,000 in FY 2013-14 to \$459,000. The majority of this increase reflects the full staffing of the authorized building inspection positions, where in the prior few years, the City has utilized contract services while the Building Inspector position remained vacant. The budget for professional services has increased from \$101,000 to \$257,000. This increase reflects the ongoing building plan check services provided by the EsGil Corporation. These professional service costs are recovered through building fee revenue..

In the Insurance Fund 110 expenditures are expected to decrease due to a more than \$100,000 reduction in insurance premiums. The premium is due to a funding formula that comes from the insurance joint powers authority. The premium is developed using a number of factors and fluctuates over time. The premium has come down for three years in a row. A corresponding reduction in the General Fund transfer was achieved.

The Employee Benefits Fund 112 is funded through interdepartmental service charges, and from which the City pays for employee provided health and other benefits such as long- and short-term disability, life insurance, unemployment insurance. The most significant change in the fund for FY 2014-15 is due to the prior year one-time contribution from the General Fund of \$1.8 million to fund the trust fund for Other Post-Employment Benefits (OPEB). Other changes include a service charge, estimated at \$20,000 (one-time), for establishing an employee online benefits enrollment system. This system is planned for the 2015 enrollment process and it is expected to smooth the process for employees, take less time to administer than the manual process that is used presently, and increase accuracy.

As was the case in FY 2013-14, the claims expenses and excess insurance costs associated with the Workers' Compensation Fund 114 have continued to rise, as previously discussed. The impacts of the cost growth are felt on all operating funds, public safety and maintenance functions in particular. Each year, the City sets aside reserves in the Workers' Compensation Fund to pay these future medical costs, which is part of the estimated FY 2014-15 claims expense of \$1.5 million. In a continuous effort to reduce costs in this area, City staff works closely with the City's workers' compensation administrator to manage the claims process. The City also has a Citywide Safety Committee which reviews all accidents and preventable injuries, conducts safety checks, and works with Departments to improve safety. Additional efforts are planned in FY 2014-15 including more training for supervisors and efforts to improve return-to-work rates for injured employees.

The Vehicle & Equipment Replacement (VER) Fund 135 is funded through an annual transfer from the General Fund. The transfer amount for FY 2014-15 is programmed to increase to \$876,000 from \$861,000, reflecting the growth in the amortized replacement cost of the City's General Fund rolling stock and other fixed assets. The planned Asset Management Assessment

that is in process will allow the City to validate its General Fund contribution amount. The list of scheduled replacement vehicles and equipment, totaling \$1.37 million, can be found on page 170. The fund balance in the fund, which fluctuates based upon the annual replacement schedule, is expected to be \$2.8 million at the end of FY 2014-15.

The City receives contributions from a number of sources, intended to support programs such as for animal care and feeding, tree planting, youth recreation programs, fire department uniforms, police Explorer program, and others. These contributions are placed into separate accounts in the *Citizens Donations Fund 150*. Even though these funds are donated for specific purposes, their use requires an appropriation. The FY 2014-15 budget anticipates some of these small program contributions that recur every year. The amounts programmed include \$10,000 for animal facility supplies for animals, \$3,000 for as needed dress uniforms, \$31,000 for park trees, \$5,000 for the police Explorer program supplies, \$3,500 for miscellaneous public art costs, and \$1,000 for tennis court benches. Funds that are received as contributions are recorded in separate accounts to track that they are used for the intended purpose. The total amount programmed for FY 2014-15 is \$65,300.

Among the Special Revenue Funds (200 series), the notable change is to the *Transportation Development Act Fund 216*. The increase of \$57,900 reflects the planned increase in level of commuter ferry service that was recently authorized by the City Council.

ENTERPRISE FUNDS

Enterprise funds are used to report the operations that are intended to recover all or a significant portion of their costs through user fees and charges. In the City of Coronado, these consist of *Wastewater Fund 510*, *Golf Course Fund 520*, and *Stormwater Fund 530*.

The *Wastewater* budget contained herein was prepared without an assumed rate increase. As a result of the rate increase approved subsequent to budget adoption, pursuant to the Atkins America Wastewater Rate Study, the mid-year budget will be revised to reflect the additional revenue. The new rate structure is expected to produce additional revenue in FY 2014-15 of approximately \$1 million, which includes the higher contribution from the Navy.

Operating expenditures for FY 2014-15 total \$4,778,000, which is 3.1% greater than FY 2013-14. The noteworthy variance is for the scheduled replacement of three Wastewater vehicles, estimated at \$235,000.

The *Golf Course* enterprise operating budget is proposed at \$3,046,400, a 3.7% increase compared to FY 2013-14. The offsetting projected \$3,428,000 of revenue includes a one-time insurance reimbursement of \$290,000 related to the cart barn repairs completed in FY 2013-14. Revenue from green fees and rents and concessions has seen positive growth and is projected at \$3,133,000, a 4.4% increase over FY 2013-14 budget. As in FY 2013-14, the projected costs for water are a driving factor in the growth of costs at the Golf Course. The budget has been prepared with \$735,000 for the cost of watering the course. This cost can fluctuate greatly depending upon weather. The new irrigation controller project that is underway will help to manage water use and provide some relief to this cost growth.

FINANCIAL PLAN REVIEW AND ADOPTION

This financial plan was presented for review and discussion at the regular meeting the City Council on May 20, 2014, and adopted at the regular meeting of June 3, 2014.

CONCLUSION

The FY 2014-15 budget, contained on the following pages, reflects prior City Council direction for all funds and reflects conservative revenue and expenditure projections. The General Fund is balanced with revenues projected to exceed expenditures by \$1.2 million.

Management of the budget occurs throughout the year. Year-end actual revenue and expenditures will be determined as quickly as possible. A preliminary report on the actual expenditures for FY 2013-14 will be presented in the fall and financial statements presented in December or January. The Council will review and approve a Mid-Year Budget report in February or March 2015. Preparation of the Fiscal Year 2015-16 Budget will begin in March 2015.

City of Coronado Budget Summary | FY 2014-15

Approach, Principles, Applied Techniques and Timeline for Preparation and Implementation of FY 2014-15 Financial Plan

- 1) Basic assumptions, such as revenue and expenditure growth assumptions, will be reviewed with the City Council on February 4, 2014, as part of a multi-year financial projection.
- 2) The basic budget model, to the degree practical, will continue to be a line item budget. With some exceptions, line items in the FY 2013-14 budget will be the base for FY 2014-15. Line item budgets are the most common and familiar budget types and lend themselves to simplicity, especially with small and lean fiscal/management staffs.
- 3) The Required Obligation Payment Schedule (ROPS) will continue to constitute the budget of the Successor Agency to the Community Development Agency. Each six months, the City Council, acting as the Board of the Successor Agency, will approve the ROPS for the succeeding six-month period. For the next several years, the semi-annual deposits to the Redevelopment Property Tax Trust Fund from the County of San Diego will be sufficient to cover only the payment obligations of the former Community Development Agency and not the administrative expenses of the City to operate the Successor Agency. Therefore, an advance from the City to the Successor Agency will be necessary to finance the administrative costs of the agency. These advances will become repayment obligations of the Successor Agency in future ROPS periods.
- 4) Separate funds will continue to be used for the activities of the Community Development and Recreation Departments. There will be no proposed change to the level of General Fund support of the two special funds for FY 2014-15, maintaining the level of support that was first provided in FY 2011-12 when the new funds were established.
- 5) In February 2013, the City Council approved a funding formula for the General Fund support of capital improvement project funding at 5% of projected General Fund revenues. The formula will establish an annual funding target and long-term strategy for funding capital projects no longer funded through the former Community Development Agency. For FY 2014-15, the combined amount of funding that will be transferred from the General Fund to the Capital Improvement Projects Fund 400 and the Facilities Replacement Fund 136 is estimated to be \$2,188,000. A portion of this contribution will be deposited to the Facilities Replacement Fund. The City Council will consider funding of specific projects, including projects not funded from the General Fund, at its May 20, 2014 budget workshop.
- 6) The FY 2014-15 budget will include the newly created Tidelands Fund 220 which will contain the operations and maintenance costs for the Glorietta Bay Marina and associated properties. The new fund was established in FY 2012-13 when the City entered into a new lease agreement with the Port of San Diego for these tidelands.
- 7) The basic financial plan goals for FY 2014-15, as in prior years, will be to maintain service levels and to present a budget that matches 12-month expenditures to 12-month revenues.
- 8) Continual system improvements will be sought including considering contracting for services and/or alternative service delivery, when appropriate, and where clear service improvements and

City of Coronado Budget Summary | FY 2014-15

- cost improvements can be realized. Priority will be given to business practices and strategic planning efforts that result in savings, increased efficiencies, or improved revenues.
- 9) Employee compensation is programmed at the same level as FY 2013-14. The City will be in negotiations with its three bargaining groups for successor Memoranda of Understanding for FY 2014-15.
 - 10) Community Group funding is subject to City Council direction. The amount will be programmed at the current fiscal year level.
 - 11) Emphasis will be given to watching, caring, and monitoring the tax base.
 - 12) Management will be vigilant in monitoring changes in the State budget that may directly or indirectly effect municipal operations or revenues and identify opportunities to recover costs for State and Federal mandates.
 - 13) Performance and service satisfaction will be monitored and evaluated.
 - 14) Maintenance of Coronado's physical assets will continue and will not be deferred.
 - 15) With the exception of the Storm Drain Fund 530, enterprise activities are expected to be self-supporting.
 - 16) Fee increases for enterprise activities will be recommended as soon as a long-term structural deficit is revealed in order to allow for the smallest and most gradual increase possible. It is anticipated that fee adjustments will be necessary to address a growing deficiency in the Wastewater Fund. The format and timing of such fee adjustments will be discussed in advance of the FY 2014-15 budget adoption.
 - 17) Fees will continue to be considered where appropriate to allow General Fund activities to remain healthy and vibrant, targeted towards identified uses, with a strong nexus between the service and users in accordance with the requirements of AB 1600 and California law. Appropriate reserves will be maintained as required by the City Council Reserve Policy last revised in June 2013. As required by the GASB Pronouncement No. 54 on fund balance reporting, the amounts of committed and assigned reserves will be updated as needed prior to July 1, 2014.
 - 18) A separate pension rate stabilization fund (Fund 115) has been created during FY 2013-14. The fund will be used to accumulate savings that resulted from the City's June 2013 \$5 million lump-sum prepayment toward its Miscellaneous Plan unfunded liability. The City's contribution rate was reduced from 20.099% to 16.75% and the FY 2013-14 savings of approximately \$376,000 together with similar savings in FY 2014-15 will be deposited to the new fund. The Miscellaneous Plan contribution rate that will be used to prepare the FY 2014-15 budget is 21.22% while the rate that will be paid to CalPERS will be at 17.178%. The budgetary savings from paying the lower rate will be deposited to Fund 115.
 - 19) The draft budget will contain capacity for additional City Council directed services and programs.

CITY OF CORONADO
MISSION AND VISION STATEMENTS

“Leading our community in a
partnership for excellence”

Coronado is a unique, well cared for, financially sound “small town” with an involved citizenry and a strong sense of community pride.

We see a partnership between the community and City government which protects the environment, preserves traditions and fosters innovation.

We see a community that places trust and confidence in its elected officials who lead a motivated professional City staff dedicated to customer service and continuous quality improvement.

We see a protection of our quality of life through strong leadership and open communication.

CITY OF CORONADO GUIDING PRINCIPLES

We are dedicated to leadership based on principles in seeking realization of our Mission and Vision through the following Guiding Principles:

Integrity. Our core principle is an honest code of behavior through which we maintain professional credibility personally and throughout the organization.

Service. Our primary focus is to serve the people and future generations of Coronado to the best of our abilities.

Safety. We maintain public standards reflective of safety as the basic and most important service we provide.

Respect. We maintain a culture characterized by openness, respect for the individual, trust, accountability and self responsibility.

Financial Responsibility. We recognize fiscal responsibility and accountability as the key to providing consistent services.

Community and Individuals. We respond to the needs of the community as a whole, while remaining sensitive to the needs of the individuals.

Future. We value our future and therefore place emphasis on the development and well-being of our children and youth.

Stewardship. We are good stewards of our community resources including environmental, financial, cultural and human resources.

Constant Improvement. We are committed to a philosophy of constantly improving the services we provide, communications with others, and managing our resources.

Planning. We understand and embrace the vital nature of planning as a continuing process to achieve the matching of expectations and resources.

Continuous Learning and Personal Development. We are committed to a vigorous program of continuing learning and personal development throughout the organization.

Innovation. We encourage and reward innovation while recognizing that not all innovations are ultimately successful.

Regional Relationships. We seek positive relationships with regional agencies with whom we need to work cooperatively to achieve our goals.

Sensitive to Individuals. To the extent possible, we are sensitive and responsive to the individual, even as we seek to improve the community as a whole.

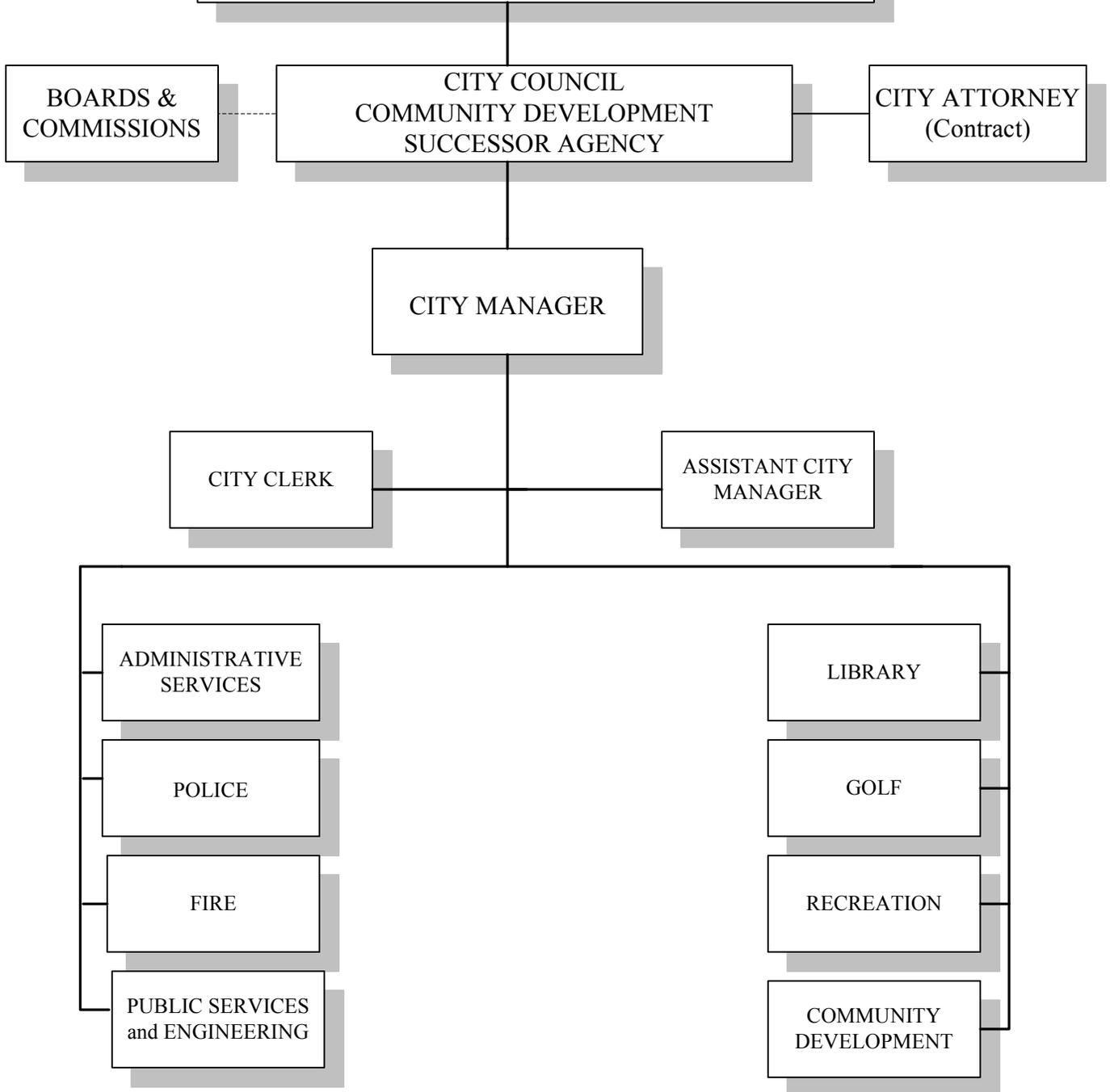
Community Spirit. We foster a positive community spirit in all who live, work and visit in Coronado and value the volunteers who demonstrate the true depth of the spirit.

Traditions. We preserve and build upon the strong traditions that make Coronado unique.

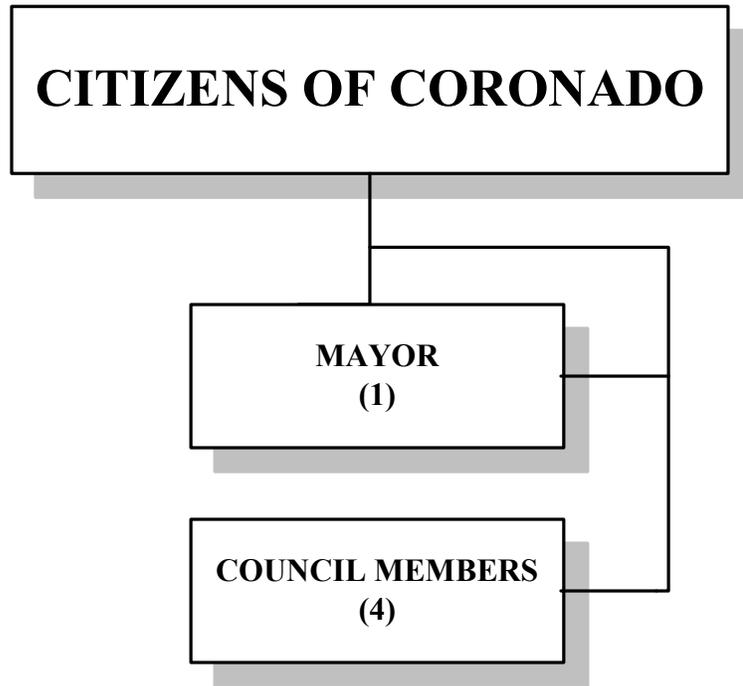
Work Environment. We provide the benefits of a pleasant and stable work environment for all our employees.



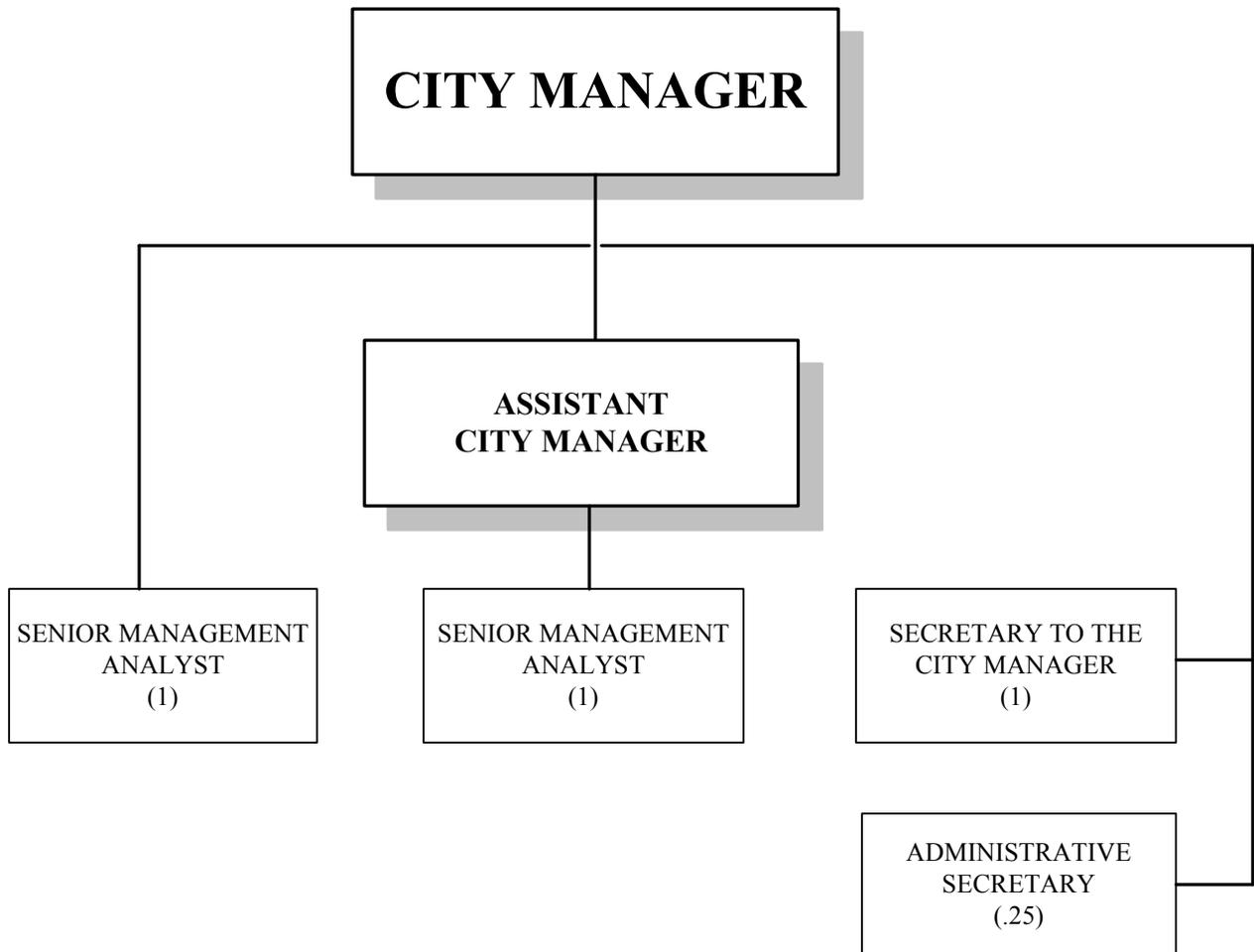
CITIZENS OF CORONADO



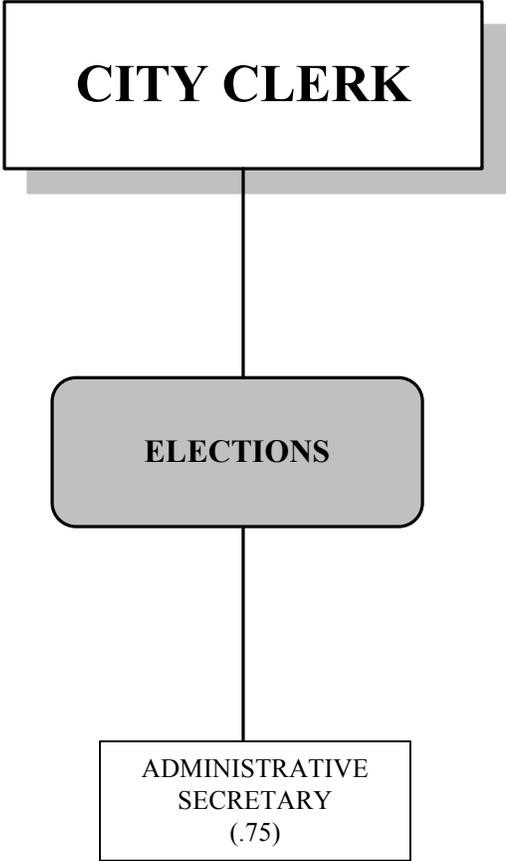
LEGISLATIVE



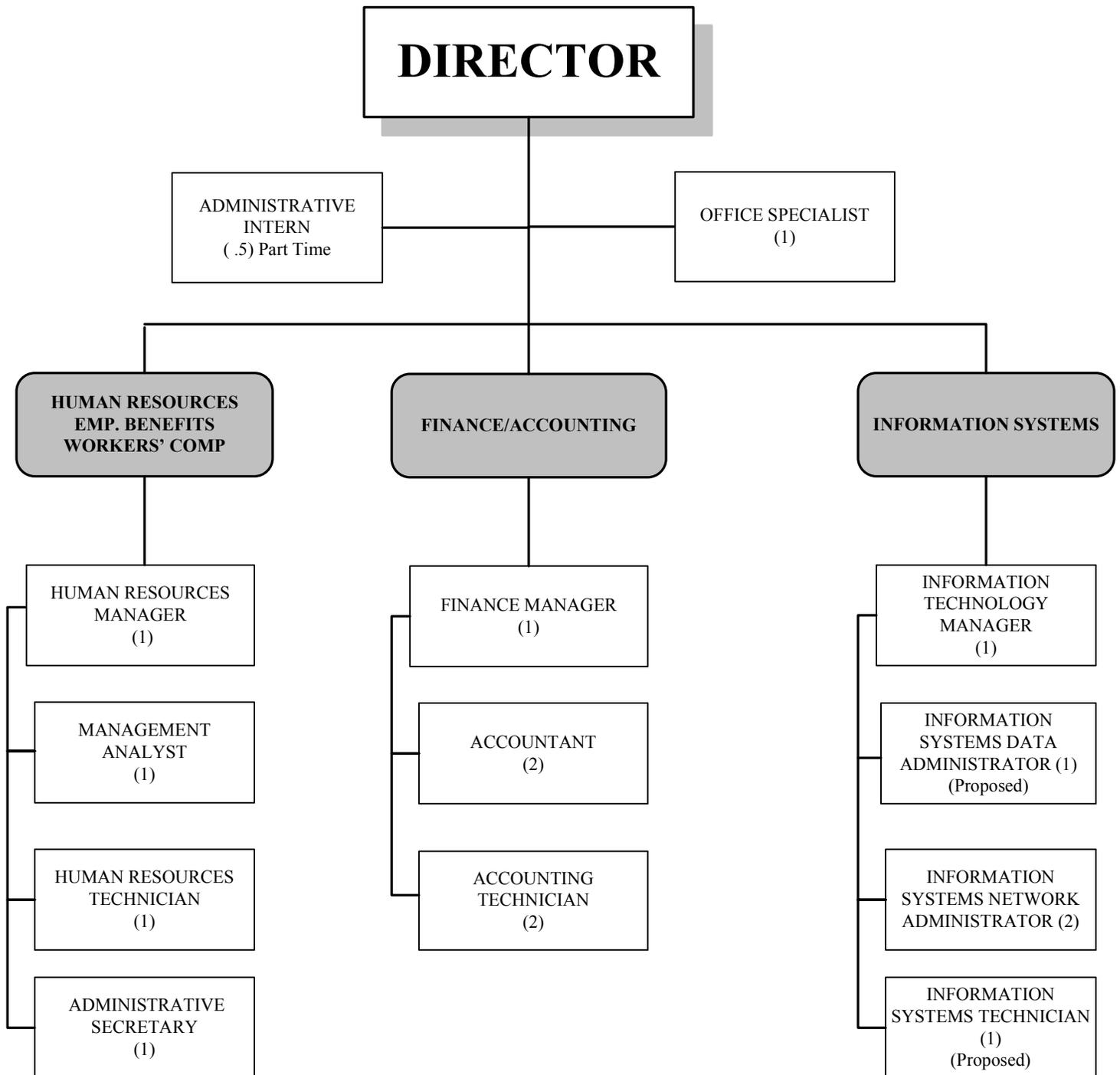
CITY MANAGER



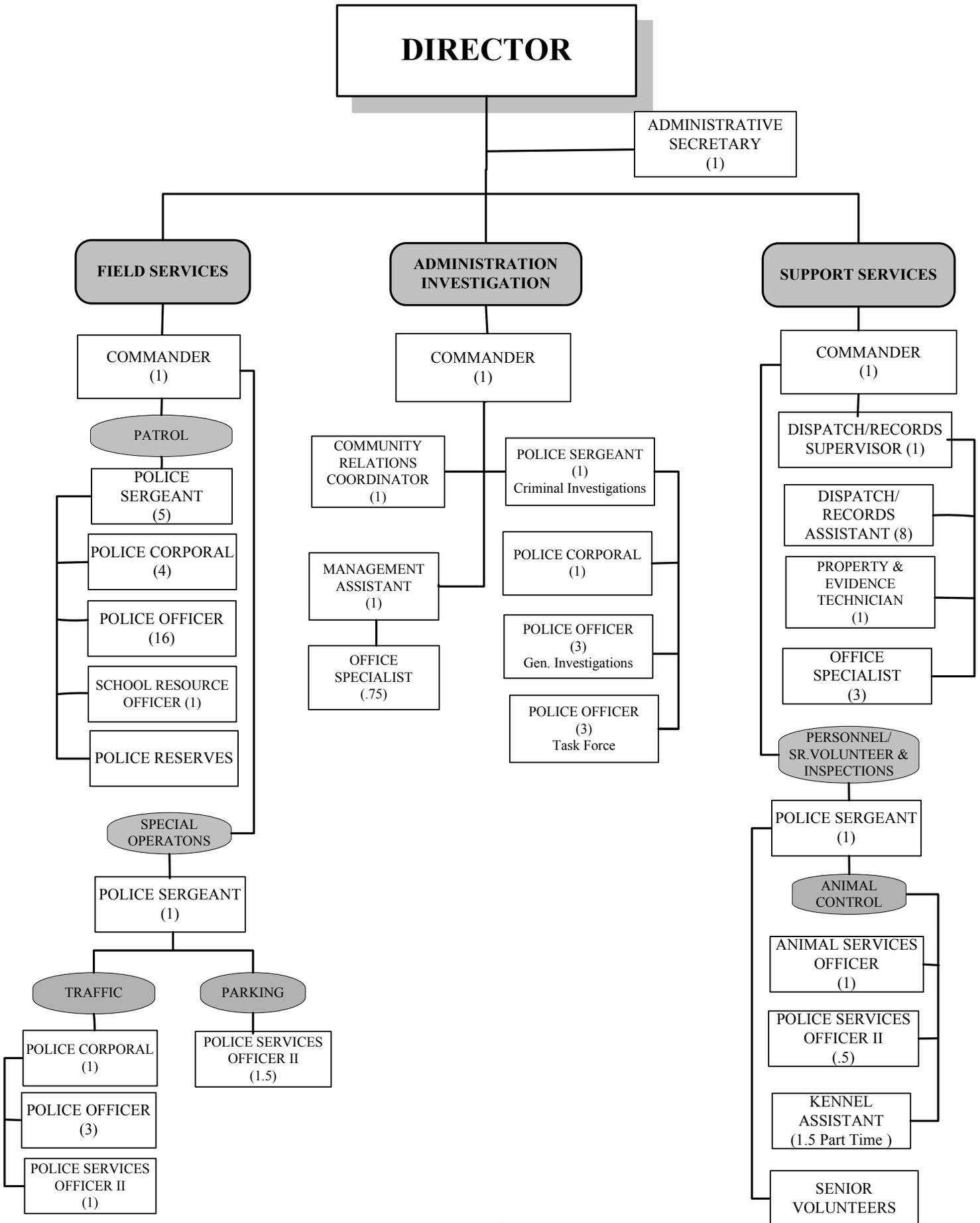
CITY CLERK



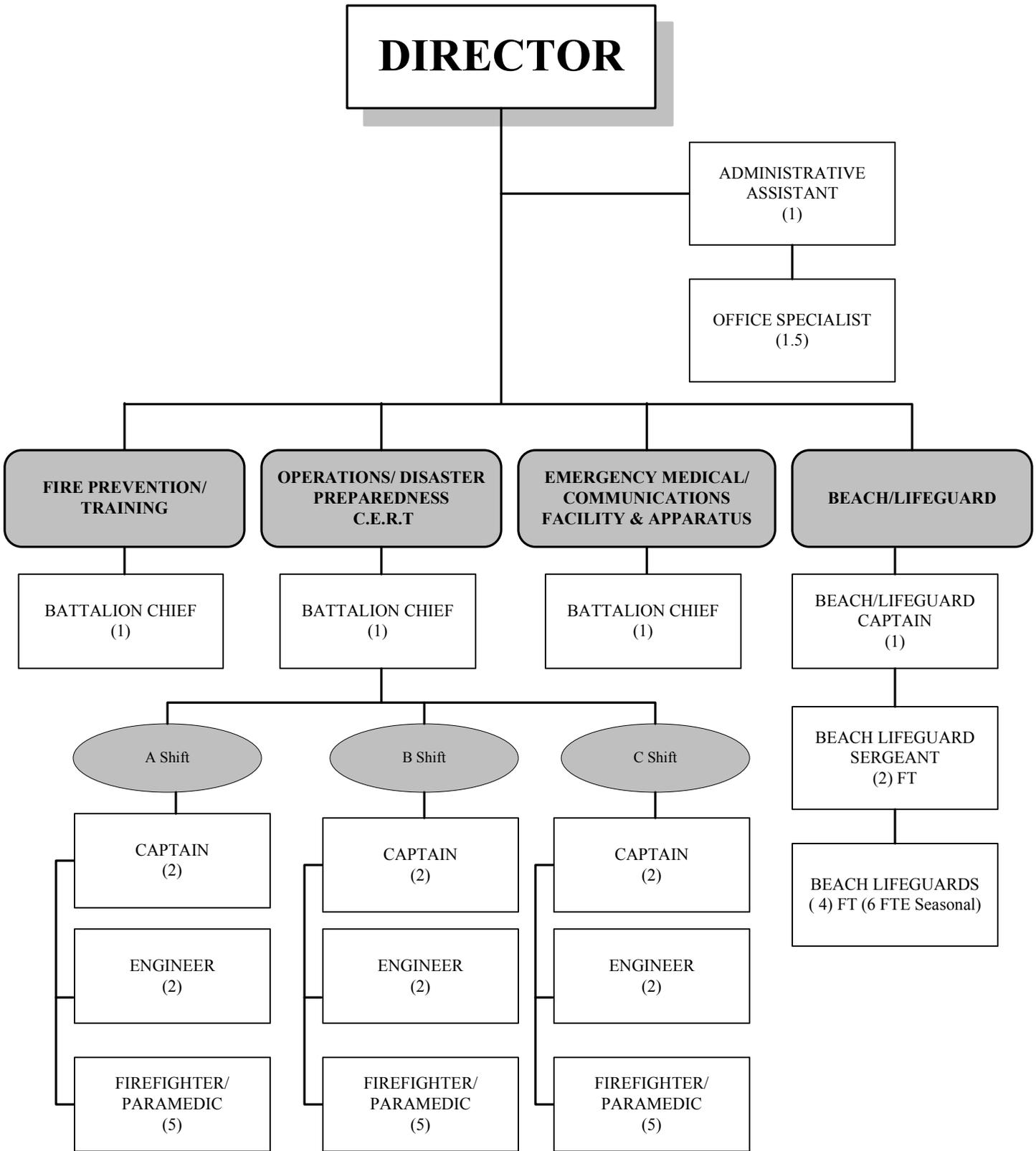
ADMINISTRATIVE SERVICES



POLICE SERVICES



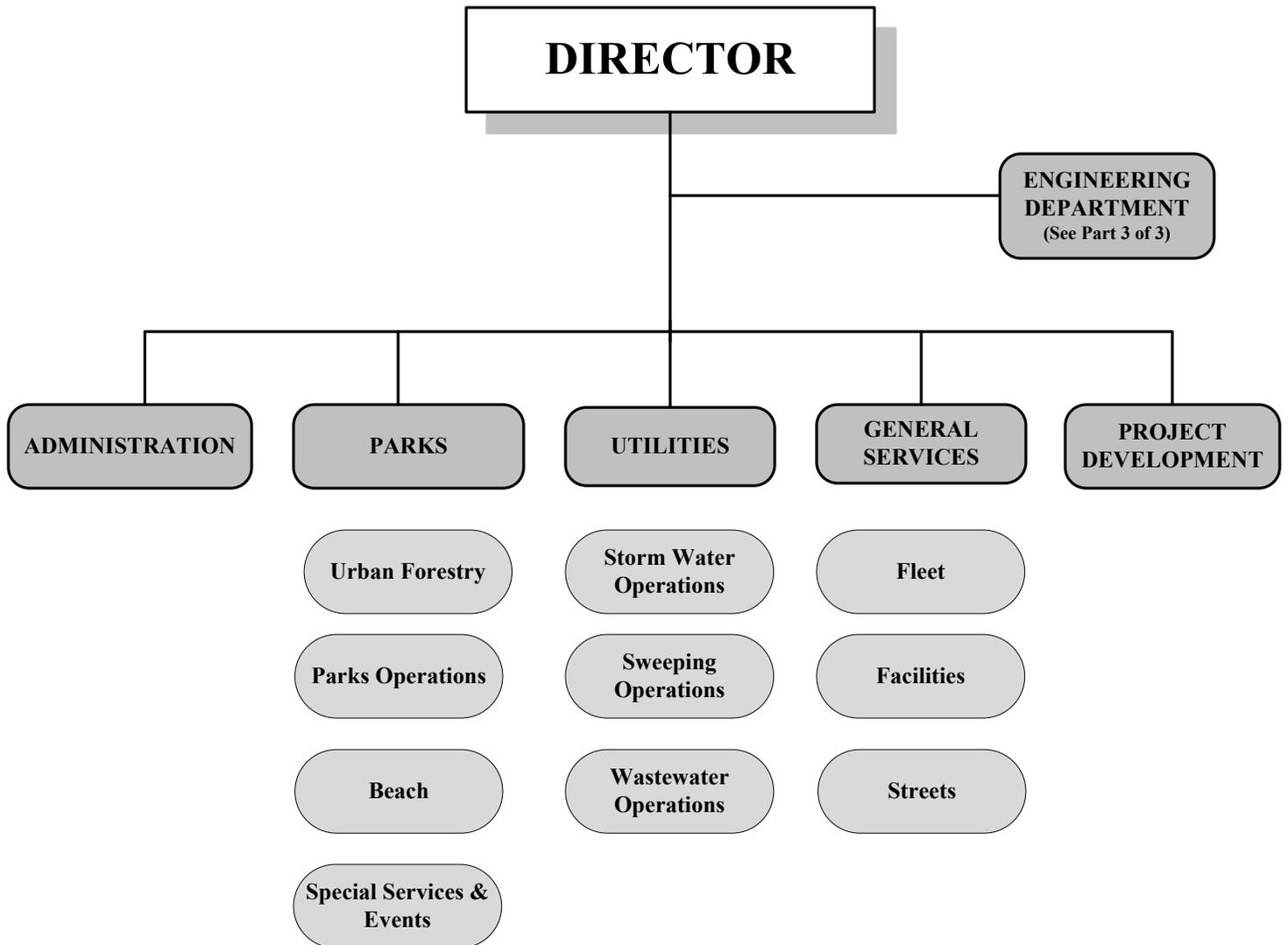
FIRE SERVICES



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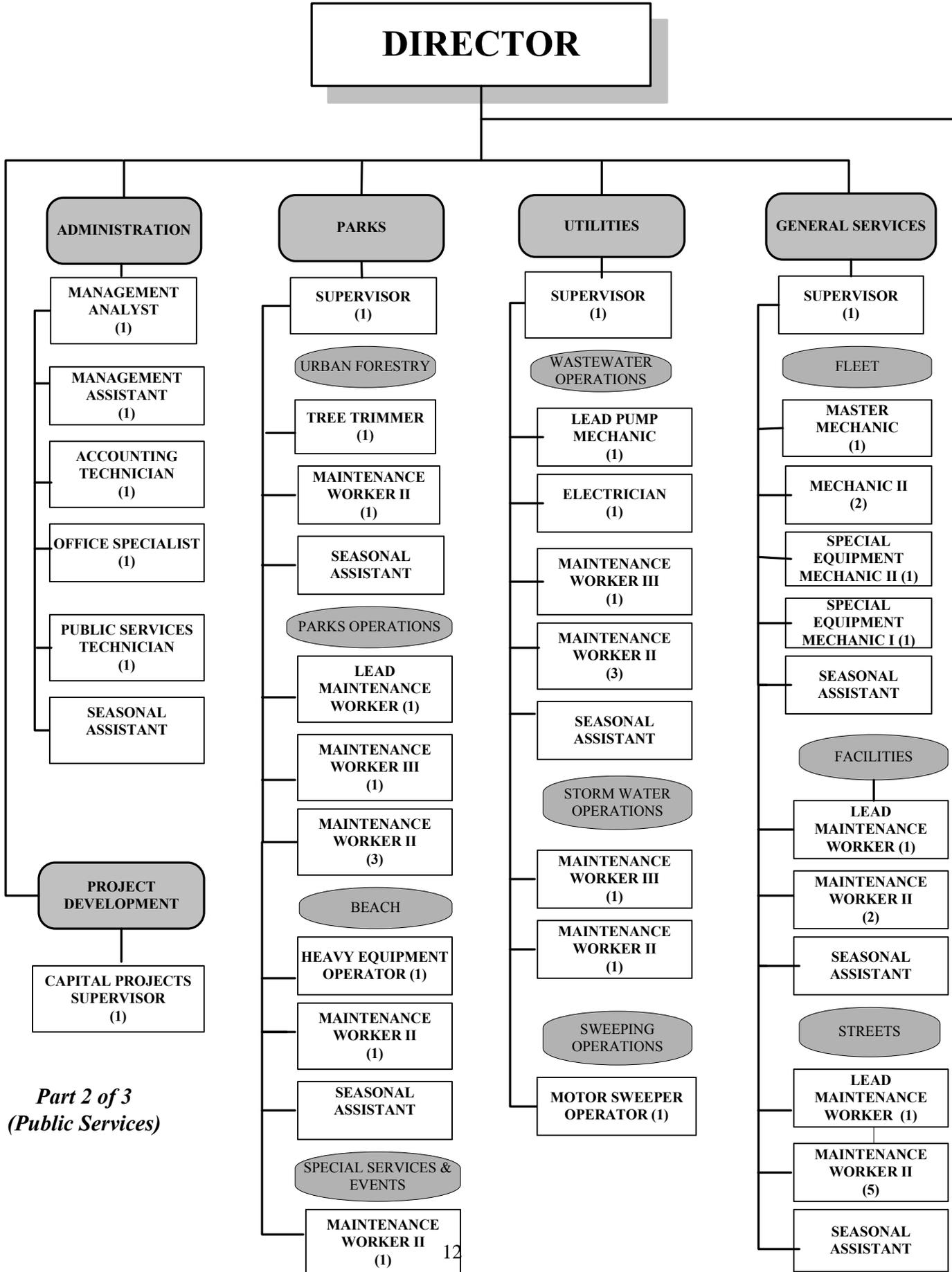


PUBLIC SERVICES and ENGINEERING DEPARTMENT



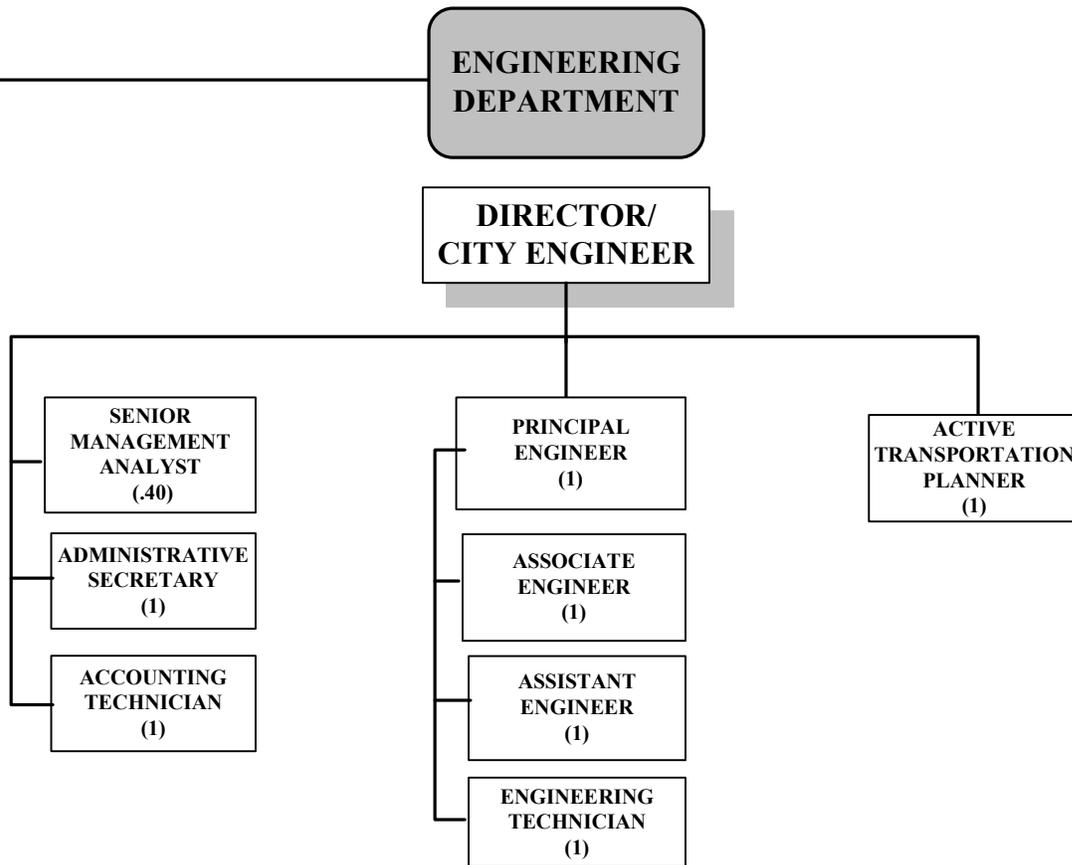
*Part 1 of 3
(Overview)*

PUBLIC SERVICES and ENGINEERING DEPARTMENT



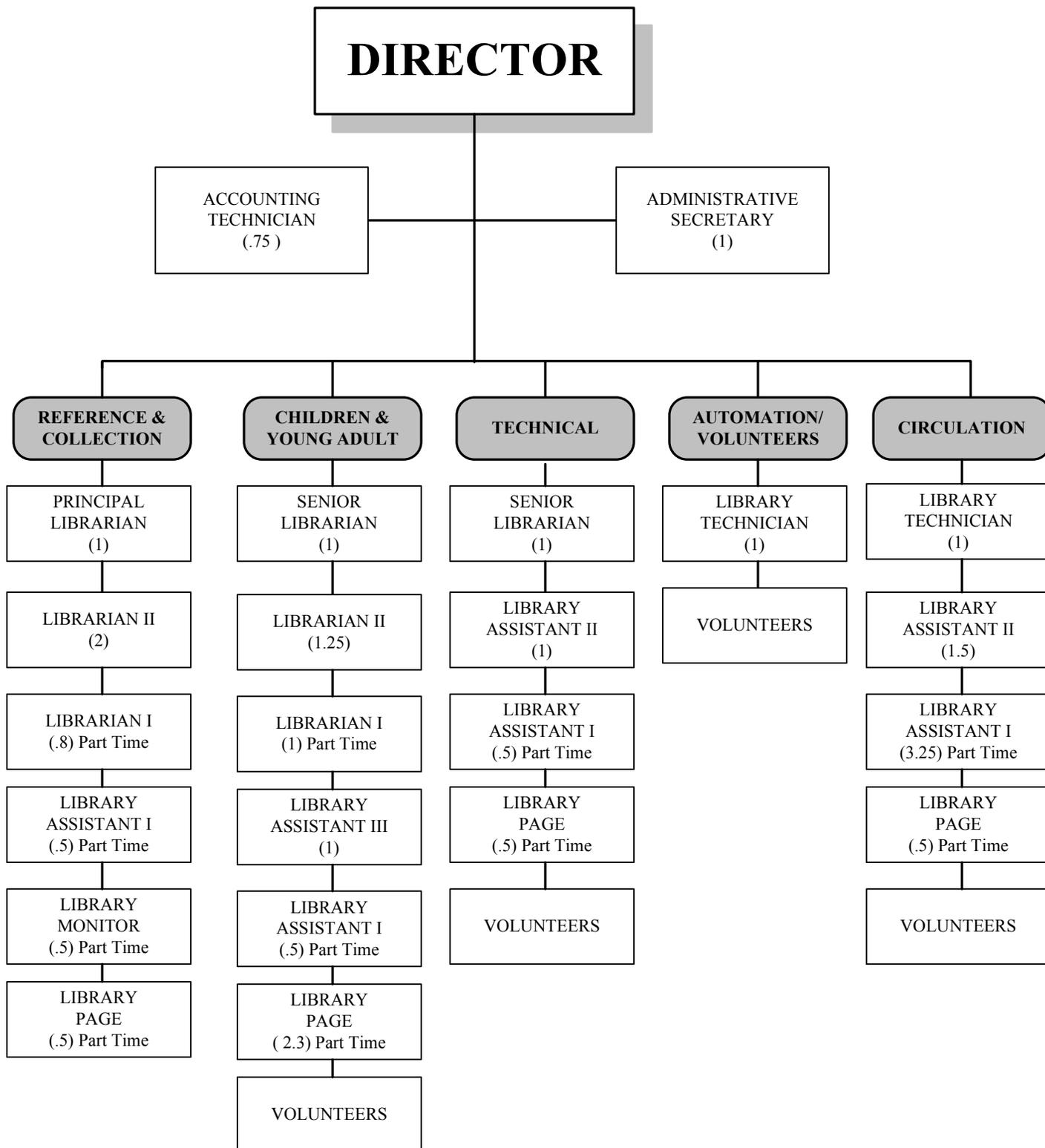
*Part 2 of 3
(Public Services)*

PUBLIC SERVICES and ENGINEERING DEPARTMENT

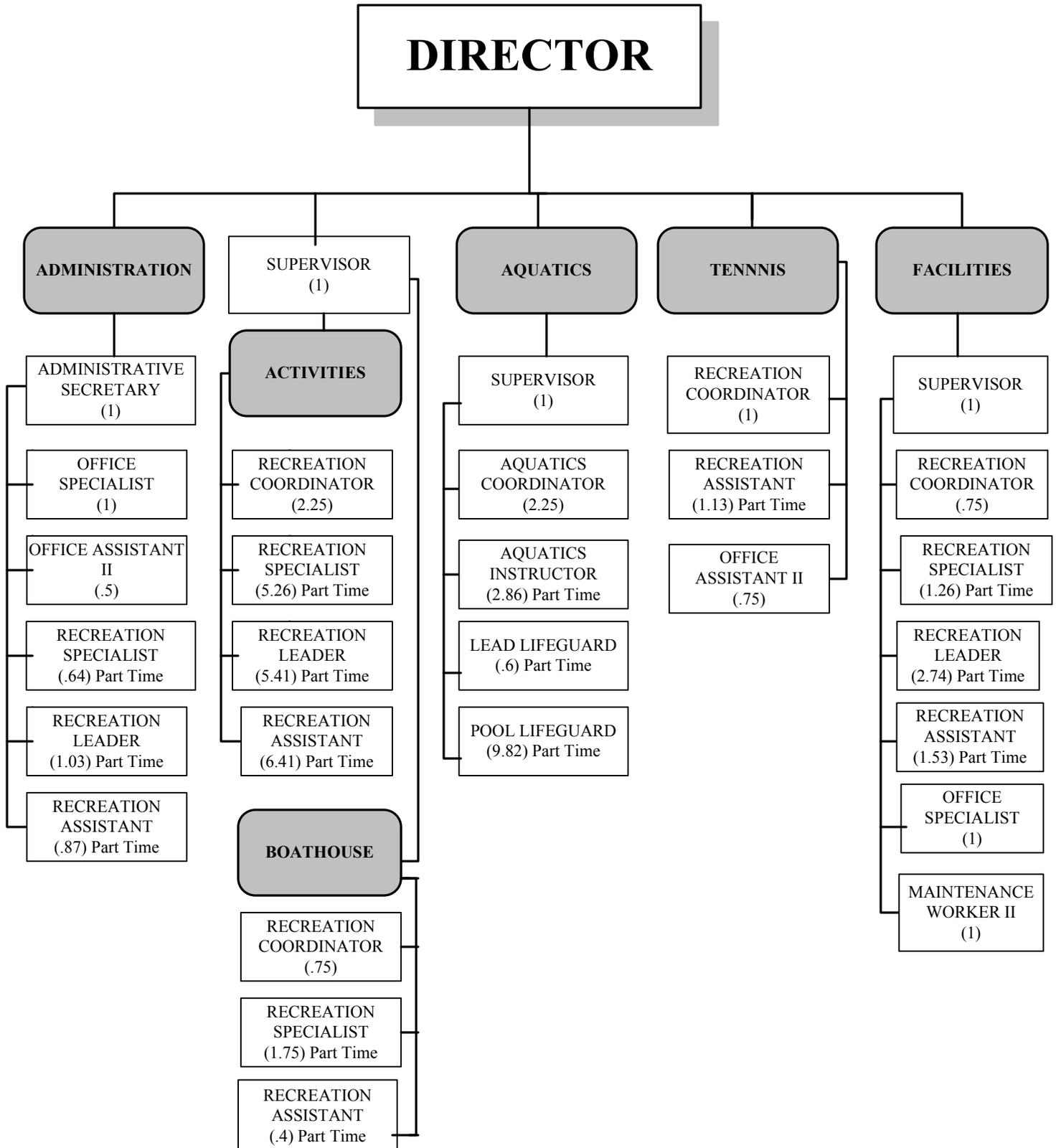


*Part 3 of 3
(Engineering)*

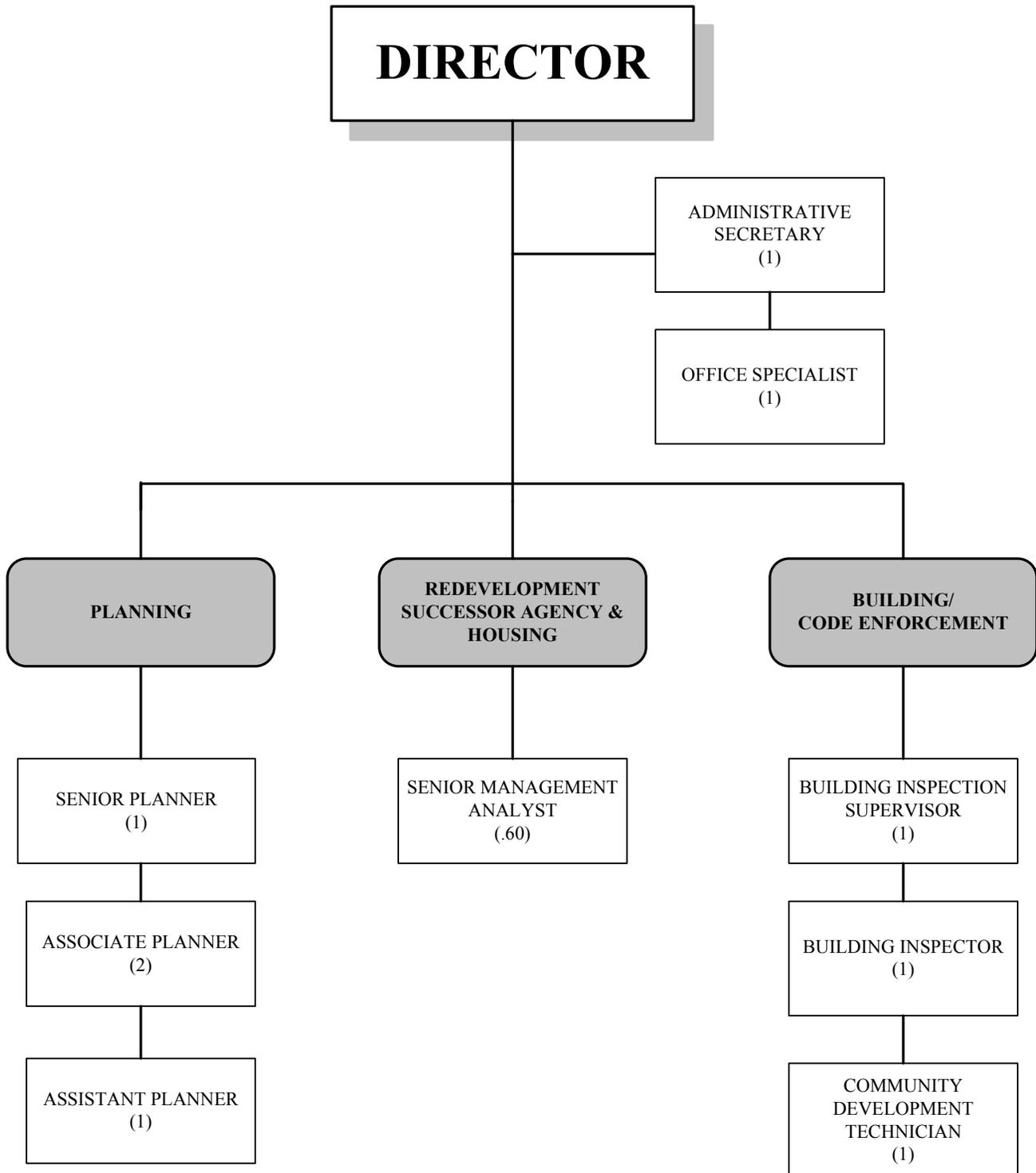
LIBRARY SERVICES



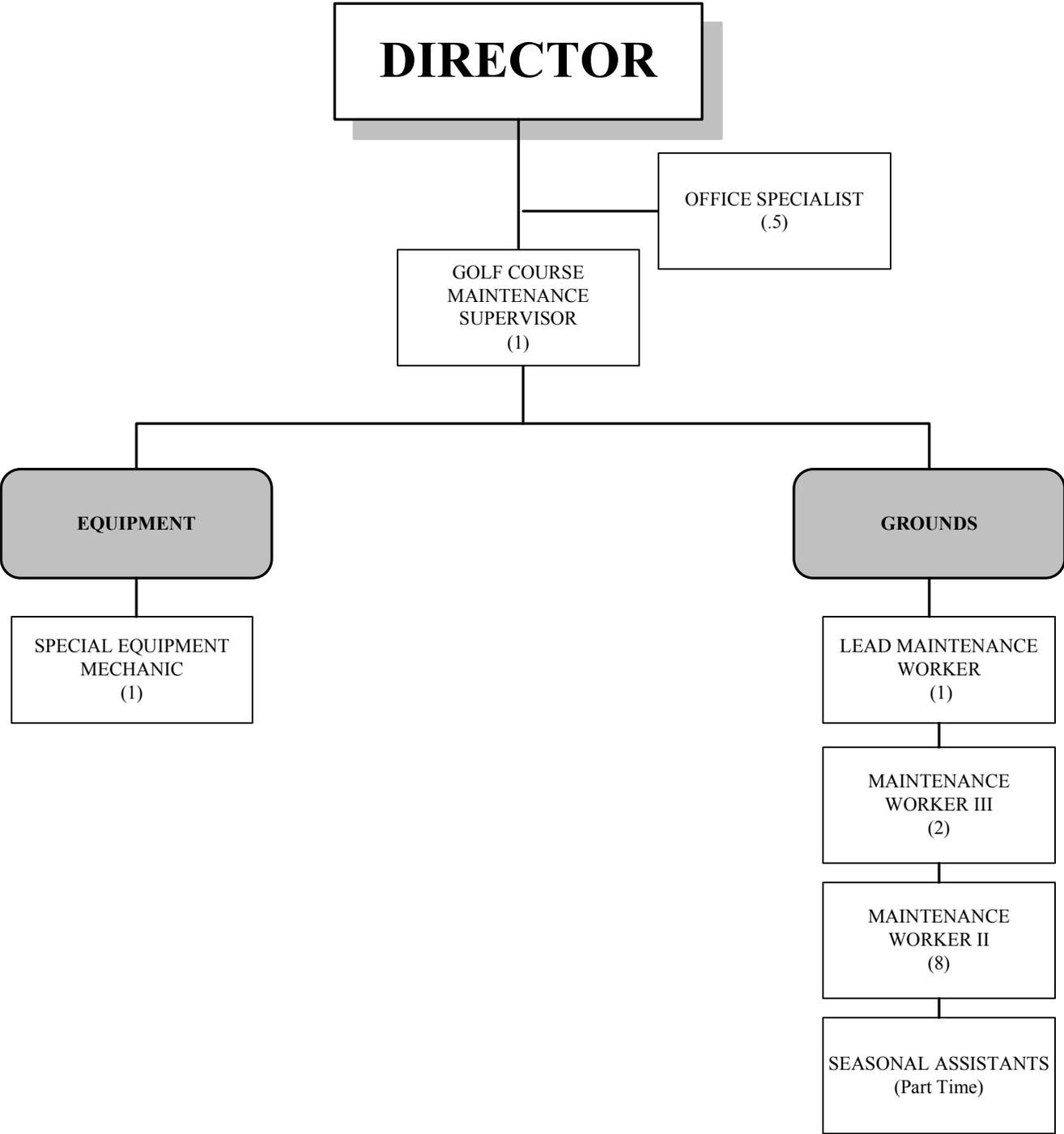
RECREATION SERVICES



COMMUNITY DEVELOPMENT



GOLF SERVICES



City of Coronado
History of Authorized Positions

	<u>Actual</u> <u>FY 07/08</u>	<u>Actual</u> <u>FY 08/09</u>	<u>Actual</u> <u>FY 09/10</u>	<u>Actual</u> <u>FY 10/11</u>	<u>Actual</u> <u>FY 11/12</u>	<u>Actual</u> <u>FY 12/13</u>	<u>Adopted</u> <u>FY 13/14</u>	<u>Adopted</u> <u>FY 14/15</u>
City Clerk Department:								
City Clerk	1	1	1	1	1	1	1	1
Administrative Secretary	0	0	0	0	0	0	0	0.75
Office Specialist	1	1	1	1	1	1	1	0
	<u>2</u>	<u>1.75</u>						
City Manager:								
City Manager	1	1	1	1	1	1	1	1
Dir of Redevelopment & Hsng Srvc	1	1	0	0	0	0	0	0
Assistant City Manager	0	0	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1	1	0
Administrative Secretary	0.75	0.75	0.75	0.75	1	1	1	0.25
Secretary to the City Manager	0	0	0	0	0	0	0	1
Senior Management Analyst	1	1	0	0	1	1	2	2
	<u>4.75</u>	<u>4.75</u>	<u>3.75</u>	<u>3.75</u>	<u>5</u>	<u>5</u>	<u>6</u>	<u>5.25</u>
Administrative Services:								
Director of Administrative Services	1	1	1	1	1	1	1	1
Accountant	2	2	2	2	2	2	2	2
Accountant (limited term)	1	1	0	0	0	0	0	0
Accounting Technician	2	2	2	2	2	2	2	2
Office Specialist	0	0	0	0	0	0	0	1
Administrative Secretary	1	1	1	1	1	1	1	1
Finance Manager	1	1	1	1	1	1	1	1
Human Resources Manager	1	1	1	1	1	1	1	1
Human Resources Technician	2	2	2	2	2	1	1	1
Information Technology Manager	1	1	1	1	1	1	1	1
Information Systems Network Admin	1	1	1	1	2	2	2	2
Management Analyst	0	0	0	0	0	1	1	1
Senior Management Analyst	1	1	1	1	1	1	0	0
	<u>14</u>	<u>14</u>	<u>13</u>	<u>13</u>	<u>14</u>	<u>14</u>	<u>13</u>	<u>14</u>
Community Development:								
Dir. Of Community Dev. Redevelop. & Housing	0	0	1	1	1	1	1	1
Director of Community Development	1	1	0	0	0	0	0	0
Administrative Secretary	1	1	1	1	1	1	1	1
Assistant Planner	1	1	1	1	1	1	1	1
Associate Planner	2	2	2	2	2	2	2	2
Building Inspector	2	2	2	2	2	2	2	2
Building Inspection Supervisor	0	0	0	0	0	0	1	1
Office Assistant II	1	1	1	1	1	1	1	1
Senior Building Inspector	1	1	1	1	1	1	0	0
Senior Management Analyst	0	0	1	1	0.75	0.75	0.75	0.6
Senior Planner	1	1	1	1	1	1	1	1
	<u>10</u>	<u>10</u>	<u>11</u>	<u>11</u>	<u>10.75</u>	<u>10.75</u>	<u>10.75</u>	<u>10.6</u>

City of Coronado
History of Authorized Positions

	<u>Actual</u> <u>FY 07/08</u>	<u>Actual</u> <u>FY 08/09</u>	<u>Actual</u> <u>FY 09/10</u>	<u>Actual</u> <u>FY 10/11</u>	<u>Actual</u> <u>FY 11/12</u>	<u>Actual</u> <u>FY 12/13</u>	<u>Adopted</u> <u>FY 13/14</u>	<u>Adopted</u> <u>FY 14/15</u>
Fire Services:								
Director of Fire Services	1	1	1	1	1	1	1	1
Beach Lifeguard	0	0	0	0	0	0	4	4
Beach Lifeguard Captain	1	1	1	1	1	1	1	1
Beach Lifeguard Sergeant	1	1	1	1	1	1	2	2
Fire Captain	6	6	6	6	6	6	6	6
Fire Division Chief	3	3	3	3	3	3	3	3
Fire Engineer	7	7	6	6	6	6	6	6
Firefighter	14	2	2	2	2	2	2	2
Firefighter/Paramedic	0	12	13	13	13	13	13	13
Management Assistant	1	1	1	1	1	1	1	1
Office Specialist	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
	35.5	35.5	35.5	35.5	35.5	35.5	40.5	40.5
Police Services:								
Director of Police Services	1	1	1	1	1	1	1	1
Administrative Assistant	0	0	0	0	0	0	0	0
Administrative Secretary	1	1	1	1	1	1	1	1
Animal Services Officer	1	1	1	1	1	1	1	1
Evidence & Property Technician	1	1	1	1	1	1	1	1
Management Assistant	1	1	1	1	1	1	1	1
Office Specialist	3.75	3.75	3.75	3.75	3.75	3.75	3.75	3.75
Police Commander	3	3	3	3	3	3	3	3
Police Community Relations Coordinator	1	1	1	1	1	1	1	1
Police Corporal	0	0	0	0	0	0	0	6
Police Dispatcher	2	2	2	2	2	2	2	2
Police Dispatch/Records Assistant	6	6	6	6	6	6	6	6
Police Officer	32	32	32	32	32	32	32	26
Police Sergeant	8	8	8	8	8	8	8	8
Police Services Officer II	3	3	3	3	3	3	3	3
Police Support Services Supervisor	1	1	1	1	1	1	1	1
	64.75	64.75	64.75	64.75	64.75	64.75	64.75	64.75
Library Services:								
Director of Library Services	1	1	1	1	1	1	1	1
Accounting Technician	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75
Administrative Secretary	1	1	1	1	1	1	1	1
Intermediate Account Clerk	0	0	0	0	0	0	0	0
Librarian II	3	3	3	3	3.25	3.25	3.25	3.25
Library Assistant II	2.75	2.75	2	2	2.50	2.50	2.50	2.50
Library Assistant III	0	0	1	1	1	1	1	1
Library Technician	2	2	2	2	2	2	2	2
Principal Librarian	1	1	1	1	1	1	1	1
Senior Librarian	2	2	2	2	2	2	2	2
	13.5	13.5	13.75	13.75	14.50	14.50	14.50	14.50

City of Coronado
History of Authorized Positions

	<u>Actual</u> <u>FY 07/08</u>	<u>Actual</u> <u>FY 08/09</u>	<u>Actual</u> <u>FY 09/10</u>	<u>Actual</u> <u>FY 10/11</u>	<u>Actual</u> <u>FY 11/12</u>	<u>Actual</u> <u>FY 12/13</u>	<u>Adopted</u> <u>FY 13/14</u>	<u>Adopted</u> <u>FY 14/15</u>
Recreation:								
Director of Recreation	1	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1	1
Aquatics Coordinator	1.50	1.50	1.50	1.50	1.50	1.50	2.25	2.25
Aquatics Supervisor	1	1	1	1	1	1	1	1
Office Assistant II	1	0.50	0.50	0.50	0.50	0.50	1.25	1.25
Office Specialist	0.50	1	1	1	1	1	2	2
Recreation Coordinator	3	3	3	3	3.75	3.75	4.5	4.5
Recreation Programs Supervisor	2	2	2	2	2	2	2	2
Maintenance Worker I/II	1	1	1	1	1	1	1	1
	12	12	12	12	12.75	12.75	16	16
Golf Course Operations:								
Director of Golf Course Operations	1	1	1	1	1	1	1	1
Golf Course Maintenance Supervisor	1	1	1	1	1	1	1	1
Lead Maintenance Worker	1	1	1	1	1	1	1	1
Maintenance Worker II	8	8	8	8	8	8	8	8
Maintenance Worker III	2	2	2	2	2	2	2	2
Office Specialist	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Special Equipment Mechanic II	1	1	1	1	1	1	1	1
	14.50	14.50	14.50	14.50	14.50	14.50	14.50	14.50
Public Services:								
Director of Public Services	1	1	1	1	1	1	1	1
Accounting Technician	1	1	1	1	1	1	1	1
Administrative Secretary	1	0	0	0	0	0	0	0
Electrician	1	1	1	1	1	1	1	1
Heavy Equipment Operator	1	1	1	1	1	1	1	1
Lead Maintenance Worker	3	3	3	3	3	3	3	3
Lead Pump Mechanic	1	1	1	1	1	1	1	1
Management Analyst	1	1	1	1	1	1	1	1
Management Assistant	0	1	1	1	1	1	1	1
Maintenance Worker II	17	16	16	16	16	16	16	16
Maintenance Worker III	3	4	4	4	4	4	4	4
Master Mechanic	1	1	1	1	1	1	1	1
Mechanic I	1	1	0	0	0	0	0	0
Mechanic II	1	1	2	2	2	2	2	2
Motor Sweeper Operator	1	1	1	1	1	1	1	1
Office Specialist	1	1	1	1	1	1	1	1
Public Services Supervisor	3	3	3	3	3	3	3	3
Public Services Technician	1	1	1	1	1	1	1	1
Special Equipment Mechanic I	1	1	1	1	1	1	1	1
Special Equipment Mechanic II	1	1	1	1	1	1	1	1
Tree Trimmer	1	1	1	1	1	1	1	1
	42	42	42	42	42	42	42	42

City of Coronado
History of Authorized Positions

	Actual <u>FY 07/08</u>	Actual <u>FY 08/09</u>	Actual <u>FY 09/10</u>	Actual <u>FY 10/11</u>	Actual <u>FY 11/12</u>	Actual <u>FY 12/13</u>	Adopted <u>FY 13/14</u>	Adopted <u>FY 14/15</u>
Engineering Services:								
Dir. Of Engineering & Proj Dev	0	0	1	1	1	1	1	1
Assistant City Manager/Director of Engineering & Project Development	1	1	0	0	0	0	0	0
Accounting Technician	1	1	1	1	1	1	1	1
Administrative Secretary	1	1	1	1	1	1	1	1
Assistant Engineer	1	1	1	1	1	1	1	1
Associate Engineer	2	2	2	2	2	1	1	1
Capital Projects Coordinator	1	1	1	1	1	1	0	0
Capital Projects Manager	1	1	1	1	1	1	1	1
Engineering Technician II	1	1	1	1	1	1	1	1
Principal Engineer	1	1	1	1	1	1	1	1
Senior Management Analyst	1	1	1	1	0.25	0.25	0.25	0.4
Transportation Planner	0	0	0	0	0	0	1	1
	11	11	11	11	10.25	9.25	9.25	9.40
TOTAL	224	224	223.25	223.25	226	225	233.25	233.25

City of Coronado
Statistical Information
Services, Demographics and Economics
Fiscal Year 2014-15

GENERAL GOVERNMENT INFORMATION:

Date of Incorporation: December 12, 1890
Form of Government: Council/Manager (General Law)

AREA: 7.4 Square Miles (Land)
13.5 Square Miles (Land and Water)

SECURED PROPERTY ASSESSED VALUATION:

2012	\$6,623,534,848
2011	6,416,333,435
2010	6,337,619,709
2009	6,286,475,043
2008	5,977,485,215

PUBLIC SAFETY FACILITIES:

Police Stations	1
Fire Stations	2
Animal Care Facility	1
Beach Lifeguard Tower	1
Beach Lifeguard Service Building	1

CONSTRUCTION AND MAINTENANCE:

Streets (miles)	40.3
Sidewalks (miles)	34.3
Alleys (miles)	9.9
Street Lights	348
Bike Path (miles)	9.8

CULTURE AND LEISURE FACILITIES:

Number of Parks	18
Acres of Parks	46.9
Community Center	1
Municipal Pool	2
Municipal Golf Course	1
Public Library	1
Tennis Center	1
Tennis Courts	19
Senior Center	1
Skate Park	1
Boating Center	1
Youth Center	1

WASTEWATER:

Sanitary Sewers (miles)	45.8
Average daily flow	3.1 million gallons
Storm Drains (miles)	8.5

WATER SYSTEM (Cal American Water Co.):

Service Connections	6,427
Fire Hydrants	314

HOTEL ROOMS (All Hotels & Motels): 1,932

HOSPITALS:

Patient Beds	200
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EDUCATION (PUBLIC):

Elementary Schools	2
Secondary Schools	2

CLIMATE:

Average Minimum Temperature	58.0°F
Average Annual Temperature	64.2°F
Average Annual Precipitation	10.00"

POPULATION 1 ±:

2010	24,637
2000	24,100
1990	26,540
1980	18,790
1970	18,804
1960	18,018
1950	12,700
1940	6,932
1930	5,425

± Population differs in some years because of fluctuations in the U.S. Navy group quarters (e.g. shipboard population)

BUILDING PERMITS:

	Number	Value
2013	741	\$55,008,305
2012	1,167	48,969,357
2011	1,043	45,648,153
2010	1,083	24,622,010
2009	930	26,333,789
2008	1,023	36,506,807
2005	431	30,547,089
2000	673	39,550,474

HOUSING CHARACTERISTICS: 2010 ESTIMATES **

Total Housing Units	9,562
Occupied Housing Units	7,790
Vacant	1,772

HOUSEHOLD INCOME: 2010 ESTIMATES *

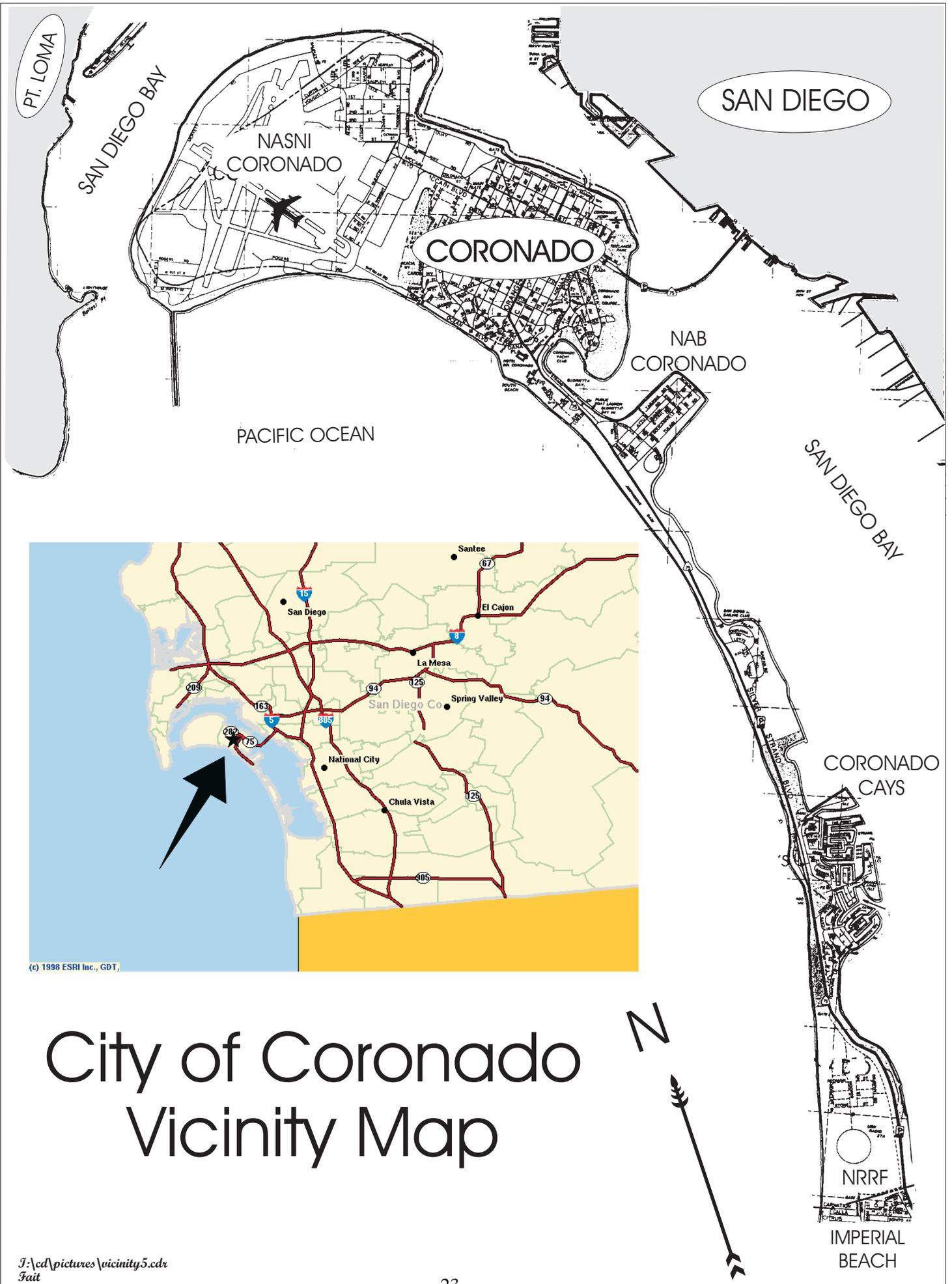
Total Households	6,784
Median Household Income	\$89,702

EMPLOYMENT/LABOR FORCE STATUS:

(Persons Age 16+) 2010 Estimates *	
In Labor Force	11,289
Armed Forces	4,332
Civilian (employed)	6,552
Civilian (unemployed)	405

* Information obtained from U.S. Census

** SANDAG 2010 estimates



City of Coronado Vicinity Map



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CITY OF CORONADO
Fiscal Year 2014-15 Summary of Funds Adopted (June 3, 2014)

Fund Description	Opening Fund Balance 7/1/2014	Revenue FY 14-15	Other Sources/ Loans FY 14-15	Expenditures FY 14-15	Other Uses/ Loans FY 14-15	Capital Improvements FY 14-15	Estimated Fund Balance FY 14-15
100 GENERAL	38,429,389	43,949,800	-	34,604,119	8,149,000	-	39,626,070
106 RECREATION SERVICES	629,324	2,107,500	2,471,000	4,858,204	-	-	349,620
108 COMMUNITY DEVELOPMENT	898,811	1,065,000	830,000	1,651,896	-	-	1,141,915
110 INSURANCE	935,236	52,000	900,000	874,526	-	-	1,012,710
112 EMPLOYEE BENEFITS	1,698,719	1,000	-	23,735	-	-	1,675,984
114 WORKERS' COMPENSATION	1,048,121	13,600	-	(40,508)	-	-	1,102,229
130 SOLID WASTE & RECYCLING	320,212	287,800	383,500	806,396	-	-	185,116
135 VEHICLE/EQUIPMENT REPLACMT.	3,326,939	28,500	876,500	1,434,440	-	-	2,797,499
136 MAJOR FACILITIES RPLCMNT	2,057,956	10,000	1,094,000	-	-	-	3,161,956
140 HOTEL DEL CORONADO DEVELOPMENT PLAN	150,000	-	-	-	-	-	150,000
150 CITIZENS' DONATIONS	77,462	27,000	-	65,300	-	-	39,162
160 CDA LOANS	30,991,552	-	-	-	-	-	30,991,552
165 STORM DRAIN LOAN	7,042,516	-	500,000	-	500,000	-	7,042,516
170 FRANCES G HARPST-Principal	5,146,486	-	-	-	-	-	5,146,486
171 FRANCES G HARPST-Interest	290,638	45,000	-	-	-	-	335,638
205 HWY USER (GAS) TAX	272,466	401,000	-	423,727	-	-	249,739
206 HWY USER (GAS) TAX II	381,295	284,700	-	-	-	600,000	65,995
210 TRANSNET	121,580	558,100	-	136,245	-	425,000	118,435
215 CORONADO BRIDGE TOLLS	6,860,028	35,700	-	-	-	500,000	6,395,728
216 TRANSPORT. DVLP ACT	304,214	153,700	-	240,600	-	-	217,314
217 OTHER TRANSPORTATION.	893	125,100	-	-	-	125,000	993
220 CORONADO TIDELANDS	1,427,807	1,263,100	-	440,535	-	150,000	2,100,372
230 EQUITABLE SHARING DEA	216,454	33,400	-	80,000	-	-	169,854
234 TREASURY FORFEITURES	28,648	1,000	-	29,000	-	-	648
250 CITIZENS GIFTS TO LIBRARY	193,978	900	-	33,500	-	-	161,378
251 LIBRARY AUDIO VISUAL	5,709	55,000	-	55,000	-	-	5,709
252 LIBRARY FUND	72,126	14,300	-	86,400	-	-	26
260 CDBG	-	-	-	-	-	-	-
265 AFFORDABLE HOUSING IN LIEU	715,303	2,700	-	-	-	-	718,003
266 AFFORDABLE HOUSING MGMT	1,288,502	399,800	-	258,281	-	-	1,430,021
270 CORONADO TOURSM IMP DIST	-	573,300	-	573,300	-	-	-
400 CAPITAL IMPROV. PROJECTS	698,407	-	1,094,000	-	-	1,740,000	52,407
(A) 510 WASTEWATER	8,157,850	4,433,700	-	4,777,995	-	1,300,000	6,513,555
(A) 520 GOLF COURSE	1,018,616	3,428,000	-	3,046,462	-	595,000	805,154
(A) 530 STORM DRAIN	1,069,034	559,900	500,000	1,255,205	-	225,000	648,729
721/722 A.B. FRYE TRUST	5,912	-	-	-	-	-	5,912
723 HARLOW MEM. ROSE GRDN	11,301	-	-	4,000	-	-	7,301
724 REYNOLDS ENDOWMENT	17,332	-	-	-	-	-	17,332
726 PAULINE FREEDMAN TRUST	58,611	-	-	31,000	-	-	27,611
TOTAL CITY FUNDS	115,969,425	59,910,600	8,649,000	55,749,355	8,649,000	5,660,000	114,470,667

(A) The opening fund balance of most funds presented in this summary represent the FY13 ending undesignated fund balance. For comparability of reporting, the three ENTERPRISE opening fund balances represent the estimated balances of current available assets.

CITY OF CORONADO
Schedule of Transfers and Loans

Fiscal Year 2014-15

<u>Transfers In and Out</u>	<u>Transfer Out</u>	<u>Transfer In</u>
Fund Description		
100 GENERAL		
Transfer from 162 CDA Marina Loan fund	-	-
Transfer from 232 HIDTA Task Force	-	-
Transfer to 106 Recreation Fund	2,471,000	-
Transfer to 108 Community Development Fund	830,000	-
Transfer to 110 Insurance fund	900,000	-
Transfer to 130 Solid Waste fund	383,500	-
Transfer to 135 Veh/Equip Replacement	876,500	-
Transfer to 136 Facilities Replacement fund	1,094,000	-
Transfer to 165 Storm Drain Loan fund	500,000	-
Transfer to 400 Capital Projects Fund	1,094,000	-
	8,149,000	-
106 RECREATION FUND	-	2,471,000
108 COMMUNITY DEVELOPMENT FUND	-	830,000
110 INSURANCE	-	900,000
130 SOLID WASTE & RECYCLING	-	383,500
135 VEHICLE & EQUIPMENT REPLACEMENT FUND	-	876,500
136 FACILITIES REPLACEMENT & REFURBISHMENT	-	1,094,000
162 CDA MARINA LOAN FUND	-	-
165 STORM DRAIN LOAN FUND	-	500,000
215 CORONADO BRIDGE TOLL FUND	-	-
400 CAPITAL IMPROVEMENT PROGRAM	-	1,094,000
Sub-Total Transfers In and Out	8,149,000	8,149,000
 <u>Loans Receivable and Payable</u>	<u>Loan Receivable</u>	<u>Loan Payable</u>
165 STORM DRAIN LOAN FUND	500,000	-
530 STORM DRAIN FUND	-	500,000
Sub-Total Loans	500,000	500,000
 TOTAL TRANSFER IN AND OUT AND LOANS	8,649,000	8,649,000

City of Coronado

Revenue Budget - Summary By Fund

Fiscal Year 2014 - 2015

Fund	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance	
100	GENERAL FUND	38,481,645	41,333,208	42,780,900	43,949,800	2.73%
106	RECREATION SERVICES	4,188,147	4,812,747	4,576,000	4,578,500	0.05%
108	COMMUNITY DEVELOPMENT	1,640,467	2,378,634	1,565,000	1,895,000	21.09%
110	INSURANCE FUND	1,124,840	2,068,742	1,050,000	952,000	-9.33%
112	EMPLOYEE BENEFITS	3,096	25,647	1,801,000	1,000	-99.94%
114	WORKERS' COMPENSATION	24,271	45,701	18,900	13,600	-28.04%
130	SOLID WASTE AND RECYCLING	797,526	818,043	680,000	671,300	-1.28%
135	VEHICLE AND EQUIP REPLACE	885,785	899,309	861,500	905,000	5.05%
136	MAJOR FACILITIES RPLCMNT	75,000	650,000	1,340,000	1,104,000	-17.61%
150	CITIZENS DONATIONS	9,209	49,489	10,180	27,000	165.23%
165	STORM DRAIN LOAN FUND	500,000	500,000	500,000	500,000	0.00%
171	F.HARPST BEQUEST-INTEREST	105,426	28,538	35,000	45,000	28.57%
205	HWY USERS (GAS) TAX	401,596	527,395	386,400	401,000	3.78%
206	HWY USERS (GAS) TAX II	366,943	214,699	385,000	284,700	-26.05%
210	TRANSNET	1,522,921	311,639	1,100,900	558,100	-49.31%
215	CORONADO BRIDGE TOLLS	99,567	18,542	47,400	35,700	-24.68%
216	TRANSPORTATION DEV ACT	20,778	195,139	154,200	153,700	-0.32%
217	OTHER TRANSPORTATION	1,173	21,686	500	100	-80.00%
220	CORONADO TIDELANDS	0	1,244,608	1,249,000	1,263,100	1.13%
230	EQUITABLE SHARING-DEA	30,432	91,397	33,900	33,400	-1.47%
231	SLEF-SUPP LAW ENFORCEMENT	100,000	100,000	100,000	0	0.00%
234	TREASURY FORFEITURE	240	1,537	1,000	1,000	0.00%
240	FEDERAL GRANTS	260,750	175,326	116,111	0	0.00%
245	STATE GRANTS	78,842	-21	38,729	0	0.00%
250	CITIZENS GIFTS TO LIBRARY	1,492	424	1,400	900	-35.71%
251	LIBRARY AUDIO VISUAL	57,869	57,279	57,000	55,000	-3.51%
252	LIBRARY FUND	19,740	10,996	12,500	14,300	14.40%
260	COMM DEV BLOCK GRANT	916	115,721	34,139	0	0.00%
265	AFFORDABLE HOUSING	4,092	1,602	3,500	2,700	-22.86%
266	AFFORDABLE HOUSING MGMT	159,065	710,091	394,000	399,800	1.47%
270	CTID	522,471	541,755	545,000	573,300	5.19%
400	GENERAL CAPITAL PROJECTS	244,020	832,518	1,482,820	1,094,000	-26.22%
405	GLORIETTA BAY PROJECT	0	11,844	0	0	0.00%
510	WASTEWATER UTILITY	4,469,357	4,763,738	4,377,000	4,433,700	1.30%
520	GOLF COURSE	2,729,853	2,836,008	3,006,400	3,428,000	14.02%
530	STORM DRAINAGE	682,113	700,725	557,000	559,900	0.52%
722	A.B. FRY TRUST INTEREST	8	13	0	0	0.00%
723	HARLOW MEMORIAL ROSE GRDN	110	24	0	0	0.00%
724	REYNOLDS ENDOWMENT	114	37	0	0	0.00%
726	PAULINE FRIEDMAN BEQUEST	1,025	440	0	0	0.00%
Total All City Funds	59,610,900	67,095,220	69,302,379	67,934,600		

City of Coronado
Expenditures Budget - Summary by Fund
 Fiscal Year 2014 - 2015

Fund/ Budget Unit	Description	FY2011-2012 Actual	FY2012-2013 Actual	FY2013-2014 Budget	FY2014-2015 Adopted	Variance
100	GENERAL FUND					
100110	LEGISLATIVE	1,274,126	1,328,913	1,546,082	1,561,168	0.98%
100115	CITY CLERK	269,310	350,310	281,790	272,752	-3.21%
100120	CITY MANAGER	861,131	1,148,909	1,020,999	968,436	-5.15%
10012x	LEGAL SERVICES	160,884	354,075	288,000	272,950	-5.23%
100125	CITY HALL	138,732	163,523	155,400	170,450	9.68%
10014X	ADMINISTRATIVE SERVICES	2,289,694	2,907,299	2,603,404	3,174,045	21.92%
10021X	POLICE SERVICES	9,468,396	9,955,508	10,287,689	11,150,978	8.39%
10025X	FIRE & BEACH LIFEGUARDS SERVICES	6,738,355	7,028,762	7,337,274	7,576,848	3.27%
10031X	PUBLIC SERVICES	5,001,528	5,634,578	5,663,820	5,761,877	1.73%
100370	ENGINEERING & PROJECT DEVELOP.	706,169	1,070,037	973,877	1,042,759	7.07%
100550	LIBRARY SERVICES	2,365,783	2,889,624	2,492,233	2,574,071	3.28%
100951	OTHERS USES	6,210,000	9,916,867	10,668,820	8,226,786	-22.89%
Total	GENERAL FUND	35,484,108	42,748,406	43,319,389	42,753,119	-1.31%
106	RECREATION SERVICES	3,870,661	4,465,389	4,557,243	4,858,204	6.60%
108	COMMUNITY DEVELOPMENT	1,458,193	1,856,774	1,393,762	1,651,896	18.52%
110	INSURANCE FUND	1,195,716	1,361,180	988,146	874,526	-11.50%
112	EMPLOYEE BENEFITS	-50,584	-88,533	1,769,937	23,735	-98.66%
114	WORKERS' COMPENSATION	421,141	491,980	50,398	-40,508	-180.38%
130	SOLID WASTE AND RECYCLING	752,440	757,156	825,732	806,396	-2.34%
135	VEHICLE AND EQUIP REPLACE	266,019	292,656	1,293,542	1,434,440	10.89%
140	HOTEL DEL MASTER PLAN	0	0	0	0	0.00%
150	CITIZENS DONATIONS	10,935	18,912	15,780	65,300	313.81%
171	F.HARPST BEQUEST-INTEREST	0	0	1,500	0	0.00%

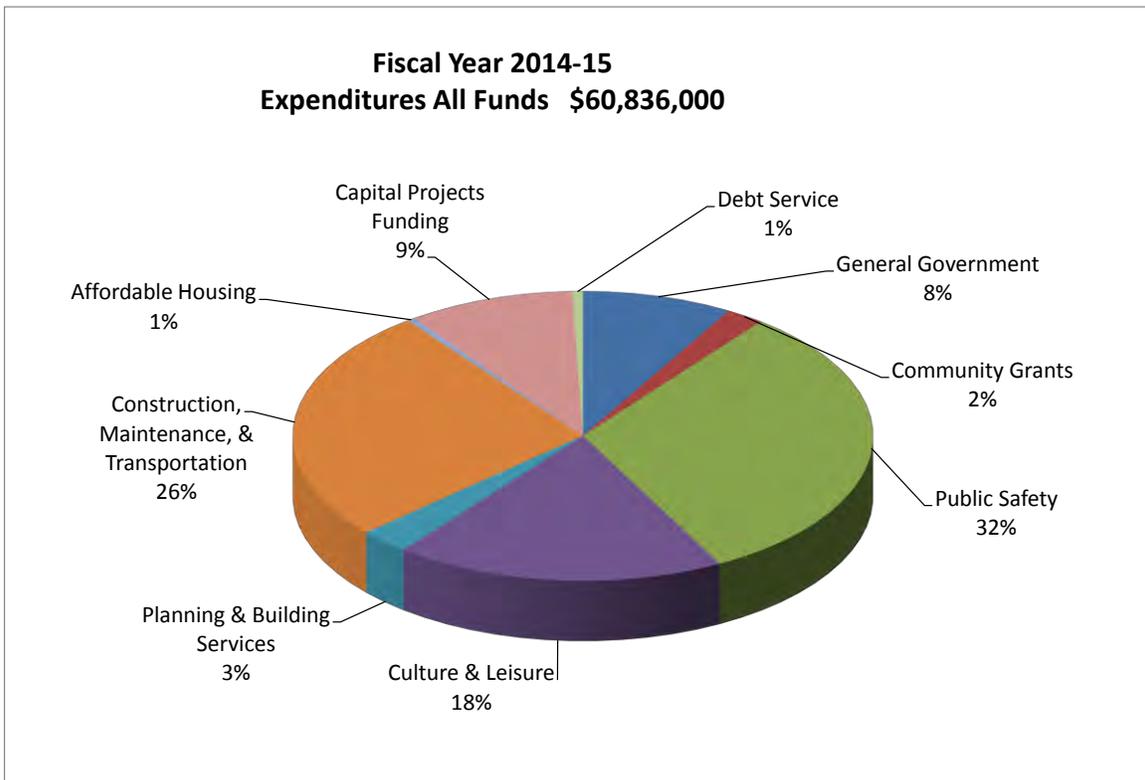
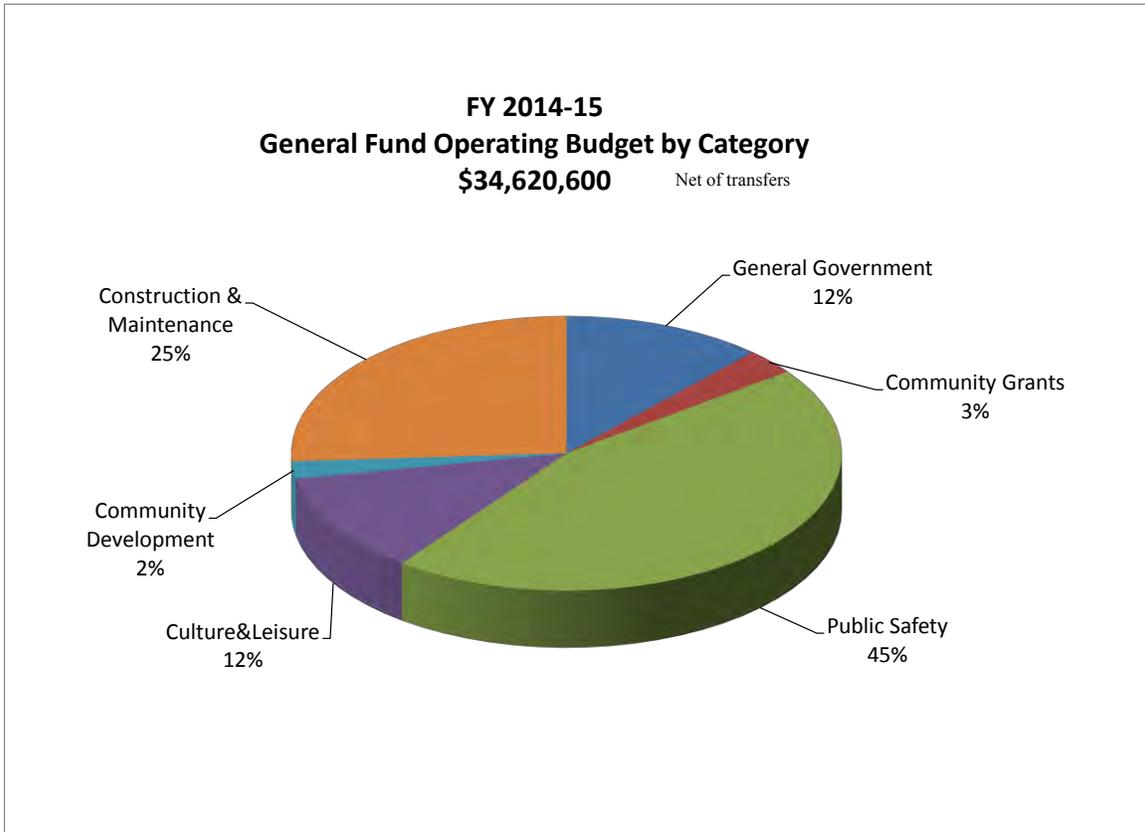
City of Coronado
Expenditures Budget - Summary by Fund
Fiscal Year 2014 - 2015

Fund/ Budget Unit	Description	FY2011-2012 Actual	FY2012-2013 Actual	FY2013-2014 Budget	FY2014-2015 Adopted	Variance
205	HWY USERS (GAS) TAX	391,109	511,312	412,935	423,727	2.61%
206	HWY USERS (GAS) TAX II	0	134,969	302,000	600,000	98.68%
210	TRANSNET	1,546,323	310,040	526,366	561,245	6.63%
215	CORONADO BRIDGE TOLLS	140,215	259,513	1,150,000	500,000	-56.52%
216	TRANSPORTATION DEV ACT	143,343	149,139	182,700	240,600	31.69%
217	OTHER TRANSPORTATION	0	72,000	0	125,000	--
220	CORONADO TIDELANDS	0	452,572	427,441	590,535	38.16%
230	EQUITABLE SHARING-DEA	37,558	45,169	100,000	80,000	-20.00%
234	TREASURY FORFEITURE	6,334	4,749	9,000	29,000	222.22%
240	FEDERAL GRANTS	258,089	175,719	21,716	0	0.00%
245	STATE GRANTS	0	0	38,729	0	0.00%
250	CITIZENS GIFTS TO LIBRARY	9,207	12,754	22,700	33,500	47.58%
251	LIBRARY AUDIO VISUAL	62,799	56,210	57,000	55,000	-3.51%
252	LIBRARY FUND	28,875	26,969	86,100	86,400	0.35%
260	COMM DEV BLOCK GRANT	0	115,721	181,800	0	0.00%
266	AFFORDABLE HOUSING MGMT	51,988	164,042	315,764	258,281	-18.20%
270	CTID	522,471	541,755	545,000	573,300	5.19%
400	GENERAL CAPITAL PROJECTS	146,460	526,560	1,628,820	1,740,000	6.83%
405	GLORIETTA BAY PROJECT	0	11,844	0	0	0.00%
510	WASTEWATER UTILITY	4,729,074	5,075,926	5,810,389	6,077,994	4.61%

City of Coronado
Expenditures Budget - Summary by Fund
 Fiscal Year 2014 - 2015

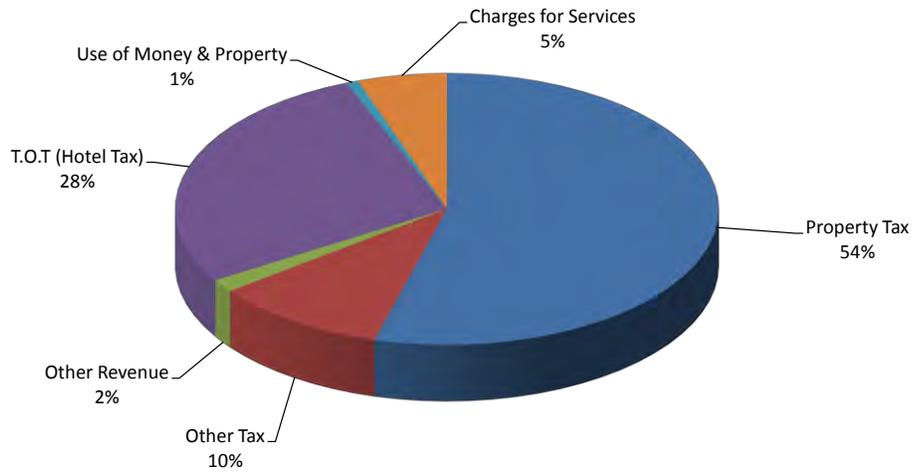
Fund/ Budget Unit	Description	FY2011-2012 Actual	FY2012-2013 Actual	FY2013-2014 Budget	FY2014-2015 Adopted	Variance
520	GOLF COURSE	2,781,782	3,282,117	3,377,868	3,641,462	7.80%
530	STORM DRAINAGE	1,012,353	1,086,573	1,236,929	1,480,205	19.67%
723	HARLOW MEMORIAL ROSE GRDN	3,438	3,030	4,000	4,000	0.00%
726	PAULINE FRIEDMAN BEQUEST	19,445	24,517	31,000	31,000	0.00%
Total All City Funds		55,299,494	64,947,119	70,683,685	69,558,357	

Expenditures by Category

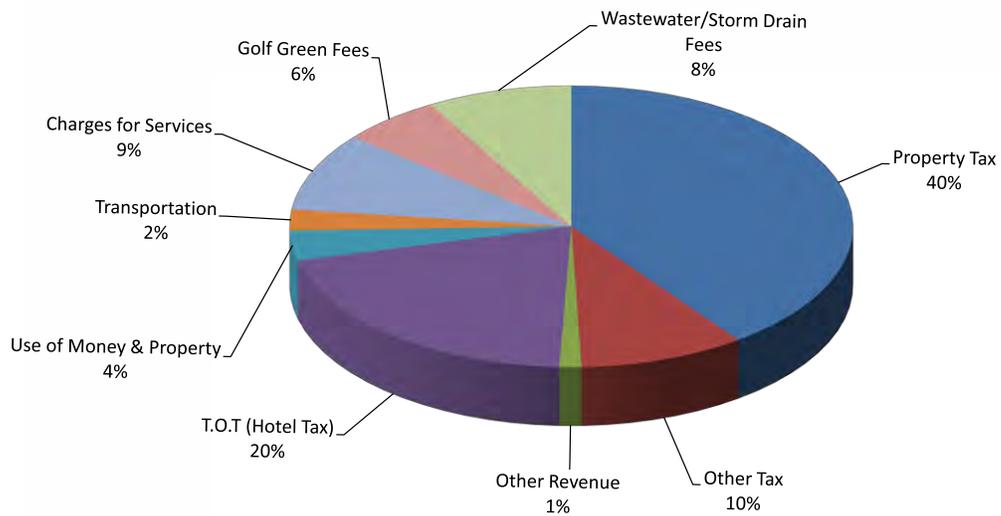


Revenue by Source

**Fiscal Year 2014-15
General Fund Estimated Revenue by Source
\$ 43,949,800**



**Fiscal Year 2014-15
Estimated Revenue by Source, All City Funds
\$ 59,785,600**



**Schedule of General (100) Fund Sources & Uses of Funds
Fiscal Year 2014-15 Adopted**

Actual Opening Balance (from June 30, 2013)	39,129,261
Encumbrances/Carry Foward Amt from FY 2012-13	(97,510)
Unrealized (gains) and losses and other misc reserve amounts	<u>(151,874)</u>
Adjusted Opening Fund Balance	38,879,877

	Actual 2012-13	Adopted 2013-14	Mid-Year 2013-14	Adopted FY 2014-15
1) OPENING FUND BALANCE	40,535,325	36,087,568	38,879,877	38,429,389
2) REVENUE & SOURCES OF FUNDS	41,342,622	42,046,900	42,780,900	43,949,800
Operating Expenditures				
Personnel	(25,820,787)	(24,545,462)	(24,582,478)	(26,140,905)
Services, Supplies & Property	(7,011,032)	(7,749,870)	(7,980,090)	(8,385,428)
Contingency	-	(150,000)	-	(77,786)
Transfers to Other Operating Funds	(8,438,867)	(6,046,000)	(6,046,000)	(5,961,000)
Transfer for OPEB Contribution	<u>-</u>	<u>-</u>	<u>(1,800,000)</u>	<u>-</u>
Subtotal Operating Expenditures	(41,270,686)	(38,491,332)	(40,408,568)	(40,565,119)
CIP & Facilities Refurb/Replacement	<u>(1,478,000)</u>	<u>(2,762,820)</u>	<u>(2,822,820)</u>	<u>(2,188,000)</u>
3) TOTAL EXPENDITURES AND TRANSFERS	(42,748,686)	(41,254,152)	(43,231,388)	(42,753,119)
4) NET INCREASE/(DECREASE) (lines 2 + 3)	<u>(1,406,064)</u>	<u>792,748</u>	<u>(450,488)</u>	<u>1,196,681</u> (*)
5) ESTIMATED ENDING BALANCE (lines 4 + 1)	39,129,261	36,880,316	38,429,389	39,626,070
6) Minimum Reserve Requirement		(20,203,000)	(20,203,000)	(21,017,000)
7) Estimated Unassigned Ending Balance (lines 5 + 6)		16,677,316	18,226,389	18,609,070

(*) This amount may be used towards contribution to reduce unfunded pension liability for the Public Safety plan.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
100 GENERAL FUND					
4005 CURRENT PROPERTY TAX	18,367,316	19,578,496	20,100,000	20,700,000	2.99%
4006 DELINQUENT PROPERTY TAX	2,250	-212	0	0	0.00%
4007 ACCELERATED SUPPLEMENTAL	209,118	254,788	180,000	200,000	11.11%
4008 ACCEL.DELINQUENT SUPPL.	1,656	3,150	2,000	2,000	0.00%
4009 HOMEOWNERS EXEMPTION REIM	181,203	186,302	180,000	180,000	0.00%
4011 PROP.TAX-IN LIEU VLF	2,315,543	2,404,185	2,463,000	2,500,000	1.50%
4020 PROP.TAX INTEREST ALLOC.	4,604	3,925	5,000	5,000	0.00%
PROPERTY TAX REVENUE	21,081,689	22,430,634	22,930,000	23,587,000	2.87%
4110 FRANCHISE TAX	994,566	931,782	900,000	900,000	0.00%
4112 IN-KIND PEG FEES (AT&T)	10,816	13,079	7,000	7,000	0.00%
4120 SALES & USE TAX	1,863,047	2,016,770	2,080,000	2,160,000	3.85%
4121 PROP.TAX-TRIPLE FLIP SALE	645,192	619,772	720,000	740,000	2.78%
4125 SALES TAX (PROP.172)	279,258	302,368	233,000	300,000	28.76%
4130 REAL PROPERTY TRF TAX	236,537	275,271	240,000	275,000	14.58%
4150 TRANSIENT OCCUPANCY TAX	8,902,884	10,366,260	11,900,000	12,200,000	2.52%
4160 BUSINESS LIC.(BEG.FY12)	135,103	135,449	125,000	135,000	8.00%
4161 CA ACCESSABILITY FEE	0	1,438	0	0	0.00%
OTHER TAX	13,067,402	14,662,188	16,205,000	16,717,000	3.16%
4210 FILM PERMITS	1,175	1,775	1,500	1,500	0.00%
4220 ANIMAL LICENSES	7,370	6,196	7,000	7,000	0.00%
4230 PARKING METER COLLECTIONS	278,716	296,265	275,000	275,000	0.00%
4260 CIVIL WITNESS FEES	900	1,184	1,500	1,500	0.00%
4270 COMMERCIAL USE PERMIT	11,648	9,275	12,000	12,000	0.00%
4400 ENGINEERING PERMITS-OTHER	7,054	4,144	4,000	4,000	0.00%
4401 ENCROACHMENT PERMITS	400	2,000	2,000	2,000	0.00%
4402 RIGHT OF WAY-PLAN CHECK	4,000	8,810	6,000	6,000	0.00%
4403 RIGHT OF WAY -INSPECTION	2,380	5,290	4,000	4,000	0.00%
4405 DOCK PERMIT-PLAN CHECK	1,200	2,516	2,000	2,000	0.00%
4406 DOCK PERMIT-INSPECTIONS	7,676	13,468	10,000	10,000	0.00%
4450 BICYCLE LICENSES	285	45	300	300	0.00%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
100 GENERAL FUND					
LICENSES & PERMITS	322,804	350,968	325,300	325,300	0.00%
4510 VEHICLE CODE FINES	86,281	86,021	68,000	68,000	0.00%
4600 PARKING FINES	224,879	303,283	300,000	300,000	0.00%
4650 LIBRARY FINES & FEES	72,088	71,247	70,000	66,000	-5.71%
FINES & FEES	383,248	460,551	438,000	434,000	-0.91%
4706 INV EARN-REALZD GNS/LOSS	90,472	53,785	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-116,485	-138,458	0	0	0.00%
4710 INVESTMENT EARNINGS	288,746	238,781	266,000	214,400	-19.40%
4715 INTEREST -CM HOUSING LOAN	29,417	27,358	0	0	0.00%
4800 RENTS & CONCESSIONS	109,365	107,747	100,000	100,000	0.00%
USE OF MONEY & PROPERTY	401,517	289,214	366,000	314,400	-14.10%
5100 ADMIN CHRGS REIMB	1,104,264	975,790	656,100	656,100	0.00%
5200 AMBULANCE SERVICE	505,509	525,215	560,000	600,000	7.14%
5205 STATE HWY MTNCE	35,374	38,036	34,000	38,000	11.76%
5210 LIBRARY COPY MACH RECPT	3,434	2,066	2,000	2,000	0.00%
5300 ANIMAL SHELTER FEES	2,642	2,135	3,000	3,000	0.00%
5315 VEH STORAGE RELEASE FEES	12,832	16,122	8,000	8,000	0.00%
5411 IMPACT ADMIN FEE	2,161	3,963	0	0	0.00%
5412 PUBLIC TRANSPORTATION FEE	6,242	8,748	7,000	7,000	0.00%
CHARGES CURRENT SERVICES	1,672,459	1,572,076	1,270,100	1,314,100	3.46%
5720 VEH LIC IN LIEU FEE	13,827	11,443	0	0	0.00%
5740 ABANDONED VEH REIMB	705	0	2,000	0	0.00%
5745 FEMA/OES REIMBURSEMENT	4,937	15,756	0	0	0.00%
5750 POLICE GRANT REIMBURSEMNT	42,100	37,761	30,000	15,000	-50.00%
5755 P.O.S.T REIMB	15,472	11,667	8,000	10,000	25.00%
5760 SLESF GRANT REIMB	0	0	0	100,000	--
INTERGOVERNMENTAL REVENUE	77,041	76,628	40,000	125,000	212.50%
5920 MISC REV	30,279	15,802	12,000	12,000	0.00%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
100 GENERAL FUND					
5924 BEACH LIFEGUARD PROGRAMS	59,278	69,304	70,000	70,000	0.00%
5925 FIRE DEPT REV	12,398	12,269	10,000	5,000	-50.00%
5926 POLICE DEPT REVENUE	18,990	35,024	20,000	20,000	0.00%
OTHER REVENUE	120,946	132,399	112,000	107,000	-4.46%
6315 PORT DIST REIMB	670,589	984,501	984,500	1,016,000	3.20%
6320 PUBLIC SRVCS REIMB	16,952	23,251	0	0	0.00%
6345 REIMBURSEMENTS-OTHER	913	130,135	5,000	5,000	0.00%
6350 BOOKING FEE REIMB	5,290	3,232	5,000	5,000	0.00%
REIMBURSEMENTS	693,745	1,141,119	994,500	1,026,000	3.17%
6910 TRANSFERS IN	660,794	217,431	100,000	0	0.00%
OTHER FINANCING SOURCES	660,794	217,431	100,000	0	--
Total GENERAL FUND	38,481,645	41,333,208	42,780,900	43,949,800	2.73%

General Fund Departmental Information

DEPARTMENT: Legislative

FUNCTION: General Government

DEPARTMENT MISSION:

The Legislative Department accounts for the activities associated with legislating. The City Council, elected to represent the residents of Coronado, provides accountability; sets public policy, programs, and levels of services; and appropriates funds from general and special revenues and fund balance to finance the operations of the City.

DEPARTMENT GOALS:

To strive to continually meet or exceed those ideals listed in the City of Coronado's *Guiding Principles* in an effort to steadily improve the health, safety, welfare and quality of life for the residents of the City of Coronado.

COMMUNITY GRANT PROGRAM:

The City provides grant funding to not-for-profit organizations providing community services in Coronado. The grant funding is contained in the Legislative Department budget. The following is a listing of the prior year and FY 2014-15 grant awards.

<u>Community Organization</u>	<u>FY 2013-14 Grant</u>	<u>FY 2014-15 Grant</u>
Camp Able at Coronado	-	8,448
Coronado 4th of July Committee	25,000	25,000
Coronado Chamber of Commerce	112,200	112,200
Coronado Community Band	5,670	5,670
Coronado Floral Association	35,000	35,000
Coronado Historical Association/Visitor Center	381,350	381,350
Coronado MainStreet	103,765	103,765
Coronado Playhouse	21,000	21,000
Coronado SAFE Foundation	130,000	130,000
Coronado Senior Association	34,220	34,220
CUSD After School Homework	11,040	0
CUSD Coronado Response Group	91,300	0
CUSD Elementary Counseling	182,600	0
CUSD Middle School Counselor	45,650	0
Coronado's Healthy Children's Initiative	(see CUSD)	330,590
Lambs Players Theatre	94,985	94,985
Memorial Day Committee	1,600	1,600
Miss Coronado Pageant	1,560	1,560
Navy League Sea Cadet Program	2,500	2,500
San Diego Military Advisory Council	1,500	One-time
	<u>\$1,280,940</u>	<u>\$1,287,888</u>

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100110 LEGISLATIVE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	26,654	26,104	26,204	26,204	0.00%
7115 CAFETERIA PLAN BENEFIT	74,580	79,520	74,567	75,610	1.40%
7120 RETIREMENT PLAN -MISC.	4,745	4,425	5,267	5,561	5.58%
7125 SOCIAL SECURITY CHARGES	2,169	2,068	1,625	1,625	0.00%
7130 MEDICARE CHARGES	507	483	380	380	0.00%
7150 EXPENSE ALLOWANCE	5,722	5,701	5,700	5,700	0.00%
7000 PERSONAL SERVICES	114,378	118,301	113,742	115,080	1.18%
8030 CONTRACT SERVICES	49,075	56,596	59,700	62,700	5.03%
8330 COMMUNITY GRANTS	1,033,975	1,063,995	1,280,940	1,287,888	0.54%
8390 MISC.SERVICES	28,050	41,228	34,800	33,300	-4.31%
8400 POSTAGE & COURIER SRVS.	0	0	200	200	0.00%
8410 SPECIAL PAYMENTS	7,410	3,025	0	0	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	34,884	39,440	48,600	53,200	9.47%
8560 MISC.SUPPLIES	6,353	6,328	8,100	8,800	8.64%
8000 SERVICES AND SUPPLIES	1,159,748	1,210,612	1,432,340	1,446,088	0.96%
Total: LEGISLATIVE	1,274,126	1,328,913	1,546,082	1,561,168	0.98%

DEPARTMENT: City Clerk

FUNCTION: General Government

DEPARTMENT MISSION:

The mission of the City Clerk's Office is to provide the highest quality service in the support of the legislative process and serve as the custodian of records for the City. The City Clerk provides election administration; agenda compilation and posting; minutes preparation and indexing; legal noticing and publishing; and coordinates public records requests.

DEPARTMENT GOALS:

- Ensure all official City documents and records that are properly filed with the City Clerk's Office are maintained and protected.
- Ensure the City Council, City staff, and the public have ready access to resolutions, ordinances, deeds, agreements, Municipal Codes, and other City documents by maintaining an up-to-date and cross-referenced filing and retrieval system that allows for the provision of copies within 5 to 20 minutes of the request.
- Provide lawful, professional, efficient and timely election services and results to the public, elected officials, City staff and media.
- Administer oaths of office for City Officials.
- Coordinate the application process for City commissions and committees.

DEPARTMENT: City Clerk

Program City Council Services; Records;
Or Election Administration and Fair
Division: Political Practices Commission Filing

PROGRAM PURPOSE AND DESCRIPTION

The City Clerk ensures the protection and preservation of official City records, as well as compliance with legal document retention requirements mandated by the California Government Code. As custodian of record, the City Clerk is charged with keeping the official City Seal, attesting to signatures on official documents, and accepting service of process for legal documents on behalf of the City and its personnel. Local election administration is a program of the City Clerk Department, the purpose of which is to provide primary, general, and special election services and results. The City Clerk also ensures City compliance with Fair Political Practices Commission (FPPC) regulations regarding annual disclosure statements and campaign contribution statements.

ACTION STRATEGIES

1. Post and distribute agenda materials and minutes in a timely manner.
2. Maintain a complete and accurate record of City Council proceedings and official City files, including ordinances and resolutions, to facilitate the continual preservation and accuracy of the City's official and historical documents.
3. Ensure updating and posting of the Municipal Code on the City's website within 30 days of adoption of an ordinance.
4. Promote citizens' awareness of and service on City boards, commissions, and committees.
5. Index and file City documents and records to facilitate the accurate and complete research and retrieval of public documents.
6. Periodically update the City's adopted Records Management and Retention Schedule to ensure compliance with legal document retention requirements mandated in the California Government Code.
7. Provide access to voter registration materials for the general public.
8. Respond to citizen requests for candidate nomination packets and related information.
9. Advise candidates of legal requirements and filing dates for campaign statements and other requirements of the California Elections Code and the City's Political Campaign requirements.
10. Comply with the Political Reform Act of 1974 (Government Code 81000) by distributing the FPPC Form 700 Statement of Economic Interests to all officials and staff positions designated in the City's Conflict of Interest Code.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Continue implementation of City-wide electronic document management system.
2. Continue conversion of City contracts, agreements, and signed documents to electronic format.
3. Initiate and facilitate annual records retention reviews.
4. Work with the Registrar of Voters and FPPC to develop and enhance methods for distributing candidate, voter, and reporting information, including use of the City website and social media.
5. Administer and oversee the November 2014 election.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100115 CITY CLERK

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	152,635	149,627	154,285	137,830	-10.67%
7012 OVERTIME SALARIES	662	535	1,845	0	-100.00%
7014 TEMP/SEASONAL WAGES	7,911	0	10,265	5,150	-49.83%
7115 CAFETERIA PLAN BENEFIT	28,140	29,997	31,749	28,416	-10.50%
7120 RETIREMENT PLAN -MISC.	29,443	98,336	30,113	28,399	-5.69%
7125 SOCIAL SECURITY CHARGES	10,094	9,426	10,317	8,865	-14.07%
7130 MEDICARE CHARGES	2,361	2,205	2,413	2,073	-14.07%
7135 WORKERS COMP.INS.CHARGES	2,577	2,555	2,803	2,720	-2.96%
7000 PERSONAL SERVICES	233,825	292,681	243,790	213,452	-12.44%
8030 CONTRACT SERVICES	21,483	16,275	24,500	28,000	14.29%
8251 R&M-OFFICE EQUIP.	8,414	4,564	6,600	1,600	-75.76%
8320 COMMUNICATNS-TELE&COMM	330	154	200	200	0.00%
8340 ELECTION EXPENSE	292	33,682	0	15,000	0.00%
8390 MISC.SERVICES	0	0	0	5,000	0.00%
8400 POSTAGE & COURIER SRVS.	566	539	500	100	-80.00%
8415 TRAINING,MTGS,MEMBERSHIPS	2,655	1,249	2,500	7,200	188.00%
8560 MISC.SUPPLIES	1,744	1,166	3,700	2,200	-40.54%
8000 SERVICES AND SUPPLIES	35,485	57,629	38,000	59,300	56.05%
Total: CITY CLERK	269,310	350,310	281,790	272,752	-3.21%



DEPARTMENT: Office of the City
Manager

FUNCTION: General Government

DEPARTMENT MISSION:

The mission of the Office of the City Manager is to effectively and efficiently implement the policies of the City Council and manage the day-to-day operations of the City.

DEPARTMENT GOALS:

- Direct and coordinate staff resources to meet City Council policy directives.
- Direct all City operational programs and services in an efficient and effective manner within approved budget limitations.
- Provide timely response to requests from the public regarding City services.
- Coordinate capital improvements, including major facilities and infrastructure.
- Manage special projects in an effective manner.
- Coordinate special events and the legislative program.
- Manage intergovernmental relations and local community interagency relations.
- Provide oversight to the Successor Agency to the Community Development Agency.
- Provide recommendations, advice, and alternatives to the City Council.
- Identify and implement system improvements.
- Oversee Legal Services and Risk Management functions.

DEPARTMENT: City Manager

Program Or Division:

Management and
Administration

PROGRAM PURPOSE AND DESCRIPTION

The policies and directives of the City Council are implemented by the Office of the City Manager. The City Manager is the Chief Executive Officer and reports to the City Council. The City Manager is responsible for all City operations, personnel, finances, and resources. The City Manager's Office manages and directs the Capital Improvement Program including major facilities and infrastructure projects.

ACTION STRATEGIES

1. Direct all City programs and services.
2. Maintain communication with all Councilmembers regarding important issues, policy matters, and implementation of programs and/or services.
3. Provide the City Council with a balanced operating budget that is consistent with the Council's policy on General Fund reserves by no later than June 30 of each calendar year.
4. End the fiscal year with expenditures for all funds within budget.
5. Provide the City Council with a Capital Improvement Program which, after subcommittee review, is presented to the City Council concurrently with the operating budget of each fiscal year.
6. Provide administrative support to the Successor Agency to the Community Development Agency.
7. Facilitate communications with the public regarding City programs and services via such mechanisms as Coronado *Currents*, Coronado TV, press releases, weekly updates, social media, and public forums.
8. Appoint management negotiating teams to meet and confer with employee associations regarding memoranda of understanding, wages, hours, and working conditions.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Implement the Capital Improvement Program, managing the design, approval and construction of major facility and infrastructure projects.
2. Publish three issues of Coronado *Currents* and continue to enhance the use of social media to communicate with the public regarding City activities, plans, and accomplishments.
3. Initiate updated strategic planning process.
4. Support economic development activities.
6. Continue to enhance use of the government cable channel.

PROGRAM PURPOSE AND DESCRIPTION

This program coordinates interdepartmental and interagency activities and any special projects of the City Council as they pertain to the San Diego Unified Port District, Coronado Unified School District, League of California Cities, San Diego Association of Governments, San Diego County and regional cities, California Transportation Commission, United States Navy, Coastal Commission, Regional Water Quality Control Board, Metropolitan Transit System, MainStreet, Coronado Chamber of Commerce, Coronado Visitor Center, Coronado Tourism Improvement District, and State and Federal legislators.

ACTION STRATEGIES

1. Coordinate interagency projects affecting Port District issues, Navy capital project issues, and issues affecting MainStreet, Chamber of Commerce, Coronado Visitor Center, Coronado Tourism Improvement District, and the School District by monitoring and/or attending appropriate meetings and informing the City Council and staff via weekly update reports.
2. Issue permits and monitor special events in accordance with established Council Special Events Policy.
3. Coordinate the City's Legislative Program by serving as a liaison between the City Council, staff, and the City's legislative advocate and forwarding the City's position to the legislature.
4. Serve as a liaison for the Coronado business community and affiliated agencies.
5. Serve as liaison to the Oversight Board.
6. Issue permits for commercial use of City property.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Participate in both State and Federal legislative activities and pursue funding opportunities to promote projects of special interest to Coronado.
2. Present the Special Events Calendar to the City Council in October for Major Special Events to be held during the following calendar year.
3. Administer contracts for management of the Glorietta Bay Marina and Boathouse Restaurant operations; assist departments with contract administration.
4. Update the Legislative Policy Guidelines and monitor legislation pursuant to policy guidelines.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100120 CITY MANAGER

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	575,964	581,464	598,766	568,376	-5.08%
7012 OVERTIME SALARIES	101	0	0	2,060	0.00%
7115 CAFETERIA PLAN BENEFIT	71,196	75,899	79,636	71,246	-10.54%
7120 RETIREMENT PLAN -MISC.	111,780	395,467	117,733	117,851	0.10%
7125 SOCIAL SECURITY CHARGES	26,695	27,346	29,134	27,041	-7.18%
7130 MEDICARE CHARGES	8,396	8,474	8,826	8,416	-4.65%
7135 WORKERS COMP.INS.CHARGES	9,052	9,788	10,199	11,144	9.26%
7140 AUTO ALLOWANCE	10,540	10,500	9,954	9,954	0.00%
7000 PERSONAL SERVICES	813,725	1,108,938	854,249	816,086	-4.47%
8065 PROFESSIONAL SERVICES	15,638	278	53,500	36,000	-32.71%
8250 R&M-EQUIPMENT	0	0	0	2,500	0.00%
8251 R&M-OFFICE EQUIP.	0	201	800	800	0.00%
8320 COMMUNICATNS-TELE&COMM	1,301	978	1,800	1,800	0.00%
8390 MISC.SERVICES	13,926	22,560	27,450	27,450	0.00%
8400 POSTAGE & COURIER SRVS.	81	79	200	200	0.00%
8410 SPECIAL PAYMENTS	0	0	64,000	62,000	-3.13%
8415 TRAINING,MTGS,MEMBERSHIPS	13,236	13,682	16,000	16,100	0.63%
8560 MISC.SUPPLIES	3,224	2,193	3,000	3,000	0.00%
8000 SERVICES AND SUPPLIES	47,406	39,971	166,750	149,850	-10.13%
9040 OFFICE & COMPUTER EQUIP.	0	0	0	2,500	0.00%
9000 PROPERTY	0	0	0	2,500	0.00%
Total: CITY MANAGER	861,131	1,148,909	1,020,999	968,436	-5.15%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100121 CDSA ADMIN EXP (CITY)

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8005 ACCTG & AUDITING SRVCS	0	26,370	15,000	9,950	-33.67%
8030 CONTRACT SERVICES	0	50	0	0	0.00%
8045 LEGAL SRVS-CITY ATTY.	0	9,943	21,000	11,000	-47.62%
8047 LGL SRVS-OUTSIDE COUNSEL	0	20,003	15,000	15,000	0.00%
8065 PROFESSIONAL SERVICES	0	650	0	0	0.00%
8320 COMMUNICATNS-TELE&COMM	0	120	0	0	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	0	1,996	0	0	0.00%
8000 SERVICES AND SUPPLIES	0	59,133	51,000	35,950	-29.51%
Total: CDSA ADMIN EXP (CITY)	0	59,133	51,000	35,950	-29.51%

DEPARTMENT: City Hall

Program Or Division: General Government

PROGRAM PURPOSE AND DESCRIPTION

The City Hall Division centralizes general administrative costs of multiple departments and building overhead costs such as essential maintenance, housekeeping and utility functions for City Hall.

ACTION STRATEGIES

1. Maintain City Hall facilities and equipment to ensure optimum customer service levels.
2. Continue to manage the costs of maintaining the City Hall facility in a fiscally conservative manner.
3. Seek cost and time efficient methods and technologies to provide the services offered at City Hall.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Continually assess the facility costs of operating City Hall and examine equipment needs and any necessary improvements in the way services are provided.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100125 CITY HALL

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	7,684	7,576	0	0	0.00%
8205 JANITORIAL SERVICES	26,160	26,160	26,200	27,000	3.05%
8235 UTILITIES-ELECTRICITY	36,960	37,414	44,850	47,000	4.79%
8237 UTILITIES-WATER	9,682	12,824	12,500	15,000	20.00%
8241 RENTAL-EQUIPMENT	1,686	1,435	2,000	1,600	-20.00%
8251 R&M-OFFICE EQUIP.	5,203	5,450	6,650	6,650	0.00%
8252 R&M-BLDGS & STRUCTURES	9,097	2,150	7,200	7,200	0.00%
8320 COMMUNICATNS-TELE&COMM	9,211	9,489	12,500	12,500	0.00%
8400 POSTAGE & COURIER SRVS.	12,000	12,000	22,000	22,000	0.00%
8560 MISC.SUPPLIES	10,376	10,387	11,500	11,500	0.00%
8561 PAPER & PRINTER SUPPLIES	4,544	4,585	8,000	8,000	0.00%
8000 SERVICES AND SUPPLIES	132,602	129,471	153,400	158,450	3.29%
9040 OFFICE & COMPUTER EQUIP.	0	33,581	2,000	12,000	500.00%
9000 PROPERTY	0	33,581	2,000	12,000	500.00%
9315 INTEREST EXPENSE	364	4	0	0	0.00%
9325 RETIREMENT OF PRINCIPAL	5,765	468	0	0	0.00%
9300 DEBT SERVICE	6,130	472	0	0	0.00%
Total: CITY HALL	138,732	163,523	155,400	170,450	9.68%

DEPARTMENT: City Manager

Program Or Division: Legal Services

PROGRAM PURPOSE AND DESCRIPTION

The Legal Services budget contains the attorney services for the City Council, City staff, boards and commissions to ensure compliance with local, state and federal laws and regulations.

The City contracts with private counsel to act as the City Attorney. The City Attorney's retainer is paid from this program budget. Additional funds are budgeted for civil litigation costs and special legal services unrelated to Risk Management that are not covered under the City Attorney's retainer agreement. These include costs related to environmental matters, personnel matters, and other miscellaneous civil actions.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100135 LEGAL SRV

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8045	LEGAL SRVS-CITY ATTY.	91,660	130,000	120,000	120,000	0.00%
8046	LGL SRVS-ADDTL.CITY ATTY.	59,895	78,538	77,000	77,000	0.00%
8047	LGL SRVS-OUTSIDE COUNSEL	9,329	86,404	40,000	40,000	0.00%
8000	SERVICES AND SUPPLIES	160,884	294,942	237,000	237,000	0.00%
Total:	LEGAL SRV	160,884	294,942	237,000	237,000	0.00%

DEPARTMENT: Administrative Services FUNCTION: General Government

DEPARTMENT MISSION:

The mission of the Administrative Services Department is to preserve and protect the City's financial assets; to attract, select, and retain an effective workforce; to support information technology and services; and to provide general administrative support to the operating departments of the City.

DEPARTMENT GOALS:

- Provide accurate, timely, and meaningful reports on the City's financial condition.
- Attract and retain a quality workforce to assure that City services are provided in an effective manner.
- Develop and manage cost-effective programs for workers' compensation and employee benefits, including risk assessment and mitigation.
- Develop and enhance the professionalism and service orientation of personnel within the Administrative Services Department.
- Manage the City's information system resources in a cost-effective manner.
- Provide general direction to City Departments on procedures and processes related to budget administration, accounting, and human resource administration

DEPARTMENT BUDGET SUMMARY:

The Administrative Services Department consists of three General Fund divisions which are displayed individually on the following pages. The summary chart below combines the following Administrative Services Divisions: Administration/Finance, Human Resources and Information Systems.

Administrative Services Expenditures by Category	FY 2012-13 Actual	FY 2013-14 MidYear	FY 2014-15 Adopted	Variance
Personnel	2,000,334	1,519,454	1,880,425	23.76%
Services and Supplies	754,623	920,450	1,125,620	22.29%
Property	152,342	163,500	168,000	2.75%
Total Administrative Services	2,907,299	2,603,404	3,174,045	21.92%



DEPARTMENT: Administrative Services

**Program Or
Division:**

Department
Administration

PROGRAM PURPOSE AND DESCRIPTION

This program provides general management of the department including personnel selection and evaluation, staff supervision, work prioritization, training, department policy guidance and general administrative activities citywide. The Director of Administrative Services acts as the City Treasurer, investing all City funds within State guidelines, and also as the City's lead negotiator with employee organizations regarding memoranda of understanding.

This division also administers the business license program for the City of Coronado. Aside from being required to operate a business within the City the purpose of the license is to generate revenue for the City in order to help provide police and fire protection, fire and crime prevention, and many other community services.

ACTION STRATEGIES

1. Invest City funds with primary focus on safety, followed by liquidity, and last with a focus on yield.
2. As needed, develop and bring up to date City of Coronado Administrative Procedures Manual.
3. Provide general guidance and support to operating departments on general administration and implementation of City-wide policies and procedures.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Conduct negotiations with labor organizations on new memoranda of understanding.
2. Administer the PARS Section 115 Other Post-Employment Benefits (OPEB) Trust, first established in FY 2013-14.
3. Implement Information Technology initiatives identified in the Technology Strategic Plan.

DEPARTMENT: Administrative Services	Program Or Division:	Finance/Accounting
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PROGRAM PURPOSE AND DESCRIPTION

The Finance/Accounting Division ensures compliance with legal recordkeeping requirements according to Generally Accepted Accounting Principles (GAAP). This program reviews revenue, expenditures, contractual obligations, and general ledger entries, with supporting documentation, to ensure budgetary control, accuracy, and conformance to contracts or agreements. This program verifies, processes and records City accounts receivable, payable, and payroll transactions. This program is responsible for preparing and implementing the City's budget, providing on-going budget analysis and financial reports, fulfilling State and Federal financial reporting requirements, and administering the City's cash and investments.

ACTION STRATEGIES

1. Complete annual audit with no qualifications, and prepare Comprehensive Annual Financial Report (CAFR) in a format that assures recognition for excellence in financial reporting from the Government Finance Officers Association (GFOA) and the California Society of Municipal Finance Officers (CSMFO).
2. Prepare financial plan (budget) document in a form that ensures recognition for excellence in budgeting from the CSMFO.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Submit the CAFR for the fiscal year ended June 30, 2014 to Certificate of Achievement for Excellence in Financial Reporting Program of the GFOA for review.
2. Provide accounting for and staff support related to the dissolution of the former Community Development Agency.
3. Manage implementation of the upgrade to the next generation financial accounting software.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100140 ADMINISTRATIVE SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	594,961	601,560	578,254	612,673	5.95%
7012 OVERTIME SALARIES	471	1,603	1,670	3,605	115.87%
7014 TEMP/SEASONAL WAGES	7,947	5,367	14,674	16,270	10.88%
7115 CAFETERIA PLAN BENEFIT	97,143	103,533	104,295	120,879	15.90%
7120 RETIREMENT PLAN -MISC.	115,147	406,871	113,691	128,269	12.82%
7125 SOCIAL SECURITY CHARGES	34,951	34,984	34,340	36,790	7.13%
7130 MEDICARE CHARGES	8,782	8,878	8,675	9,226	6.34%
7135 WORKERS COMP.INS.CHARGES	9,681	10,234	10,100	12,292	21.71%
7140 AUTO ALLOWANCE	4,216	4,200	3,696	3,696	0.00%
7000 PERSONAL SERVICES	873,300	1,177,229	869,395	943,699	8.55%
8005 ACCTG & AUDITING SRVCS	42,280	35,090	56,100	44,900	-19.96%
8030 CONTRACT SERVICES	58,871	62,114	69,300	60,800	-12.27%
8065 PROFESSIONAL SERVICES	0	0	13,000	0	-100.00%
8242 RENTAL-BUILDINGS	1,216	1,231	1,300	2,200	69.23%
8251 R&M-OFFICE EQUIP.	100	739	600	3,800	533.33%
8320 COMMUNICATNS-TELE&COMM	193	129	200	200	0.00%
8390 MISC.SERVICES	2,257	2,052	2,800	3,700	32.14%
8395 PERMITS & FEES	0	400	0	500	0.00%
8400 POSTAGE & COURIER SRVS.	111	34	500	1,600	220.00%
8410 SPECIAL PAYMENTS	288,286	244,128	259,000	264,000	1.93%
8415 TRAINING,MTGS,MEMBERSHIPS	4,081	5,612	9,700	17,840	83.92%
8425 PRINTING SERVICES	121	0	0	0	0.00%
8560 MISC.SUPPLIES	5,361	4,144	8,900	8,600	-3.37%
8000 SERVICES AND SUPPLIES	402,877	355,673	421,400	408,140	-3.15%
Total: ADMINISTRATIVE SERVICES	1,276,178	1,532,902	1,290,795	1,351,839	4.73%

DEPARTMENT: Administrative Services

**Program Or
Division:**

Human Resources

PROGRAM PURPOSE AND DESCRIPTION

The Human Resources Division works jointly with all City departments to provide responsive, high quality personnel services to current and prospective employees and the public. This division provides and retains a skilled and competent workforce for City departments so that they may deliver superior services to residents and visitors.

This division links resources and services with departmental needs to train, motivate, retain, promote and compensate City employees, as well as provide a safe work environment so as to provide the highest quality service to the public.

The Director of Administrative Services serves as the City's Personnel Officer. The Human Resources Manager is the Americans with Disabilities Act (ADA) Compliance Officer responsible for coordinating the City's compliance with ADA.

ACTION STRATEGIES

1. Administer recruitments that find the highest caliber candidates to fill vacant positions in a timely manner.
2. Serve as an active partner in employee development by providing resources and training for employees and department directors.
3. Provide timely information and guidance to City departments regarding the application of human resources principles and practices, and City, State, and Federal laws and regulations.
4. Respond to ADA compliance issues.
5. Provide staff support to the City's Civil Service Commission.
6. Administer the City's safety, workers' compensation, benefits, and business license programs.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Ensure City compliance with AB1825 requirement of sexual harassment training for all supervisors.
2. Maintain fiscal stability during contract negotiations with Coronado Police Officers' Association, Coronado Firefighters' Association and the American Federation of State, County and Municipal Employees Local 127 while achieving Council's objectives.
3. Increase outreach to veterans for open recruitments within the City.
4. Implement an employee performance evaluation tracking system.
5. Monitor and implement requirements related to the Affordable Care Act.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100142 HUMAN RESOURCES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	116,754	130,853	142,531	215,278	51.04%
7012 OVERTIME SALARIES	144	1,320	2,225	2,292	3.01%
7115 CAFETERIA PLAN BENEFIT	23,142	24,663	26,098	26,464	1.40%
7120 RETIREMENT PLAN -MISC.	22,888	93,588	28,466	45,321	59.21%
7125 SOCIAL SECURITY CHARGES	7,274	8,019	8,819	13,489	52.96%
7130 MEDICARE CHARGES	1,701	1,923	2,099	3,155	50.30%
7135 WORKERS COMP.INS.CHARGES	2,103	2,398	2,428	4,219	73.78%
7000 PERSONAL SERVICES	174,006	262,764	212,666	310,218	45.87%
8030 CONTRACT SERVICES	18,775	35,052	31,000	39,200	26.45%
8055 PERSONNEL SERVICES	2,863	3,630	4,200	5,600	33.33%
8065 PROFESSIONAL SERVICES	32,469	41,862	42,050	49,700	18.19%
8242 RENTAL-BUILDINGS	1,216	1,231	1,200	2,160	80.00%
8251 R&M-OFFICE EQUIP.	0	157	0	500	0.00%
8320 COMMUNICATNS-TELE&COMM	126	83	150	0	-100.00%
8390 MISC.SERVICES	2,046	665	7,000	10,000	42.86%
8400 POSTAGE & COURIER SRVS.	0	36	0	0	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	8,515	9,242	12,900	14,545	12.75%
8560 MISC.SUPPLIES	3,107	2,343	3,100	3,100	0.00%
8000 SERVICES AND SUPPLIES	69,117	94,301	101,600	124,805	22.84%
Total: HUMAN RESOURCES	243,123	357,065	314,266	435,023	38.43%

DEPARTMENT: Administrative Services **Program Or**
Division: Information Systems

PROGRAM PURPOSE AND DESCRIPTION

The Information Systems Division administers the City's computers, servers, networks, security, and other information systems. The division provides technical support, proactive monitoring, and equipment purchase coordination to all departments.

ACTION STRATEGIES

1. Manage the periodic replacement of computer equipment in a timely manner.
2. Monitor and update City's official internet website.
3. Ensure security and integrity of network system and minimize downtime.
4. Develop and implement policies and procedures to protect system integrity.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Assist in the implementation of initiatives identified in the Citywide Information Technology Strategic Plan.
2. Coordinate with the City Manager's Office to develop a new City website.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100145 SYSTEMS ADMIN

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	257,516	282,939	289,297	464,112	60.43%
7012 OVERTIME SALARIES	0	566	0	0	0.00%
7014 TEMP/SEASONAL WAGES	16,816	17,525	20,022	20,623	3.00%
7115 CAFETERIA PLAN BENEFIT	39,672	42,279	44,740	45,366	1.40%
7120 RETIREMENT PLAN -MISC.	48,075	190,168	54,619	62,304	14.07%
7125 SOCIAL SECURITY CHARGES	16,077	17,543	18,960	19,812	4.49%
7130 MEDICARE CHARGES	3,781	4,138	4,485	4,694	4.66%
7135 WORKERS COMP.INS.CHARGES	4,487	4,985	5,269	9,597	82.15%
7150 EXPENSE ALLOWANCE	92	198	0	0	0.00%
7000 PERSONAL SERVICES	386,516	560,341	437,393	626,508	43.24%
8030 CONTRACT SERVICES	190,684	220,674	297,600	476,925	60.26%
8251 R&M-OFFICE EQUIP.	0	3	3,500	13,500	285.71%
8320 COMMUNICATNS-TELE&COMM	13,228	28,026	30,700	34,100	11.07%
8321 COMMUNICATNS-INTERNET SR	30,313	35,126	38,000	39,000	2.63%
8415 TRAINING,MTGS,MEMBERSHIPS	2,542	9,935	13,700	15,200	10.95%
8530 FUELS & LUBRICANTS	432	202	750	750	0.00%
8560 MISC.SUPPLIES	15,433	10,684	13,200	13,200	0.00%
8000 SERVICES AND SUPPLIES	252,633	304,649	397,450	592,675	49.12%
9040 OFFICE & COMPUTER EQUIP.	2,230	0	0	0	0.00%
9043 COMPUTER REPLACEMENT EXP	131,365	146,924	163,500	168,000	2.75%
9045 OTHER FIXED ASSETS	0	5,418	0	0	0.00%
9000 PROPERTY	133,595	152,342	163,500	168,000	2.75%
Total: SYSTEMS ADMIN	772,744	1,017,332	998,343	1,387,183	38.95%

DEPARTMENT: Police Services

FUNCTION: Public Safety

DEPARTMENT MISSION:

The mission of the Police Department is to provide superior public safety services to enhance the quality of life for the community.

DEPARTMENT GOALS:

- Maintain Fiscal Year 2013-14 levels of service.
- Enhance relationships between the Police Department and the community.
- Identify and implement new methods to reduce and/or control crime.
- Manage the Department's resources in accordance with the City's goals, guiding principles and Strategic Plan.
- Enforce laws to promote the lawful and safe use of City thoroughfares.

DEPARTMENT BUDGET SUMMARY:

The Police Services Department consists of four General Fund divisions which are displayed individually on the following pages. The summary chart below combines the following Police Services Divisions: Administration, Field, Animal and Support Services.

Police Services Expenditures by Category	FY 2012-13 Actual	FY 2013-14 MidYear	FY 2014-15 Adopted	Variance
Personnel	8,889,076	9,168,600	9,968,738	8.73%
Services and Supplies	1,012,912	1,078,390	1,141,540	5.86%
Property	53,519	40,700	40,700	0.00%
Total Police Services	9,955,507	10,287,690	11,150,978	8.39%

DEPARTMENT: Police Services

Program Or Division: Police Administration

PROGRAM PURPOSE AND DESCRIPTION

Police Administration provides planning, policy direction, resource allocation, fiscal planning and control, and personnel management within the Police Department. The program serves as a liaison to the public and other City departments to ensure quality policing and community satisfaction. Investigations, training and community relations are part of the Administration Division.

The Investigations Unit investigates crimes leading to the arrest of misdemeanor and felony criminal suspects and recovery of stolen property. The Unit uses proactive tactics and specialized enforcement via plain clothes or in an undercover capacity. This portion of the program manages the work of general investigators, and personnel assigned to regional task forces.

The training component schedules personnel for mandatory or elective training and maintains all department training records.

The community relations component provides information on Police Department issues to the media and the public and crime prevention services and victim/witness services to the general public.

ACTION STRATEGIES

1. Ensure compliance with Department and State mandates for the training of peace officers and all other employees.
2. Facilitate the training of sworn and non-sworn employees at levels established to ensure professional competency.
3. Investigate reported crimes.
4. Provide a link for the timely communication of intelligence information between the Department, the regional task forces, and the Federal enforcement agencies.
5. Provide information to news services and television stations via social media to inform and educate the public on the Department's efforts and criminal activity in the City.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Complete the implementation of, and update as necessary the policy and procedures manuals.
2. Maintain compliance of perishable skills mandated by POST.
3. Continue implementation of plan to combat bicycle and other property theft.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100211 POL. SERV. ADMINISTRATION

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	1,257,071	1,253,311	1,381,475	1,348,003	-2.42%
7011 WORKERS COMP PAY-SAFETY	2,487	10,254	0	0	0.00%
7012 OVERTIME SALARIES	104,915	94,272	86,436	89,029	3.00%
7014 TEMP/SEASONAL WAGES	18,538	17,775	0	0	0.00%
7015 HOLIDAY PAY	14,933	9,284	10,854	8,000	-26.29%
7115 CAFETERIA PLAN BENEFIT	200,052	223,778	221,894	225,002	1.40%
7120 RETIREMENT PLAN -MISC.	314,603	392,130	343,154	48,239	-85.94%
7121 RETIREMENT PLAN -SAFETY	0	0	0	306,204	0.00%
7125 SOCIAL SECURITY CHARGES	17,529	14,970	19,128	14,232	-25.60%
7130 MEDICARE CHARGES	19,448	19,948	18,749	18,168	-3.10%
7135 WORKERS COMP.INS.CHARGES	104,374	107,620	123,416	213,468	72.97%
7160 UNIFORMS,BADGES & ACCESS.	7,650	8,576	8,500	8,500	0.00%
7000 PERSONAL SERVICES	2,061,601	2,151,918	2,213,605	2,278,845	2.95%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100211 POL. SERV. ADMINISTRATION

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	257,602	269,338	317,500	332,400	4.69%
8065 PROFESSIONAL SERVICES	17,850	9,343	6,200	6,200	0.00%
8205 JANITORIAL SERVICES	36,091	33,459	37,600	36,100	-3.99%
8235 UTILITIES-ELECTRICITY	82,937	88,308	91,900	96,900	5.44%
8236 UTILITIES-GAS	6,081	5,370	8,000	6,000	-25.00%
8237 UTILITIES-WATER	3,937	6,613	6,800	8,300	22.06%
8241 RENTAL-EQUIPMENT	16,237	9,211	2,400	2,400	0.00%
8250 R&M-EQUIPMENT	46,864	48,809	39,200	39,200	0.00%
8251 R&M-OFFICE EQUIP.	13,476	8,790	10,700	8,700	-18.69%
8252 R&M-BLDGS & STRUCTURES	8,603	11,807	9,800	8,800	-10.20%
8320 COMMUNICATNS-TELE&COMM	39,518	34,220	40,400	38,900	-3.71%
8400 POSTAGE & COURIER SRVS.	2,322	3,154	4,500	4,000	-11.11%
8414 POLICE TRAINING	28,183	28,886	28,000	28,000	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	19,335	17,988	17,200	15,800	-8.14%
8425 PRINTING SERVICES	9,974	9,110	13,900	12,900	-7.19%
8510 FIREARMS & AMMUNITIONS	4,383	14,409	19,300	19,300	0.00%
8530 FUELS & LUBRICANTS	103,317	106,233	123,200	123,200	0.00%
8535 MATERIALS	2,328	2,007	1,200	1,200	0.00%
8560 MISC.SUPPLIES	12,306	10,561	8,900	8,900	0.00%
8561 PAPER & PRINTER SUPPLIES	13,893	11,453	12,000	12,000	0.00%
8565 PROGRAM SUPPLIES	1,743	1,950	1,900	1,900	0.00%
8580 PHARMACEUTICALS &LAB SUP	3,604	3,938	5,500	5,500	0.00%
8590 JANITORIAL SUPPLIES	2,807	3,605	3,600	3,600	0.00%
8595 SAFETY & 1ST AID SUPPLIES	2,834	903	1,000	1,000	0.00%
8000 SERVICES AND SUPPLIES	736,224	739,464	810,700	821,200	1.30%
9040 OFFICE & COMPUTER EQUIP.	9,689	2,380	2,300	2,300	0.00%
9045 OTHER FIXED ASSETS	12,971	24,371	18,500	18,500	0.00%
9000 PROPERTY	22,660	26,751	20,800	20,800	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100211 POL. SERV. ADMINISTRATION

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
Total: POL. SERV. ADMINISTRATION	2,820,484	2,918,133	3,045,105	3,120,845	2.49%

DEPARTMENT: Police Services

Program Or Division: Field Services

PROGRAM PURPOSE AND DESCRIPTION

The Field Services Division includes patrol services, traffic enforcement, parking control, parking meter maintenance, a School Resource Officer, and the Police Explorer Program. The program is comprised of Police Officers, Police Services Officers, and Police Explorers who deliver quality public safety services to community members, merchants, and visitors to the City. Staff assigned to this Division is responsible for the proactive identification and suppression of criminal activity, calls for service, maintaining a safe traffic environment for pedestrians, bicyclists, and motorists and working with the community to maintain the quality of life.

This program also has the primary responsibility for providing police services to special events in the City, seeking and promoting voluntary compliance with parking regulations, and deploying police reserves Citywide.

ACTION STRATEGIES

1. Promptly respond to all calls for service.
2. Proactive identification and suppression of criminal activity.
3. Staff major and moderate special events.
4. Achieve Department traffic enforcement index.
5. Encourage public compliance with pedestrian, skateboard, rollerblade, bicycle and parking regulations through enforcement, education, and visibility.
6. Ensure all meters are functioning correctly.
7. Collect meter revenue.
8. Further relationships with youth and school communities.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Proactively address traffic issues in the community through education, enforcement and high visibility.
2. Support project on combating bicycle and property theft through field enforcement.
3. Increase proactive beach patrols year-round.
4. Increase community relations interactions on school campuses.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100212 POL.SRVC-FIELD SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	2,789,278	2,803,365	2,981,331	3,153,355	5.77%
7011 WORKERS COMP PAY-SAFETY	-6,170	-29,187	0	0	0.00%
7012 OVERTIME SALARIES	373,297	323,370	235,091	242,144	3.00%
7015 HOLIDAY PAY	123,686	119,146	141,480	140,000	-1.05%
7115 CAFETERIA PLAN BENEFIT	443,004	472,120	499,596	506,587	1.40%
7120 RETIREMENT PLAN -MISC.	775,409	731,499	797,787	29,452	-96.31%
7121 RETIREMENT PLAN -SAFETY	0	0	0	866,935	0.00%
7125 SOCIAL SECURITY CHARGES	8,552	10,109	8,121	8,605	5.97%
7130 MEDICARE CHARGES	44,733	42,953	47,233	49,830	5.50%
7135 WORKERS COMP.INS.CHARGES	246,311	248,670	300,417	574,249	91.15%
7160 UNIFORMS,BADGES & ACCESS.	27,750	26,750	27,600	27,600	0.00%
7000 PERSONAL SERVICES	4,825,850	4,748,794	5,038,656	5,598,757	11.12%
8030 CONTRACT SERVICES	125,213	158,660	147,400	176,400	19.67%
8250 R&M-EQUIPMENT	8,203	12,575	14,900	16,200	8.72%
8350 RSRV-VOLUNTEER POLICE	785	4,134	2,200	3,000	36.36%
8415 TRAINING,MTGS,MEMBERSHIPS	36	0	0	0	0.00%
8515 PARKING METER SUPPLIES	3,160	2,197	4,500	9,500	111.11%
8530 FUELS & LUBRICANTS	198	16	0	0	0.00%
8535 MATERIALS	4,188	4,955	3,300	2,600	-21.21%
8560 MISC.SUPPLIES	26,654	25,739	27,300	27,300	0.00%
8570 SPECIAL EVENTS	93	2,224	650	3,150	384.62%
8000 SERVICES AND SUPPLIES	168,530	210,500	200,250	238,150	18.93%
9045 OTHER FIXED ASSETS	5,638	5,489	17,900	17,900	0.00%
9000 PROPERTY	5,638	5,489	17,900	17,900	0.00%
Total: POL.SRVC-FIELD SERVICES	5,000,017	4,964,784	5,256,806	5,854,807	11.38%

DEPARTMENT: Police Services

Program Or Division: Animal Services

PROGRAM PURPOSE AND DESCRIPTION

The Animal Services Division provides for public safety and the humane treatment of animals and maintains the City's Animal Care Facility where stray and abandoned animals are temporarily sheltered. The Division provides public information and education on animal-related codes, conducts rabies prevention and animal licensing programs, provides public information on animal care, and enforces local and State laws relating to animals. Impounded animals are returned to owners, together with our adoption partners they are made available for adoption, or transported to the County Humane Society. The program facilitates emergency medical care for sick or injured animals through private veterinary services.

ACTION STRATEGIES

1. Provide animal control patrols on streets, parks and beaches.
2. Cooperate with local and regional animal adoption and placement programs for quick placement of abandoned and relinquished animals.
3. Provide high quality care for animals staying within the facility.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

Continue work with our community partners to identify and implement successful adoption and foster programs that reduce animal populations in the Care Facility.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100213 POL.SRVS-ANIMAL SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	15,743	39,835	70,369	162,114	130.38%
7012 OVERTIME SALARIES	373	749	2,889	2,976	3.01%
7014 TEMP/SEASONAL WAGES	58,234	58,061	55,896	54,960	-1.67%
7015 HOLIDAY PAY	276	212	2,200	1,294	-41.18%
7115 CAFETERIA PLAN BENEFIT	19,836	21,140	22,370	22,683	1.40%
7120 RETIREMENT PLAN -MISC.	3,806	10,680	18,577	21,064	13.39%
7125 SOCIAL SECURITY CHARGES	4,627	5,563	8,144	8,515	4.56%
7130 MEDICARE CHARGES	1,082	1,301	1,905	1,991	4.56%
7135 WORKERS COMP.INS.CHARGES	4,139	3,958	4,078	4,152	1.81%
7160 UNIFORMS,BADGES & ACCESS.	0	0	700	700	0.00%
7000 PERSONAL SERVICES	108,117	141,499	187,127	280,449	49.87%
8030 CONTRACT SERVICES	16,496	10,118	13,150	13,150	0.00%
8205 JANITORIAL SERVICES	4,500	7,133	4,800	4,800	0.00%
8235 UTILITIES-ELECTRICITY	12,135	14,077	14,000	14,000	0.00%
8236 UTILITIES-GAS	231	227	500	500	0.00%
8237 UTILITIES-WATER	310	587	1,000	1,000	0.00%
8251 R&M-OFFICE EQUIP.	0	0	0	250	0.00%
8252 R&M-BLDGS & STRUCTURES	1,186	0	0	0	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	273	357	325	325	0.00%
8560 MISC.SUPPLIES	11,720	17,456	15,000	17,000	13.33%
8590 JANITORIAL SUPPLIES	401	608	1,000	1,000	0.00%
8000 SERVICES AND SUPPLIES	47,251	50,562	49,775	52,025	4.52%
Total: POL.SRVS-ANIMAL SERVICES	155,368	192,061	236,902	332,474	40.34%

DEPARTMENT: Police Services

**Program Or
Division:**

Support Services

PROGRAM PURPOSE AND DESCRIPTION

Support Services is responsible for Records and Communication; Personnel, Inspections and Facilities; and Volunteer Services. Records and Communication consists of dispatching public safety services for all police and 911 calls and managing police records and reporting. The Personnel, Inspections and Facilities component provides pre-employment background investigations of Department employees, administrative and compliance investigations on applications for Police-issued permits, and coordinates Police Department facilities maintenance. Volunteer Services coordinates and supervises the Senior Volunteer Patrol program.

ACTION STRATEGIES

1. Promptly and accurately dispatch police emergency and non-emergency calls for service and document all calls for service.
2. Maintain records in compliance with the City, State and Federal requirements.
3. Comply with legal requirements and Department policy on release of public information and ensure prompt processing of permits issued by the Department.
4. Collect, store and manage property and evidence. Purge property in compliance with policy and procedure.
5. Conduct background checks as required by law and conduct internal audits and inspections directed by the Department.
6. Monitor and coordinate maintenance and repair needs for the Police Facility.
7. Recruit and train Senior Patrol volunteers.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Continue planning phase for replacement of existing Records Management System.
2. Reduce delays in the completion of applicant background checks.
3. Using available State funds, replace the existing 911 hardware in the Dispatch Center.
4. Within the limitations of the law, reduce the amount of time property is kept in the property room.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100216 POL SRVS-SUPPORT SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	876,704	900,063	1,071,569	1,094,482	2.14%
7012 OVERTIME SALARIES	79,355	68,339	57,398	59,120	3.00%
7014 TEMP/SEASONAL WAGES	18,505	20,253	0	0	0.00%
7015 HOLIDAY PAY	23,637	17,880	23,760	29,000	22.05%
7115 CAFETERIA PLAN BENEFIT	195,054	197,304	223,700	226,830	1.40%
7120 RETIREMENT PLAN -MISC.	189,548	549,121	233,676	172,626	-26.13%
7121 RETIREMENT PLAN -SAFETY	0	0	0	82,150	0.00%
7125 SOCIAL SECURITY CHARGES	44,770	45,394	54,165	55,139	1.80%
7130 MEDICARE CHARGES	14,384	14,493	16,715	17,148	2.59%
7135 WORKERS COMP.INS.CHARGES	32,175	32,318	46,529	72,492	55.80%
7160 UNIFORMS,BADGES & ACCESS.	1,700	1,700	1,700	1,700	0.00%
7000 PERSONAL SERVICES	1,475,832	1,846,865	1,729,212	1,810,687	4.71%
8065 PROFESSIONAL SERVICES	6,352	2,500	3,600	17,000	372.22%
8250 R&M-EQUIPMENT	678	475	1,700	1,700	0.00%
8320 COMMUNICATNS-TELE&COMM	107	267	300	300	0.00%
8350 RSRV-VOLUNTEER POLICE	7,633	7,538	9,000	9,000	0.00%
8390 MISC.SERVICES	1,556	535	1,500	1,500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	484	1,071	900	0	-100.00%
8535 MATERIALS	0	0	665	665	0.00%
8000 SERVICES AND SUPPLIES	16,811	12,386	17,665	30,165	70.76%
9040 OFFICE & COMPUTER EQUIP.	1,107	21,278	2,000	2,000	0.00%
9000 PROPERTY	1,107	21,278	2,000	2,000	0.00%
Total:	1,493,750	1,880,529	1,748,877	1,842,852	5.37%

DEPARTMENT: Fire

FUNCTION: Public Safety

DEPARTMENT MISSION:

The mission of the Fire Department is to provide a variety of public safety services to the community through a highly trained, professional workforce, including fire prevention, emergency fire and medical aid response, and open water rescue or assistance. The Department also is responsible for leading the preparation of the City and the community for natural disasters through proper planning and education. The Department maintains two fire stations, located strategically within the community to meet response time standards and provide life-safety protection throughout the City. The City maintains one truck company, one engine company and a paramedic emergency transport unit led by a Battalion Chief, completing the 24-hour emergency response capabilities.

DEPARTMENT GOALS:

- Eliminate fire hazards and ensure access and firefighting capabilities through education, planning, and fire code enforcement.
- Respond to and extinguish fires so as to minimize the loss of life, damage to property, and economic impact upon the community.
- Provide pre-hospital emergency medical care and transport system to the residents and visitors of Coronado.
- Ensure that the City and its residents are prepared to respond to major disasters by providing information and education in the areas of fire safety and emergency preparedness.
- Provide prompt and courteous responses to public calls for service and fire hazard complaints.
- Provide assistance and rescue operations to swimmers and boaters in the ocean and bay.
- Provide beach visitors with safety information related to beach, bay and surf conditions.

Fire Services Expenditures by Category	FY 2012-13 Actual	FY 2013-14 MidYear	FY 2014-15 Adopted	Variance
Personnel	6,394,243	6,629,924	6,882,397	3.81%
Services and Supplies	575,494	649,950	662,650	1.95%
Property	59,024	57,400	31,800	-44.60%
Debt Service	0	0	0	0
Total Fire Services	7,028,761	7,337,274	7,576,847	3.27%

DEPARTMENT: Fire

Program Or Division:

Fire Administration

PROGRAM PURPOSE AND DESCRIPTION

Fire Administration provides direction and administration of the Department. It provides overall management of the department including such functions as personnel selection, promotion and evaluation, work prioritization /analysis, department policy guidance and problem resolution, quality control, grant writing, budget preparation and approval of expenditures.

ACTION STRATEGIES

1. Foster organizational ownership throughout the Department through a participatory style of management and open communication.
2. Establish and maintain a network of internal and external professional relationships.
3. Maintain current level of service while continually seeking ways to maximize resources.
4. Continually serve the citizens and visitors of Coronado to the highest satisfaction level possible.
5. Build depth and experience within the Department through direction of subordinates, delegation of responsibility, and accountability.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Evaluate effectiveness to meet public safety needs.
2. Improve EOC operations through education and participation.
3. Utilize Firehouse (RMS) and First Watch software to analyze incident data and improve performance outcomes.

DEPARTMENT: Fire

Program Or Division:

Operations

PROGRAM PURPOSE AND DESCRIPTION

The Operations Division is responsible for the application and oversight of all functional service delivery to the community both emergency and non-emergency in nature.

ACTION STRATEGIES

1. Provide a well-trained, response ready workforce, and emergency response apparatus.
2. Integrate Coronado specific and countywide operational policies and procedures into all multi-unit responses.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Develop and implement operational policy.
2. Provide workforce development to advance within the organization.
3. Continue with scheduled bi-annual testing for hiring and promotions of fire department employees.

DEPARTMENT: Fire

Program Or Division:

Training

PROGRAM PURPOSE AND DESCRIPTION

This Division provides the work force the latest manipulative techniques and continuing education on technical information and other mandated local, state, and federal requirements.

ACTION STRATEGIES

1. Provide mandated training utilizing local and regional training opportunities and Coronado Fire Department in-house training program.
2. Provide training, and develop procedures and policies which reflect current nationally accepted standards found in NFPA and ISO documentation.
3. Provide training that supports operational policy, state and federal mandates, probationary requirements, and supports promotional opportunities.

DEPARTMENT: Fire

Program Or Division: Fire Prevention and Public Education

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for the prevention and control of fires and fire hazards. The program enforces laws governing the use, handling, transportation, and disposal of hazardous materials. Program functions include business and multi-family residential inspections; and inspection of automatic fire alarm systems and fire extinguishing equipment. The division investigates fire incidents to determine the cause and origin of fires and unauthorized releases of hazardous materials. This program is also responsible for educating the public in fire prevention awareness and life and fire safety.

ACTION STRATEGIES

1. Inspect all businesses and multi-family dwellings to enforce codes and ordinances.
2. Provide fire scene investigations. Tasks include preservation of evidence, interviewing witnesses, determination of cause and origin, and documentation.
3. Provide fire safety education in local schools and through community outreach.
4. Work collaboratively with Community Development and provide interpretation of fire codes and ordinances.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Oversee fire prevention activities including inspections of businesses, multi-family dwellings, schools, jails, high rises, health care facilities and special events.
2. Facilitate community relationships by overseeing the Fire Prevention Week Open House event.
3. Establish a comprehensive Records Management System (RMS) which personnel can access through the Mobile Data Computer (MDC) system and Internet.
4. Implement an electronic version of the Department's Pre-Fire Plan Program.
5. Review and document building plans for indicating the locations of utility shutoffs, standpipes, elevators, storage and other pertinent information to prepare for an emergency.
6. Provide on-going training to personnel related to code adoption and changes.

DEPARTMENT: Fire

Program Or Division: Emergency Medical Services

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for the delivery of emergency medical services (EMS) to the City of Coronado. These services are provided by all uniformed Fire Department staff. Services include rescue, medical evaluation, stabilization, medical treatment, and transportation to the appropriate medical facility, normally Coronado Hospital.

The Fire Department provides Advanced Life-Saving (ALS) ambulance service in the City of Coronado.

ACTION STRATEGIES

1. Provide ALS first responder and ALS transport services in accordance with San Diego County EMS requirements.
2. Provide Emergency Medical Services with a maximum response time of eight minutes, 90% of the time. This performance standard will comply with clinical standards established in agreement with San Diego County Department of Emergency Medical Services.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Introduce new electronic patient care reporting software for more efficient and effective communication and records management.
2. Support our community outreach through an active CPR and AED program.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100251 FIRE SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	2,963,020	2,916,466	2,971,477	3,128,410	5.28%
7011 WORKERS COMP PAY-SAFETY	8,471	-6,406	0	0	0.00%
7012 OVERTIME SALARIES	556,643	696,413	645,192	664,548	3.00%
7013 FLSA OVERTIME SALARIES	68,714	62,661	75,000	75,000	0.00%
7014 TEMP/SEASONAL WAGES	10,929	0	20,000	20,600	3.00%
7115 CAFETERIA PLAN BENEFIT	424,860	452,791	479,148	485,856	1.40%
7120 RETIREMENT PLAN -MISC.	749,647	761,389	762,083	20,947	-97.25%
7121 RETIREMENT PLAN -SAFETY	0	0	0	824,134	0.00%
7125 SOCIAL SECURITY CHARGES	5,296	5,917	5,919	6,120	3.40%
7130 MEDICARE CHARGES	44,066	46,675	53,819	56,384	4.77%
7135 WORKERS COMP.INS.CHARGES	455,839	448,067	580,750	502,088	-13.54%
7160 UNIFORMS,BADGES & ACCESS.	25,167	23,749	22,863	22,900	0.16%
7000 PERSONAL SERVICES	5,312,652	5,407,723	5,616,252	5,806,987	3.40%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100251 FIRE SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	150,404	178,377	172,050	208,050	20.92%
8065 PROFESSIONAL SERVICES	16,725	17,620	18,200	18,200	0.00%
8205 JANITORIAL SERVICES	4,759	4,759	4,800	4,800	0.00%
8235 UTILITIES-ELECTRICITY	21,579	20,946	22,000	22,000	0.00%
8236 UTILITIES-GAS	2,214	2,037	1,500	1,500	0.00%
8237 UTILITIES-WATER	5,645	7,971	8,000	10,000	25.00%
8250 R&M-EQUIPMENT	30,921	32,754	33,500	33,500	0.00%
8251 R&M-OFFICE EQUIP.	5,985	7,137	7,700	7,700	0.00%
8252 R&M-BLDGS & STRUCTURES	6,193	4,103	6,500	6,500	0.00%
8320 COMMUNICATNS-TELE&COMM	11,451	11,122	10,950	10,950	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	4,528	4,743	4,500	5,000	11.11%
8400 POSTAGE & COURIER SRVS.	335	402	500	500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	33,972	29,677	41,800	41,900	0.24%
8530 FUELS & LUBRICANTS	38,063	34,498	48,000	48,000	0.00%
8535 MATERIALS	12,497	12,081	13,000	13,000	0.00%
8540 SHOP SUPPLIES	296	602	1,000	1,000	0.00%
8555 SMALL TOOLS & INSTRUMENTS	982	501	700	700	0.00%
8560 MISC.SUPPLIES	40,770	42,291	42,750	42,750	0.00%
8580 PHARMACEUTICALS &LAB SUP	40,043	40,637	40,000	40,000	0.00%
8000 SERVICES AND SUPPLIES	427,361	452,256	477,450	516,050	8.08%
9025 FIRE FIGHTING EQUIPMENT	2,492	48,159	24,200	12,700	-47.52%
9040 OFFICE & COMPUTER EQUIP.	19,827	4,400	20,000	0	-100.00%
9041 FURNITURE	0	0	0	9,000	0.00%
9045 OTHER FIXED ASSETS	0	989	3,500	2,500	-28.57%
9000 PROPERTY	22,319	53,548	47,700	24,200	-49.27%
9315 INTEREST EXPENSE	103	0	0	0	0.00%
9325 RETIREMENT OF PRINCIPAL	4,201	0	0	0	0.00%
9300 DEBT SERVICE	4,304	0	0	0	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100251 FIRE SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
Total: FIRE SERVICES	5,766,636	5,913,527	6,141,402	6,347,237	3.35%

DEPARTMENT: Fire

Program Or Division: Disaster Preparedness

PROGRAM PURPOSE AND DESCRIPTION

The Fire Department Disaster Preparedness Division is responsible for educating and preparing City staff and the community to respond to a major emergency or disaster. The Division recruits and trains community members to participate in Community Emergency Response Team (CERT) program. The purpose of the CERT program is to develop community self-sufficiency during a disaster. The Division also maintains the City's Emergency Preparedness and Response Plan and ensures that all City employees receive basic training as emergency response workers. Program staff participate in the Unified Disaster Council (UDC) and coordinate our access to the San Diego County Hazardous Materials Incident Response Team (HIRT).

ACTION STRATEGIES

1. Provide disaster response training to City of Coronado employees.
2. Maintain the Emergency Siren System and educate the community on what to do in the event of siren activation.
3. Provide support and training to the Community Emergency Response Team (CERT) and Coronado Emergency Radio Operators (CERO) members.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Enhance EOC operations and capabilities, as well as maintaining ongoing training.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

100252 DISASTER PREPAREDNESS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	66,556	79,789	84,929	91,907	8.22%
7012 OVERTIME SALARIES	8,840	5,395	5,562	5,729	3.00%
7014 TEMP/SEASONAL WAGES	9,648	0	0	0	0.00%
7115 CAFETERIA PLAN BENEFIT	13,224	14,093	14,913	15,122	1.40%
7120 RETIREMENT PLAN -MISC.	13,041	29,305	20,275	4,804	-76.31%
7121 RETIREMENT PLAN -SAFETY	0	0	0	18,337	0.00%
7125 SOCIAL SECURITY CHARGES	1,647	1,281	1,797	1,918	6.74%
7130 MEDICARE CHARGES	1,231	1,383	1,312	1,416	7.90%
7135 WORKERS COMP.INS.CHARGES	11,578	9,750	12,785	11,499	-10.06%
7160 UNIFORMS,BADGES & ACCESS.	249	384	388	388	0.00%
7000 PERSONAL SERVICES	126,014	141,380	141,961	151,119	6.45%
8030 CONTRACT SERVICES	31,071	31,651	71,900	41,900	-41.72%
8251 R&M-OFFICE EQUIP.	1,799	105	2,500	2,500	0.00%
8252 R&M-BLDGS & STRUCTURES	3,668	3,426	5,000	5,000	0.00%
8320 COMMUNICATNS-TELE&COMM	2,344	2,578	3,550	3,550	0.00%
8400 POSTAGE & COURIER SRVS.	0	0	100	100	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	934	1,291	1,100	1,100	0.00%
8535 MATERIALS	1,479	0	1,150	1,150	0.00%
8560 MISC.SUPPLIES	3,054	3,882	2,900	2,900	0.00%
8000 SERVICES AND SUPPLIES	44,348	42,934	88,200	58,200	-34.01%
9025 FIRE FIGHTING EQUIPMENT	1,441	2,243	3,000	3,000	0.00%
9040 OFFICE & COMPUTER EQUIP.	2,019	0	0	0	0.00%
9000 PROPERTY	3,459	2,243	3,000	3,000	0.00%
Total: DISASTER PREPAREDNESS	173,821	186,556	233,161	212,319	-8.94%

DEPARTMENT: Fire

Program Or Division:

Beach Lifeguard
Services

PROGRAM PURPOSE AND DESCRIPTION

This program provides the highest quality of public safety services in the coastal and aquatic environment, through prevention, rescue, education, medical aid, and beach management.

ACTION STRATEGIES

1. Provide appropriate water rescues and emergency medical services as needed.
2. Maintain the central lifeguard headquarters to meet safety and legal standards.
3. Provide response to water emergencies, including dive rescue/recovery.
4. Provide public education awareness through the Junior Lifeguard Program, Surf Awareness Class, and community safety lectures.
5. Coordinate activities with the County of San Diego Department of Environmental Health, to maintain a safe environment for the public.
6. Provide ongoing training and educational opportunities to lifeguard staff.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Train and develop new permanent Lifeguard supervisors and staff in order to improve service.

City of Coronado Expenditures Budget

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100255 FIRE/BEACH LIFEGUARDS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	164,476	175,118	405,469	395,396	-2.48%
7012 OVERTIME SALARIES	14,025	15,302	12,000	20,600	71.67%
7014 TEMP/SEASONAL WAGES	407,377	413,200	196,823	243,613	23.77%
7115 CAFETERIA PLAN BENEFIT	33,060	35,233	111,850	113,415	1.40%
7120 RETIREMENT PLAN -MISC.	59,511	144,817	81,817	81,781	-0.04%
7125 SOCIAL SECURITY CHARGES	35,873	36,832	38,086	40,896	7.38%
7130 MEDICARE CHARGES	8,390	8,614	8,907	9,564	7.38%
7135 WORKERS COMP.INS.CHARGES	9,827	9,942	10,259	12,526	22.10%
7160 UNIFORMS,BADGES & ACCESS.	6,364	6,081	6,500	6,500	0.00%
7000 PERSONAL SERVICES	738,903	845,140	871,711	924,291	6.03%
8030 CONTRACT SERVICES	3,539	4,690	4,600	4,600	0.00%
8205 JANITORIAL SERVICES	7,800	7,800	9,000	9,000	0.00%
8235 UTILITIES-ELECTRICITY	8,432	8,838	8,000	10,000	25.00%
8237 UTILITIES-WATER	265	277	500	500	0.00%
8250 R&M-EQUIPMENT	8,178	8,452	8,400	8,400	0.00%
8251 R&M-OFFICE EQUIP.	1,579	4,202	1,700	1,700	0.00%
8252 R&M-BLDGS & STRUCTURES	1,170	1,383	1,400	1,400	0.00%
8320 COMMUNICATNS-TELE&COMM	5,028	5,111	9,700	7,700	-20.62%
8385 LAUNDRY/DRY CLEAN-OTHER	108	98	100	100	0.00%
8400 POSTAGE & COURIER SRVS.	195	135	300	300	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	4,419	5,222	6,100	6,100	0.00%
8530 FUELS & LUBRICANTS	14,450	13,892	16,900	16,900	0.00%
8535 MATERIALS	1,043	967	1,200	1,200	0.00%
8555 SMALL TOOLS & INSTRUMENTS	1,003	1,185	1,200	1,000	-16.67%
8560 MISC.SUPPLIES	7,817	8,370	11,200	15,500	38.39%
8565 PROGRAM SUPPLIES	5,877	6,185	3,500	3,500	0.00%
8570 SPECIAL EVENTS	801	3,495	500	500	0.00%
8000 SERVICES AND SUPPLIES	71,705	80,304	84,300	88,400	4.86%

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Expenditures Budget

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100255 FIRE/BEACH LIFEGUARDS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9026 BEACH LIFEGUARD EQUIPMEN	2,764	2,743	6,200	4,100	-33.87%
9040 OFFICE & COMPUTER EQUIP.	496	492	500	0	-100.00%
9041 FURNITURE	0	0	0	500	0.00%
9000 PROPERTY	3,260	3,235	6,700	4,600	-31.34%
Total: FIRE/BEACH LIFEGUARDS	813,869	928,678	962,711	1,017,291	5.67%

DEPARTMENT: Public Services

FUNCTION: Construction and Maintenance

DEPARTMENT MISSION:

The mission of the Public Services Department is to maintain and enhance the City's physical infrastructure and provide the highest level of cost-effective maintenance to the City's beaches, facilities, parks, rights-of-way, and vehicles and equipment, while protecting the public's health and safety.

DEPARTMENT GOALS:

1. Maintain the City's beach and park areas, open space, and physical infrastructure at a high service level at the lowest possible cost.
2. Provide a prompt and courteous response to all service and information requests.
3. Extend the life of the City's vehicles, equipment and facilities.
4. Investigate and implement cost and energy saving measures for the City's facilities, vehicles and equipment.
5. Ensure a high level of contract service and resident participation in the City's Solid Waste Program.
6. Ensure compliance with all Federal, State, and local laws governing activities managed by the Public Services Department.
7. Provide staff support on regional infrastructure issues and community-wide special events.

DEPARTMENT BUDGET SUMMARY:

The Public Services Department consists of six General Fund divisions which are displayed individually on the following pages. The summary chart below combines the following Public Services Divisions: Administration, Streets, Parks, Fleet, Facilities and Beach Maintenance.

Public Services Expenditures by Category	FY 2012-13 Actual	FY 2013-14 MidYear	FY 2014-15 Adopted	Variance
Personnel	3,550,910	3,136,111	3,209,898	2.35%
Services and Supplies	2,051,149	2,403,710	2,490,580	3.61%
Property	32,519	124,000	61,400	-50.48%
Total Public Services	5,634,578	5,663,821	5,761,878	1.73%

DEPARTMENT: Public Services

Program Or Division: Administration

PROGRAM PURPOSE AND DESCRIPTION

This program provides administrative support for all divisions of the Public Services Department. Support includes accounts payables and receivables, budget, contract management, grants administration, payroll, personnel evaluations, purchasing, public bids processing, safety/training programs related to OSHA requirements, and work order generation. This program coordinates City-wide vehicle and heavy equipment purchasing, solid waste and recycling, staffing for City special events, non-vehicle air quality permits, staffing for City special events, and sewer and storm drain maintenance billing. The program administers temporary staffing contracts with Partnerships with Industry. This program staffs the California Department of Resources, Recycling and Recovery (CalRecycle) Committee, and advises the City Manager and Council on proposed programs and costs. Program staff members respond to resident inquiries, requests for service, and coordinate departmental service responses.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Implement a Public Services Work Management System that will plan, track, report and quantify work activities.
2. Evaluate and update Public Services' safety procedures to ensure a safe working environment.
3. Complete the Administrative Division's Workplan including a detailed operations plan for each task within the Division i.e., Standard Operating Procedures.
4. Develop an Asset Management Plan for the maintenance/rehabilitation/replacement of the City's infrastructure.
5. Develop an updated fleet inventory.

City of Coronado
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100311 PUBLIC SERVICES ADMIN.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	254,414	220,236	256,694	272,922	6.32%
7012 OVERTIME SALARIES	5,676	5,380	8,560	8,817	3.00%
7014 TEMP/SEASONAL WAGES	4,442	20,349	10,000	239,023	2290.23%
7115 CAFETERIA PLAN BENEFIT	47,622	50,755	53,711	54,464	1.40%
7120 RETIREMENT PLAN -MISC.	42,757	168,280	50,769	57,045	12.36%
7125 SOCIAL SECURITY CHARGES	14,037	15,054	16,302	31,009	90.22%
7130 MEDICARE CHARGES	3,748	3,521	4,016	7,575	88.65%
7135 WORKERS COMP.INS.CHARGES	3,989	5,596	4,543	9,883	117.56%
7140 AUTO ALLOWANCE	2,439	4,200	1,680	1,680	0.00%
7000 PERSONAL SERVICES	379,124	493,371	406,275	682,419	67.97%
8030 CONTRACT SERVICES	2,856	4,186	9,400	3,800	-59.57%
8205 JANITORIAL SERVICES	2,226	2,250	1,400	4,800	242.86%
8235 UTILITIES-ELECTRICITY	3,583	3,019	4,700	4,700	0.00%
8236 UTILITIES-GAS	117	181	100	100	0.00%
8237 UTILITIES-WATER	0	0	300	400	33.33%
8250 R&M-EQUIPMENT	1,075	2,665	4,300	4,300	0.00%
8251 R&M-OFFICE EQUIP.	2,316	1,816	2,300	2,300	0.00%
8320 COMMUNICATNS-TELE&COMM	8,414	8,485	8,800	8,800	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	488	187	0	0	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	3,256	1,985	1,600	2,500	56.25%
8530 FUELS & LUBRICANTS	688	88	800	800	0.00%
8560 MISC.SUPPLIES	10,861	10,403	12,820	14,900	16.22%
8570 SPECIAL EVENTS	17,822	34,432	31,100	55,250	77.65%
8000 SERVICES AND SUPPLIES	53,701	69,696	77,620	102,650	32.25%
9040 OFFICE & COMPUTER EQUIP.	2,158	2,367	6,400	0	-100.00%
9000 PROPERTY	2,158	2,367	6,400	0	-100.00%

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100311 PUBLIC SERVICES ADMIN.

Title	FY 2011-2012 Actual	FY 2012-2013 Actual	FY 2013-2014 Budget	FY 2014-2015 Adopted	Variance
Total: PUBLIC SERVICES ADMIN.	434,983	565,434	490,295	785,069	60.12%

PROGRAM PURPOSE AND DESCRIPTION

This program provides for the construction, maintenance, and operation of more than nine miles of alleys, four acres of parking lots, and 61 miles of sidewalks ineligible for Gas Tax funding. This program also maintains the City's streets, curbs and gutters, and street signage, painting, and lighting. Maintenance includes resealing of pavement, sidewalk replacement, repairs of utility cuts, re-striping of parking stalls, cleaning of the downtown business area, sign repair/replacement, and street light maintenance to extend the life of the City's physical infrastructure.

ACTION STRATEGIES

1. Continue sidewalk, curb/gutter, and street survey program.
2. Manage in-house sign fabrication and related contract work.
3. Remove graffiti within 24 hours of notification.
4. Remove all mark-out paint within two weeks of city project completion.
5. Continue aggressively implementing trip hazard standard mitigation program.
6. Manage the sidewalk cleaning program.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Perform an annual infrastructure inspection.
2. Continue trip hazard mitigation.
3. Repaint white traffic striping throughout the City.
4. Manage the street light repair program.
5. Encourage employees to complete trade school courses applicable to this field.

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100312 PUBLIC SERVICES STREETS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	163,609	177,068	155,683	159,763	2.62%
7012 OVERTIME SALARIES	35,549	11,141	29,765	30,658	3.00%
7014 TEMP/SEASONAL WAGES	44,743	19,839	35,000	0	-100.00%
7115 CAFETERIA PLAN BENEFIT	41,656	44,393	38,625	39,166	1.40%
7120 RETIREMENT PLAN -MISC.	37,138	114,273	29,941	33,634	12.33%
7125 SOCIAL SECURITY CHARGES	14,821	12,524	13,668	11,806	-13.62%
7130 MEDICARE CHARGES	3,466	2,929	3,196	2,761	-13.62%
7135 WORKERS COMP.INS.CHARGES	23,990	21,828	22,017	16,771	-23.83%
7160 UNIFORMS,BADGES & ACCESS.	120	150	200	200	0.00%
7000 PERSONAL SERVICES	365,092	404,146	328,097	294,760	-10.16%

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100312 PUBLIC SERVICES STREETS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	147,952	103,317	154,300	136,800	-11.34%
8205 JANITORIAL SERVICES	3,794	3,808	3,600	3,600	0.00%
8220 DUMPING FEES	0	0	1,000	1,000	0.00%
8235 UTILITIES-ELECTRICITY	100,131	92,185	120,000	120,000	0.00%
8236 UTILITIES-GAS	272	421	100	300	200.00%
8237 UTILITIES-WATER	0	0	300	400	33.33%
8241 RENTAL-EQUIPMENT	381	875	6,000	6,000	0.00%
8250 R&M-EQUIPMENT	51,129	65,229	67,100	67,100	0.00%
8251 R&M-OFFICE EQUIP.	2,505	1,204	1,800	1,800	0.00%
8252 R&M-BLDGS & STRUCTURES	1,957	659	1,000	1,000	0.00%
8253 R&M-INFRASTRUCTR-NOT ELIG	91,632	23,050	49,200	49,200	0.00%
8255 R&M-OUTSIDE	81,893	71,248	77,100	77,100	0.00%
8320 COMMUNICATNS-TELE&COMM	1,662	1,693	1,800	1,800	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	587	777	1,100	1,100	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	4,189	1,774	4,500	4,500	0.00%
8530 FUELS & LUBRICANTS	38,880	38,106	56,100	56,100	0.00%
8535 MATERIALS	0	0	0	0	0.00%
8555 SMALL TOOLS & INSTRUMENTS	4,116	3,754	4,000	7,500	87.50%
8560 MISC.SUPPLIES	16,286	12,511	14,300	14,300	0.00%
8000 SERVICES AND SUPPLIES	547,366	420,613	563,300	549,600	-2.43%
9040 OFFICE & COMPUTER EQUIP.	3,285	0	0	0	0.00%
9045 OTHER FIXED ASSETS	15,499	2,122	15,700	12,500	-20.38%
9000 PROPERTY	18,784	2,122	15,700	12,500	-20.38%
Total: PUBLIC SERVICES STREETS	931,241	826,881	907,097	856,860	-5.54%

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for enhancing and maintaining more than 42 acres of public parks, medians and landscape areas, and performs periodic weed abatement on City-owned properties. Over 8,000 public trees and 2,000 palms are managed, maintained and replaced through a scheduled trim cycle, citizen work requests, and periodic tree plantings. This program is also responsible for the maintenance and repair of over 120 pieces of specialized equipment for the Public Services Department and other City departments. This program also provides staff support to the Street Tree Committee and oversees both a Memorial Tree Program and a Heritage Tree Program.

ACTION STRATEGIES

1. Ensure public parkland and other landscaped areas, and all public facilities therein, are in good to excellent condition by targeting high visibility and high use areas.
2. Respond to call-outs and work orders within the designated time periods established by assigned priority ratings.
3. Implement a four-year trim cycle on all public right-of-way trees.
4. Continue to implement the goals and standards of the City's Tree Master Plan.
5. Develop a City GIS map location of Calsense irrigation controllers and backflow devices.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Tree Master Plan: *Goal 1, Action Step 1-A*: Increase tree canopy cover on streets through the identification of appropriate tree planting sites on parkways. Utilize community volunteers to facilitate the planting of trees. *Goal 5, Action Step 5-C.1*: Incentivize the preservation, care and maintenance of mature trees on private property, through the promotion of the Heritage Tree Program.
2. Replace poorly shaped and declining Deodar Cedar trees on the Orange Avenue median.
3. Update the City-wide tree inventory linking the Arbor Access database to a GIS mapping system.
4. Implement a new skill development training program and a mentoring program.
5. Park identification sign and historic location identification plaque program for approximately 16 parks.

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100313 PUBLIC SERVICES PARKS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	632,469	560,945	475,990	481,606	1.18%
7012 OVERTIME SALARIES	29,980	20,398	48,126	49,570	3.00%
7014 TEMP/SEASONAL WAGES	89,938	64,914	94,000	0	-100.00%
7115 CAFETERIA PLAN BENEFIT	134,885	143,749	119,306	120,976	1.40%
7120 RETIREMENT PLAN -MISC.	131,021	410,170	94,697	101,170	6.84%
7125 SOCIAL SECURITY CHARGES	45,684	39,214	38,323	32,933	-14.07%
7130 MEDICARE CHARGES	10,684	9,171	8,963	7,702	-14.07%
7135 WORKERS COMP.INS.CHARGES	65,680	66,978	70,305	54,900	-21.91%
7160 UNIFORMS,BADGES & ACCESS.	1,093	1,077	2,000	2,000	0.00%
7000 PERSONAL SERVICES	1,141,435	1,316,614	951,711	850,857	-10.60%
8030 CONTRACT SERVICES	282,090	278,449	289,000	309,000	6.92%
8205 JANITORIAL SERVICES	18,782	5,660	19,000	19,000	0.00%
8235 UTILITIES-ELECTRICITY	32,867	32,874	35,000	35,000	0.00%
8236 UTILITIES-GAS	246	381	300	400	33.33%
8237 UTILITIES-WATER	197,556	308,954	345,000	375,000	8.70%
8241 RENTAL-EQUIPMENT	4,065	4,484	8,100	8,100	0.00%
8250 R&M-EQUIPMENT	44,999	37,819	44,900	44,900	0.00%
8251 R&M-OFFICE EQUIP.	2,267	1,089	1,520	1,520	0.00%
8255 R&M-OUTSIDE	9,838	18,908	31,300	31,300	0.00%
8320 COMMUNICATNS-TELE&COMM	2,309	2,220	4,500	4,500	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	2,718	1,973	3,300	3,300	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	4,520	4,192	7,500	7,500	0.00%
8530 FUELS & LUBRICANTS	33,136	33,233	35,300	35,300	0.00%
8535 MATERIALS	22,339	15,961	26,800	21,800	-18.66%
8555 SMALL TOOLS & INSTRUMENTS	3,534	4,949	3,900	3,900	0.00%
8560 MISC.SUPPLIES	19,086	26,070	19,500	27,500	41.03%
8000 SERVICES AND SUPPLIES	680,351	777,217	874,920	928,020	6.07%

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100313 PUBLIC SERVICES PARKS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9030 MOBILE TOOLS	11,127	2,748	13,900	13,900	0.00%
9040 OFFICE & COMPUTER EQUIP.	4,184	0	0	0	0.00%
9045 OTHER FIXED ASSETS	0	0	0	3,000	0.00%
9000 PROPERTY	15,312	2,748	13,900	16,900	21.58%
Total: PUBLIC SERVICES PARKS	1,837,097	2,096,579	1,840,531	1,795,777	-2.43%

DEPARTMENT: Public Services

Program Or Division: Fleet

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for repairing and maintaining the City's vehicle fleet including 176 cars, fire trucks, ambulances, police vehicles, street sweepers, cranes, vactors, rodders and various heavy, and construction related equipment. The fleet includes gas, diesel, electric, and alternate fueled vehicles (AFVs). This program provides machine and welding services to fabricate or construct unobtainable parts as well as provide repair services to the City infrastructure. The program coordinates the proper disposal and/or recycling of hazardous wastes such as fluids, oils, filters, and refrigerants. Program staff is responsible for the annual maintenance review of City fleet vehicles for vehicle replacement consideration. Fleet staff maintains regulation standards in regard to California Air Resources Board (CARB), Air Pollution Control District (APCD), California Highway Patrol (CHP), Department of Transportation (DOT), and Occupational Safety and Health Administration (OSHA).

ACTION STRATEGIES

Provide a courteous and professional level of service to the public and other City employees.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Implement a study designed to appropriately size the City's fleet.
2. Encourage employees to attend the required training for ASE and Fire Mechanic certifications.

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100314 PUB. SERV. FLEET MAINT.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	244,870	261,848	370,703	383,102	3.34%
7012 OVERTIME SALARIES	40,947	44,726	42,613	43,891	3.00%
7014 TEMP/SEASONAL WAGES	34,785	22,195	23,000	0	-100.00%
7115 CAFETERIA PLAN BENEFIT	46,284	49,326	79,488	80,600	1.40%
7120 RETIREMENT PLAN -MISC.	54,351	177,852	73,379	80,103	9.16%
7125 SOCIAL SECURITY CHARGES	19,350	20,223	27,052	26,474	-2.14%
7130 MEDICARE CHARGES	4,525	4,730	6,327	6,191	-2.14%
7135 WORKERS COMP.INS.CHARGES	30,417	28,222	49,839	45,616	-8.47%
7160 UNIFORMS,BADGES & ACCESS.	386	300	600	600	0.00%
7000 PERSONAL SERVICES	475,916	609,422	673,000	666,577	-0.95%
8030 CONTRACT SERVICES	42,222	40,131	80,900	80,900	0.00%
8205 JANITORIAL SERVICES	1,987	1,995	2,500	2,500	0.00%
8235 UTILITIES-ELECTRICITY	4,233	3,690	4,800	4,800	0.00%
8236 UTILITIES-GAS	143	272	2,800	2,800	0.00%
8237 UTILITIES-WATER	2,036	2,208	3,200	3,900	21.88%
8250 R&M-EQUIPMENT	120,849	121,736	125,300	125,300	0.00%
8251 R&M-OFFICE EQUIP.	1,631	1,296	760	1,000	31.58%
8320 COMMUNICATNS-TELE&COMM	1,405	1,624	2,200	2,200	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	1,777	1,223	2,800	2,800	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	4,778	6,838	4,400	4,400	0.00%
8525 EQUIPMENT PARTS	12,177	26,685	15,000	15,000	0.00%
8530 FUELS & LUBRICANTS	10,769	14,220	15,000	15,000	0.00%
8535 MATERIALS	5,722	5,967	6,000	6,000	0.00%
8555 SMALL TOOLS & INSTRUMENTS	1,396	4,992	4,000	4,000	0.00%
8560 MISC.SUPPLIES	5,366	7,514	6,700	6,700	0.00%
8000 SERVICES AND SUPPLIES	216,491	240,392	276,360	277,300	0.34%

City of Coronado
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Fiscal Year 2014 - 2015

100314 PUB. SERV. FLEET MAINT.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9040 OFFICE & COMPUTER EQUIP.	1,509	0	0	0	0.00%
9055 SHOP TOOLS	10,227	9,577	0	32,000	0.00%
9000 PROPERTY	11,736	9,577	0	32,000	0.00%
Total: PUB. SERV. FLEET MAINT.	704,144	859,391	949,360	975,877	2.79%

DEPARTMENT: Public Services

Program Or Division: Facilities

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for repairing and maintaining 239,157 square feet of public buildings, restrooms, park playground equipment and play areas, as well as providing assistance and support to other City departments when needed. Playground equipment and pits are inspected weekly. Maintenance activities include carpentry, plumbing, roofing, painting, mechanical/heating, and electrical work.

ACTION STRATEGIES

1. Provide a courteous and professional level of service to the public and other City staff.
2. Respond to emergency response call-outs within 45 minutes or less. Complete service requests and work orders within an acceptable time frame.
3. Eliminate all playground liability incidents through an aggressive inspection and preventive maintenance program.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Update the facility maintenance and equipment life cycle schedule and replacement program on an ongoing basis.
2. Continue to coordinate maintenance of City facilities.
3. Continue to aggressively manage the City-wide contract for heating and air conditioning (HVAC) in an effort to reduce costs and increase dependability.
4. Encourage employees to complete trade school courses applicable to this field.

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100315 PUB SERV FACILITIES MAIN.

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010	SALARIES & WAGES	193,767	208,143	211,258	207,121	-1.96%
7012	OVERTIME SALARIES	66,447	35,823	58,255	60,003	3.00%
7014	TEMP/SEASONAL WAGES	39,467	5,650	22,558	0	-100.00%
7115	CAFETERIA PLAN BENEFIT	47,606	50,735	51,153	51,868	1.40%
7120	RETIREMENT PLAN -MISC.	42,798	145,846	41,887	43,346	3.48%
7125	SOCIAL SECURITY CHARGES	17,678	14,474	18,108	16,562	-8.54%
7130	MEDICARE CHARGES	4,134	3,385	4,235	3,873	-8.54%
7135	WORKERS COMP.INS.CHARGES	25,715	23,112	28,021	22,978	-18.00%
7160	UNIFORMS,BADGES & ACCESS.	279	596	600	600	0.00%
7000	PERSONAL SERVICES	437,891	487,763	436,076	406,352	-6.82%
8030	CONTRACT SERVICES	181,352	278,914	288,200	329,000	14.16%
8205	JANITORIAL SERVICES	1,445	1,330	1,400	1,400	0.00%
8235	UTILITIES-ELECTRICITY	3,198	2,684	4,500	4,500	0.00%
8236	UTILITIES-GAS	104	160	100	100	0.00%
8237	UTILITIES-WATER	0	0	100	120	20.00%
8241	RENTAL-EQUIPMENT	0	0	800	800	0.00%
8250	R&M-EQUIPMENT	6,184	5,056	5,800	5,800	0.00%
8251	R&M-OFFICE EQUIP.	954	1,124	560	560	0.00%
8252	R&M-BLDGS & STRUCTURES	64,726	80,526	92,000	89,400	-2.83%
8320	COMMUNICATNS-TELE&COMM	1,372	3,039	2,400	2,400	0.00%
8385	LAUNDRY/DRY CLEAN-OTHER	1,010	782	1,500	1,500	0.00%
8415	TRAINING,MTGS,MEMBERSHIPS	2,977	2,749	2,900	2,900	0.00%
8530	FUELS & LUBRICANTS	7,480	6,058	11,600	11,600	0.00%
8535	MATERIALS	86	730	0	0	0.00%
8555	SMALL TOOLS & INSTRUMENTS	2,957	2,259	6,700	6,700	0.00%
8560	MISC.SUPPLIES	5,691	3,715	6,000	6,000	0.00%
8000	SERVICES AND SUPPLIES	279,537	389,126	424,560	462,780	9.00%

City of Coronado
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100315 PUB SERV FACILITIES MAIN.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9040 OFFICE & COMPUTER EQUIP.	1,590	0	0	0	0.00%
9045 OTHER FIXED ASSETS	0	15,705	88,000	0	-100.00%
9055 SHOP TOOLS	330	0	0	0	0.00%
9000 PROPERTY	1,920	15,705	88,000	0	-100.00%
Total: PUB SERV FACILITIES MAIN.	719,349	892,595	948,636	869,132	-8.38%

DEPARTMENT: Public Services

Program Or Division: Beach

PROGRAM PURPOSE AND DESCRIPTION

This program provides year-round maintenance of City beaches, storm drain outlets, and restrooms. The service area includes nearly two miles between Naval Air Station, North Island and the south end of the Coronado Shores condominiums, and the Glorietta Bay Park beach area for a total of 80 acres. Program functions include regularly scheduled beach kelp raking, sanitizing, trash removal, cleaning of sidewalks and steps, fire ring checks, North Beach storm drain outlet maintenance, dog run area clean-up, weed abatement, and graffiti removal.

ACTION STRATEGIES

1. Provide a courteous and professional level of service to the public and other City staff.
2. Maintain the City's rating as one of the top ten beaches in the nation.
3. Ensure a high level of safety and cleanliness on our beach areas through daily inspections.
4. Eliminate flooding incidences in adjacent beach areas through preventive storm drain channel maintenance and berming.
5. Remove all graffiti within 24 hours of notification.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Coordinate public access to the beach.
2. Maintain public safety in coordination with Lifeguard Services.
3. Implement internal tracking of kelp management.
4. Formulate and implement methods of sharing kelp management information with the public.

City of Coronado Expenditures Budget

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100316 PUB SERV BEACH MAINTENANC

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	96,651	84,884	162,492	167,936	3.35%
7012 OVERTIME SALARIES	29,727	19,098	28,552	29,409	3.00%
7014 TEMP/SEASONAL WAGES	31,293	27,376	34,400	0	-100.00%
7115 CAFETERIA PLAN BENEFIT	21,158	22,549	38,775	39,317	1.40%
7120 RETIREMENT PLAN -MISC.	24,414	63,395	32,219	35,172	9.16%
7125 SOCIAL SECURITY CHARGES	9,391	7,752	13,978	12,235	-12.46%
7130 MEDICARE CHARGES	2,196	1,813	3,269	2,861	-12.46%
7135 WORKERS COMP.INS.CHARGES	14,233	12,630	26,868	21,602	-19.60%
7160 UNIFORMS,BADGES & ACCESS.	0	97	400	400	0.00%
7000 PERSONAL SERVICES	229,063	239,594	340,952	308,933	-9.39%
8030 CONTRACT SERVICES	7,503	27,368	20,020	5,700	-71.53%
8205 JANITORIAL SERVICES	22,558	5,392	24,500	24,500	0.00%
8235 UTILITIES-ELECTRICITY	5,539	5,087	6,300	6,300	0.00%
8236 UTILITIES-GAS	130	201	200	200	0.00%
8237 UTILITIES-WATER	5,014	6,835	7,100	8,700	22.54%
8241 RENTAL-EQUIPMENT	47,824	54,510	54,700	54,700	0.00%
8250 R&M-EQUIPMENT	13,648	12,560	15,100	15,100	0.00%
8251 R&M-OFFICE EQUIP.	1,193	1,166	730	730	0.00%
8252 R&M-BLDGS & STRUCTURES	8,891	172	0	0	0.00%
8255 R&M-OUTSIDE	0	513	6,000	3,000	-50.00%
8320 COMMUNICATNS-TELE&COMM	193	339	2,400	1,400	-41.67%
8385 LAUNDRY/DRY CLEAN-OTHER	157	159	500	500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	1,285	1,141	1,700	1,700	0.00%
8530 FUELS & LUBRICANTS	24,868	20,575	25,900	25,900	0.00%
8535 MATERIALS	2,083	249	2,800	2,800	0.00%
8555 SMALL TOOLS & INSTRUMENTS	238	0	1,000	1,000	0.00%
8560 MISC.SUPPLIES	15,428	17,839	18,000	18,000	0.00%
8000 SERVICES AND SUPPLIES	156,550	154,105	186,950	170,230	-8.94%

City of Coronado
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100316 PUB SERV BEACH MAINTENANC

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9040 OFFICE & COMPUTER EQUIP.	765	0	0	0	0.00%
9000 PROPERTY	765	0	0	0	0.00%
Total: PUB SERV BEACH MAINTENANC	386,378	393,699	527,902	479,163	-9.23%

DEPARTMENT: Engineering and Project Development **FUNCTION:** Construction and Maintenance

DEPARTMENT MISSION:

The mission of the Engineering and Project Development Department is to provide engineering management including planning, design, construction, and repair of the City's buildings, parks, streets, and utility systems.

DEPARTMENT GOALS:

- Manage assigned capital improvement projects from project identification, planning, and project design through construction.
- Complete capital improvement projects within the allocated budget and specified construction period.
- Review plans and specifications, issue permits and provide construction inspection for all private projects within the public right-of-way including improvement plans, waterfront facilities, utility connections, and encroachments.
- Provide an objective study of all traffic safety issues based upon traffic warrants, traffic manuals, and other applicable publications and provide recommendations to the Traffic Operations Committee, Transportation Commission, Bicycle Advisory Committee, and City Council as needed.
- Serve on various committees including the Regional Standards Committee, Traffic Operations Committee, San Diego Regional Traffic Engineers' Council Committee, National Pollution Discharge Elimination System Committee, City Safety Committee, and others to ensure the City is up-to-date on the latest technology or regional issues.
- Provide engineering assistance and information to citizens and contractors in a timely manner.

DEPARTMENT: Engineering and Project Development **Program Or Division:** Project Development

PROGRAM PURPOSE AND DESCRIPTION

This program provides the planning, design, contractual, and construction management services necessary for the development of the City’s major capital facilities projects.

ACTION STRATEGIES

1. Provide development advice to the City Manager and City Council, including preparation of feasibility studies and recommendation of strategies that lead to facility master plan decisions supporting the City’s adopted General and Strategic Plans.
2. Prepare cost analyses for project plans that optimize development solutions within the approved budget.
3. Coordinate facility needs assessments to ensure resources are balanced with project requirements and the interrelationship of projects is considered. During project development, coordinate with outside agencies having jurisdiction or ownership of the facility.
4. Seek funding from other agencies for capital projects.
5. Establish and maintain effective project accounting practices.
6. Coordinate all planning, design, and contract administration for the adopted capital improvement program.
7. Manage individual projects in compliance with contract documents to ensure the final project fully meets the design, quality and cost expectations of the City.
8. Prepare request for proposal for council approved projects.
9. Coordinate and conduct selection of design and construction firms.
10. Manage entitlement process including public workshops, presentations to Design Review, Planning Commission, Council, Coastal Commission and others.
11. Review projects for conformance to operational needs of users.
12. Review plans for coordination between disciplines.
13. Coordinate review of plans with departments including Fire, Police, and Public Services.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

During FY 2014-15, the Projects Division will be working on the following projects:

Senior Center	Cays Channel Berm Stabilization
Boat Launch Ramp and Dock	Cays Fire Station Parking Lot/Generator
South Beach Restroom	Way finding Sign System
Dock C Reconstruction	ADA Transition Plan
Golf Cart Roof Repair	Golf Course Irrigation Controller Project

DEPARTMENT: Engineering and Project
Development

Program Or Division: Traffic and General
Engineering Services

PROGRAM PURPOSE AND DESCRIPTION

The Department oversees roadway design parameters and ensures proper installation in accordance with State regulations. The Department responds to traffic-related public complaints and serves on the Traffic Operations Committee. In addition, the Department issues permits and provides inspection services related to private development that occurs within or encroaches on public right of way.

ACTION STRATEGIES

1. Manage general engineering projects from project identification, planning, and project design, through construction.
2. Review plans and specifications, issue permits, and provide construction inspection for private projects within the public right-of-way including improvement plans, waterfront facilities, utility connections, and encroachments.
3. Provide an objective study of all traffic safety issues based upon traffic warrants, traffic manuals, and other applicable publications, and provide recommendations to the Traffic Operations Committee (TOC), Transportation Commission, Bicycle Advisory Committee, and the City Council.
4. Serve on various committees including Regional Standards Committee, Traffic Operations Committee, San Diego Regional Traffic Engineers' Council (SANTEC) Committee, City/County Transportation Advisory Committee (CTAC) and others to ensure that the City is up-to-date on the latest technology and regional issues.
5. Respond to and provide assistance and information to citizens and contractors in a timely manner.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Research and investigate traffic complaints and/or suggestions for consistency with established warrants, regulations, and City policies.
2. Permit work done in the public right-of-way to ensure compliance with construction standards through review of plans and field inspections. Also, provide a log of construction in the right-of-way documenting location, contractor and work being done.
3. Provide staff support to the Transportation Commission and the Bicycle Advisory Committee.

City of Coronado
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100370 ENGINEERING/PROJ DEVELOP.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	460,384	532,921	617,861	660,857	6.96%
7012 OVERTIME SALARIES	86	210	4,296	4,425	3.00%
7014 TEMP/SEASONAL WAGES	11,177	2,083	15,910	16,387	3.00%
7115 CAFETERIA PLAN BENEFIT	68,458	83,007	102,756	106,464	3.61%
7120 RETIREMENT PLAN -MISC.	88,332	386,051	122,017	137,947	13.05%
7125 SOCIAL SECURITY CHARGES	27,236	29,322	36,707	39,237	6.89%
7130 MEDICARE CHARGES	6,798	7,624	9,295	9,927	6.80%
7135 WORKERS COMP.INS.CHARGES	7,379	10,110	10,795	13,275	22.97%
7140 AUTO ALLOWANCE	3,481	4,200	2,940	2,940	0.00%
7000 PERSONAL SERVICES	673,332	1,055,529	922,577	991,459	7.47%
8030 CONTRACT SERVICES	3,255	2,751	3,900	3,300	-15.38%
8065 PROFESSIONAL SERVICES	16,420	1,226	27,000	27,000	0.00%
8251 R&M-OFFICE EQUIP.	233	646	800	3,440	330.00%
8320 COMMUNICATNS-TELE&COMM	1,271	389	2,500	1,460	-41.60%
8415 TRAINING,MTGS,MEMBERSHIPS	3,876	3,864	7,000	7,000	0.00%
8530 FUELS & LUBRICANTS	1,452	1,508	3,100	2,100	-32.26%
8560 MISC.SUPPLIES	6,331	4,124	7,000	7,000	0.00%
8000 SERVICES AND SUPPLIES	32,837	14,508	51,300	51,300	0.00%
Total: ENGINEERING/PROJ DEVELOP.	706,169	1,070,037	973,877	1,042,759	7.07%

DEPARTMENT: Library Services

FUNCTION: Culture and Leisure

DEPARTMENT MISSION:

The Coronado Public Library enhances the quality of life by providing resources and cultural opportunities that promote reading, life-long learning, the enjoyment of culture and leisure, and the pursuit of knowledge.

DEPARTMENT GOALS:

- Maximize the use of Library facilities by providing a pleasant, comfortable, and accessible building including furnishings, equipment and technology to facilitate such use.
- Maintain high patron satisfaction by regularly studying, analyzing, and evaluating the public's uses, needs, and attitudes regarding library services.
- Encourage regular use of the Library by the young by providing them the services, climate, resources, and assistance to cultivate their desire for literacy and learning.
- Assist and promote the public's pursuit of knowledge, self-improvement, and the life-long use of libraries by staff facilitation in the search for information resources.
- Stimulate public interest in the Library by providing educational and cultural programs including lectures, concerts, exhibits, and the "Summer Festival."

DEPARTMENT: Library Services **Program Or Division:** Library Administration

PROGRAM PURPOSE AND DESCRIPTION

This program provides administration of library services, program planning, personnel, finances, strategic planning, public information, Library Board secretarial services, fundraising, building management, and meeting room scheduling.

ACTION STRATEGIES

1. Prepare quality reports and agenda packets for all monthly and special meetings of the Library Board of Trustees.
2. Plan and implement Library programs and services.
3. Disseminate information about the Coronado Public Library and its services.
4. Plan an annual Summer Festival of events with funding from sponsors.
5. Provide periodic educational and cultural exhibits that are of interest to the public and that promote learning.
6. Provide Library services to 370,000-or-more on-site visitors and 110,000 online users.
7. Manage the Library budget within appropriated limits.
8. Provide quality customer service and manage efficient and effective personnel.
9. Incorporate e-book collections and digital services into the Library's services.
10. Implement Strategic Plan objectives.
11. Liaison with Friends of the Library on Library support activities.
12. Liaison with the Coronado Cultural Arts Commission on special programs and activities.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Oversee planning, staff, library services, building maintenance, and public and community relations.
2. Plan and incorporate digital services within Library programs and services, including the newspaper digitization and PhotoAtlas projects.
3. Coordinate continued implementation of the Strategic Plan.

DEPARTMENT: Library Services **Program Or Division:** Adult Services

PROGRAM PURPOSE AND DESCRIPTION

This program provides research and assistance to Library patrons by locating and retrieving information within the Library and from remote locations. The program is also responsible for the selection of materials for the Library's adult collection. The program organizes and presents cultural and educational programs for the Coronado community.

ACTION STRATEGIES

1. Provide reference assistance to Library patrons on site and via telephone.
2. Develop and maintain a current and relevant collection by selecting and adding 5,000 items each fiscal year.
3. Increase number of e-book and e-audio titles.
4. Provide assistance to those using Library internet computers.
5. Schedule and present eight or more cultural programs per year, not counting those presented as part of the Library's annual Summer Festival.
6. Pursue digitization of Coronado newspapers, which are currently on microfilm.
7. Maintain subscriptions to electronic databases that can be accessed on site and remotely.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Continue implementing Library Strategic Plan goals/objectives.
2. Manage acquisition of digital media, e.g. downloadable e-books and e-audio.
3. Finalize funding and scheduling of digitization of Coronado newspapers microfilm collection.

DEPARTMENT: Library Services **Program or Division:** Library Technical Services

PROGRAM PURPOSE AND DESCRIPTION

The Technical Services Division provides access to the Library's collection by producing a full catalog of library holdings according to machine-readable, Anglo-American Cataloging Rules (AACR2) with Library of Congress subject headings and classified according to the Dewey Decimal System. This division processes new materials, repairs books, or withdraws materials which are deemed no longer useful for the library's collection. This division is also responsible for re-cataloging, acquisition control and catalog maintenance problems.

ACTION STRATEGIES

1. Produce a quality catalog of the Library's collection by cataloging, classifying, and processing 100% of the added books, serials, and periodicals in Machine Readable Cataloging (MARC) format.
2. Produce full access to the Library's audiovisual collection of talking books, sound recordings, DVDs, Blu-rays, and e-books.
3. Maintain and preserve the Library's collection of books, serials, and periodicals by in-house repair or having them commercially rebound.
4. Perform original cataloging of print, non-book and serials as necessary.
5. Responsible for all catalog problem resolutions which may include deleting monograph or serials records, correction of mismatched records, and transfer of item records as required.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

Prepare for Resource Description and Access (RDA) which is the new cataloging code for the digital environment. RDA offers libraries the potential to change significantly how bibliographic data is created and used in the fast-paced information age. This technology will be the new standard for library resource description and access. Ongoing training will be required for its implementation.

DEPARTMENT: Library Services **Program or Division:** Library Automation
Services and Volunteers

PROGRAM PURPOSE AND DESCRIPTION

This program manages an integrated library computer system and related hardware and software comprising the web-based catalog, patron registration and circulation, Internet access, full-text magazine index, newspaper index, remote databases and their interfaces as well as the Internet access and security of all computer systems. This program also coordinates the recruitment and use of volunteers in Library operations.

ACTION STRATEGIES

1. Monitor computer systems for security purposes and maintain software and hardware.
2. Maintain and enhance the Library website and the Library pages on the City-wide website.
3. Maintain, enhance and provide public access to the Library's newspaper index.
4. Provide public access to the Library's online resources.
5. Enhance the Library's operation by managing a corps of 40 volunteers working 4,500 hours.
6. Implement Strategic Plan objectives.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Upgrade the Library's web-based catalog services and functions through new computer program release enhancements.
2. Implement and maintain new technologies as they become available and the budget allows.
3. Provide mobile-device access to the Library website and catalog.
4. Add Bookjacket cover art to the Library Catalog.

DEPARTMENT: Library Services **Program or Division:** Library Circulation

PROGRAM PURPOSE AND DESCRIPTION

This program provides library loan services to the public through registration of patrons, check-out and check-in of library materials, issuance of overdue notices and letters and related record keeping, collection of fines and fees, handling reserve items, and collecting statistics related to the department.

ACTION STRATEGIES

1. Facilitate loan of library materials to the public.
2. Provide library cards to newly registered patrons. Replace damaged and lost cards.
3. Collect approximately \$66,000 in fines and fees for Library services.
4. Identify missing, damaged, and lost materials to begin the process of item retrieval.
5. Hold books placed on patron reserve by telephone or in-person.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. As part of the Strategic Plan, the Circulation Section has successfully implemented the addition of e-mail notification for such services as books-on-hold and overdue items. Full implementation of electronic courtesy notices informing patrons when materials are coming due will be accomplished in early FY 14-15.

DEPARTMENT: Library Services

Program or Division: Youth Services

PROGRAM PURPOSE AND DESCRIPTION

The purpose of the Youth Services Division is to provide exposure to literature and other resources to youth of all ages. To make quality library services available for children, the Coronado Library maintains a current collection of materials on a wide variety of subjects consisting of books, magazines, reference sources, all types of audio and visual materials. The division offers literature-based programs, volunteer opportunities, reader's advisory, library instruction, and research assistance.

ACTION STRATEGIES

1. Maintain a relevant collection of printed materials by adding 1,500 to 2,000 new books per year to the Children's and Teen Libraries.
2. Provide a wide variety of multimedia materials appropriate to children by adding 700 new titles per year in various audiovisual formats.
3. Promote the Children's Library through flyers, posters, press releases, displays, e-newsletters, calendars, and bookmarks, with 35% of items funded by donations.
4. Produce 350 Children's and Teen programs, including reading clubs, story hours, Spanish story hours, Teen Wednesdays, and various special events.
5. Encourage participation in the Library Junior Volunteers Club for teens to help present programs for other youth.
6. Promote reading and the retention of reading skills in children by producing two summer reading clubs (for teens and children) in cooperation with the Serra Cooperative Library System, and secure 100% outside financing of the program costs.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Develop programs to foster self-expression and literacy in youth, including photography shows, reading clubs, special promotions about authors, and writing projects.
2. Use our popular story hours to enhance ways for parents of young children to connect with each other and develop good parenting skills. Use our expanding Parent's Material Section to provide learning opportunities for parents and children.
3. Maximize computer and web resources for Teens using links to teen-specific sites and by acquiring software to use in teen programming including social media.
4. Continue to publish a weekly e-newsletter, promoting programs and services of the Children's and Teen Library with 100% outside funding.
5. Work with other community groups to present programs about books and reading, i.e. Octagon Club and Cultural Arts Commission.

City of Coronado Expenditures Budget

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100550 LIBRARY SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	1,010,876	1,020,327	1,008,862	1,029,406	2.04%
7012 OVERTIME SALARIES	14,957	15,635	21,400	22,042	3.00%
7014 TEMP/SEASONAL WAGES	355,162	368,930	417,831	441,844	5.75%
7115 CAFETERIA PLAN BENEFIT	193,440	206,161	218,165	221,221	1.40%
7120 RETIREMENT PLAN -MISC.	205,187	689,344	212,287	229,969	8.33%
7125 SOCIAL SECURITY CHARGES	83,531	84,680	88,926	91,665	3.08%
7130 MEDICARE CHARGES	19,862	20,150	20,997	21,653	3.12%
7135 WORKERS COMP.INS.CHARGES	5,104	5,547	5,564	5,571	0.12%
7000 PERSONAL SERVICES	1,888,119	2,410,773	1,994,033	2,063,371	3.48%
8030 CONTRACT SERVICES	61,534	63,042	63,200	58,600	-7.28%
8205 JANITORIAL SERVICES	51,829	50,947	55,500	55,500	0.00%
8235 UTILITIES-ELECTRICITY	80,331	89,163	82,000	84,500	3.05%
8236 UTILITIES-GAS	3,470	3,128	3,000	3,000	0.00%
8237 UTILITIES-WATER	982	1,048	1,500	2,000	33.33%
8241 RENTAL-EQUIPMENT	3,924	2,437	0	0	0.00%
8250 R&M-EQUIPMENT	13,062	6,954	8,200	8,200	0.00%
8251 R&M-OFFICE EQUIP.	6,753	6,775	7,700	8,700	12.99%
8252 R&M-BLDGS & STRUCTURES	235	1,357	3,600	2,600	-27.78%
8320 COMMUNICATNS-TELE&COMM	15,313	14,722	25,600	24,700	-3.52%
8400 POSTAGE & COURIER SRVS.	3,612	3,156	3,600	3,600	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	3,517	3,013	5,900	5,400	-8.47%
8505 LIBRARY BOOKS	173,643	177,685	174,600	201,600	15.46%
8555 SMALL TOOLS & INSTRUMENTS	22	0	200	200	0.00%
8560 MISC.SUPPLIES	52,290	48,593	42,800	45,300	5.84%
8590 JANITORIAL SUPPLIES	7,145	6,829	6,800	6,800	0.00%
8000 SERVICES AND SUPPLIES	477,664	478,851	484,200	510,700	5.47%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100550 LIBRARY SERVICES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9040 OFFICE & COMPUTER EQUIP.	0	0	4,000	0	-100.00%
9045 OTHER FIXED ASSETS	0	0	10,000	0	-100.00%
9000 PROPERTY	0	0	14,000	0	-100.00%
Total: LIBRARY SERVICES	2,365,783	2,889,624	2,492,233	2,574,071	3.28%

DEPARTMENT: Administrative Services

Program Or Division: Other Financing
Sources and Uses

PROGRAM PURPOSE AND DESCRIPTION

According to generally accepted accounting principles, the transfer of monies between funds is recorded as a transfer out and considered an Other Financing Source for financial statement purposes. A detailed schedule of all Transfers In and Out is presented in the Summary section.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

100951 GEN.FUND-USES

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9510 TRANSFER OUT	6,210,000	9,916,867	10,668,820	8,149,000	-23.62%
9515 CONTINGENCY (BUDGET ONLY)	0	0	0	77,786	0.00%
9500 OTHER FINANCING USES	6,210,000	9,916,867	10,668,820	8,226,786	-22.89%
Total: GEN.FUND-USES	6,210,000	9,916,867	0,668,820	8,226,786	-22.89%

Schedule of Recreation (106) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014 and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	317,494	661,753	629,323
Reserved Fund Balance	0	(51,187)	0
AVAILABLE FUND BALANCE	<u>317,494</u>	<u>610,566</u>	<u>629,323</u>
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Use of Money	0	0	0
Charges for Services	1,934,081	2,105,000	2,107,500
Transfers in from Other Funds	2,878,666	2,471,000	2,471,000
TOTAL SOURCES OF FUNDS	<u>4,812,747</u>	<u>4,576,000</u>	<u>4,578,500</u>
USES OF FUNDS:			
7000 Personnel Services	3,082,195	2,985,043	3,062,653
8000 Services and Supplies	1,352,571	1,543,600	1,604,950
9000 Property	33,722	28,600	190,600
TOTAL USES OF FUNDS	<u>4,468,489</u>	<u>4,557,243</u>	<u>4,858,203</u>
NET INCREASE/(DECREASE) TO FUND BALANCE	<u>344,258</u>	<u>18,757</u>	<u>(279,703)</u>
ESTIMATED FUND BALANCE AS OF JUNE 30	<u><u>661,753</u></u>	<u><u>629,323</u></u>	<u><u>349,620</u></u>

DEPARTMENT: Recreation Services

FUNCTION: Culture and Leisure

DEPARTMENT MISSION

The mission of the Recreation Services Department is to strengthen the community through programs, services and facilities that enhance personal development, promote healthy lifestyles, encourage community involvement, and foster environmental stewardship.

DEPARTMENT GOALS

- Provide opportunities for safe, healthy, and positive recreational experiences for all citizens and visitors.
- Provide recreation experiences that promote personal development and enrichment, health and wellness, lifelong learning, and positive lifestyle choices.
- Create opportunities for community gatherings, play, celebration, and unity.
- Collaborate with community agencies to build and develop assets, enhance safety and security, and facilitate community problem solving.
- Provide things to do, places to go, and people that care for teenage residents.
- Increase accessibility to recreation facilities and services.
- Provide a safe, supportive environment for school-aged youth during non-school hours including opportunities for physical, social, and emotional skill development and positive interaction with peers and adult role models.
- Provide outlets for creativity and personal expression.
- Improve access to recreation opportunities for the senior population.
- Provide opportunities for community service and the development of leadership skills.
- Promote economic vitality and attractiveness through effectively designed and well-maintained recreation, sports, and community gathering facilities.
- Protect and preserve our environmental resources.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
106 RECREATION SERVICES					
5500 PUBLIC SWIM ADMISSIONS	179,659	198,955	190,000	200,000	5.26%
5501 POOL-CONCESSIONS	5,539	4,907	4,000	5,000	25.00%
5505 SWIM CLASSES	108,661	114,696	100,000	100,000	0.00%
5506 WATER AEROBICS	7,698	9,654	10,000	10,000	0.00%
5515 POOL RENTAL	15,991	18,272	20,000	20,000	0.00%
5517 AQUATICS CAMP	12,518	18,191	15,000	16,000	6.67%
5521 AQUATICS SPECIAL EVENTS	2,997	2,983	3,000	3,000	0.00%
5525 CONTRACT PROGRAMS	191,845	203,650	200,000	225,000	12.50%
5530 YOUTH PROGRAMS REV	29,574	17,109	14,000	16,000	14.29%
5531 SKATEBOARD PARK REVENUE	27,009	26,847	30,000	30,000	0.00%
5533 SKATEPARK-CONCESSIONS	10,684	9,189	10,000	10,000	0.00%
5534 SKATEPARK PROGRAMS	5,541	6,947	10,000	10,000	0.00%
5540 RECREATION -CAMP CORONADO	177,558	163,845	175,000	175,000	0.00%
5541 REC.-AFTER SCHOOL PROGRAM	14,134	13,002	16,000	16,000	0.00%
5542 REC.-PRESCHOOL CLASSES	57,472	49,591	65,000	65,000	0.00%
5543 REC.-GYMNASTICS/DANCE CLS	3,814	4,334	5,000	5,000	0.00%
5544 REC.-YOUTH SPORTS	56,264	54,521	50,000	50,000	0.00%
5545 REC.-TEEN PROGRAMS	44,221	49,414	50,000	50,000	0.00%
5546 REC.-SPECIAL EVENTS	12,614	6,747	12,000	12,000	0.00%
5547 FACILITY USE- MISC. ROOMS	34,970	36,832	50,000	40,000	-20.00%
5548 RECREATION-SPECIALTY CAMP	15,035	17,817	30,000	10,000	-66.67%
5549 REC-OPEN GYM	15,443	15,710	13,000	14,000	7.69%
5550 RECREATION-ADULT SPORTS	3,470	3,985	3,000	3,000	0.00%
5551 RECREATION-FITNESS CENTER	73,193	77,331	70,000	80,000	14.29%
5552 RECREATION-CLIMBING WALL	14,937	12,871	15,000	15,000	0.00%
5553 RECREATION-ADULT PROGRAMS	3,884	4,865	4,000	5,000	25.00%
5554 FACILITY USE-PARKS	59,330	64,469	75,000	85,000	13.33%
5555 FACILITY USE-BANQUET ROOM	308,939	319,431	290,000	305,000	5.17%
5556 FACILITY USE-CATERING FEE	41,980	58,098	40,000	45,000	12.50%
5557 FACILITY USE-GYMNASIUM	20,973	16,259	12,000	13,000	8.33%
5558 FACILITY USE-PLAYHOUSE	12,532	15,415	12,000	14,000	16.67%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
106 RECREATION SERVICES					
5559 SNACK BAR SALES	9,934	11,205	10,000	11,000	10.00%
5560 TENNIS PROGRAMS	129,647	193,924	225,000	250,000	11.11%
5561 TENNIS COURT FEES	4,442	29,576	25,000	50,000	100.00%
5562 TENNIS SHOP RENT	3,109	3,557	3,000	3,500	16.67%
5564 TENNIS CONCESSIONS	0	565	0	6,000	--
5570 REC.-BOATING CLASSES	0	1,130	170,000	10,000	-94.12%
5571 REC.-BOAT RENTAL	0	26,963	36,000	75,000	108.33%
5572 REC.-BOAT STORAGE	0	20,465	18,000	30,000	66.67%
CHARGES CURRENT SERVICES	1,715,608	1,903,317	2,080,000	2,082,500	0.12%
5920 MISC REV	-10	25	0	0	0.00%
OTHER REVENUE	-10	25	0	0	0.00%
6316 PORT REIMB -RECREATION	1,549	30,739	25,000	25,000	0.00%
REIMBURSEMENTS	1,549	30,739	25,000	25,000	0.00%
6910 TRANSFERS IN	2,471,000	2,878,666	2,471,000	2,471,000	0.00%
OTHER FINANCING SOURCES	2,471,000	2,878,666	2,471,000	2,471,000	0.00%
Total RECREATION SERVICES	4,188,147	4,812,747	4,576,000	4,578,500	0.05%

DEPARTMENT: Recreation

Program Or Division: Administration

PROGRAM PURPOSE AND DESCRIPTION

This program provides direction, support and administration for all Recreation divisions. This entails overall management of the department including payroll, resource development, activity registration, personnel management and development, publicity, policy guidance, budgeting and accounting, strategic planning, performance measurement, as well as serving as a liaison with the Parks and Recreation Commission. Recreation Administration initiates and coordinates with other City departments and community agencies to provide recreation services and in the design and development of recreation, athletic, and cultural facilities. This program coordinates joint use of the Coronado Unified School District and the San Diego Unified Port District facilities, as well as the use of City fields by youth clubs and sports teams.

ACTION STRATEGIES

1. Provide clear direction to staff regarding goals, strategies, fiscal management and work plan.
2. Use performance measures and participation tracking to document service levels and impacts.
3. Ensure services are available, affordable, and accessible to all members of the community.
4. Ensure staff is professional, competent, well-trained, courteous, efficient and effective.
5. Coordinate the provision of recreation services and resources with community agencies and groups.
6. Ensure department information and publicity is accurate, professional, accessible and exciting.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Update Department Operations Manual and City Municipal Code related to Parks and Recreation.
2. Provide training opportunities to enhance the performance of all department staff.
3. Manage the increasing number of requests for special events and activities on our beaches and in our parks.
4. Participate in the assessment and design of senior services and potential new senior facility.
5. Sustain revenues to maintain balanced budget with current general fund subsidy.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

106511 REC.-ADMINISTRATION

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	294,322	253,979	258,086	267,309	3.57%
7012 OVERTIME SALARIES	0	446	1,185	1,221	3.04%
7014 TEMP/SEASONAL WAGES	83,443	73,579	76,240	77,045	1.06%
7115 CAFETERIA PLAN BENEFIT	57,894	51,137	54,119	54,879	1.40%
7120 RETIREMENT PLAN -MISC.	59,162	172,645	51,141	55,950	9.40%
7125 SOCIAL SECURITY CHARGES	22,169	19,213	19,845	20,402	2.81%
7130 MEDICARE CHARGES	5,509	4,834	4,917	5,063	2.97%
7135 WORKERS COMP.INS.CHARGES	5,846	5,519	5,695	6,749	18.51%
7140 AUTO ALLOWANCE	3,614	3,600	3,600	3,600	0.00%
7160 UNIFORMS,BADGES & ACCESS.	0	470	500	500	0.00%
7000 PERSONAL SERVICES	531,958	585,423	475,327	492,717	3.66%
8020 COMPUTER SUPPORT/LIC-YRLY	7,800	7,760	10,000	10,000	0.00%
8030 CONTRACT SERVICES	28,711	27,514	32,250	42,900	33.02%
8250 R&M-EQUIPMENT	631	1,036	2,000	0	-100.00%
8251 R&M-OFFICE EQUIP.	1,122	2,392	700	700	0.00%
8320 COMMUNICATNS-TELE&COMM	7,644	3,222	6,300	5,500	-12.70%
8395 PERMITS & FEES	0	1,299	2,550	2,900	13.73%
8400 POSTAGE & COURIER SRVS.	4,592	4,037	4,500	4,500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	7,067	3,207	5,050	5,050	0.00%
8425 PRINTING SERVICES	16,874	19,507	21,800	21,800	0.00%
8535 MATERIALS	3,468	4,255	3,600	3,600	0.00%
8560 MISC.SUPPLIES	4,962	4,680	5,100	5,100	0.00%
8561 PAPER & PRINTER SUPPLIES	2,846	2,610	2,700	2,700	0.00%
8570 SPECIAL EVENTS	0	911	250	250	0.00%
8000 SERVICES AND SUPPLIES	85,716	82,430	96,800	105,000	8.47%
9040 OFFICE & COMPUTER EQUIP.	1,625	5,512	4,000	4,000	0.00%
9045 OTHER FIXED ASSETS	0	16,000	0	0	0.00%
9000 PROPERTY	1,625	21,512	4,000	4,000	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106511 REC.-ADMINISTRATION

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
Total: REC.-ADMINISTRATION	619,299	689,366	576,127	601,717	4.44%

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for providing a variety of recreation programs and services that promote healthy lifestyles, build a sense of community, enrich the lives of citizens, encourage lifelong learning and leisure skills, and contribute to a strong quality of life. This program serves the varied needs and interests of all citizens of the community, across all age groups and capabilities. Emphasis is placed on youth development and teen programs. This program collaborates closely with local schools and community organizations to coordinate programs and schedules, share facilities, and maximize the opportunity for safe, social, recreational and educational experiences for citizens. Programs include enrichment classes, sports instruction and leagues, dance and fitness classes, art classes, teen programs, preschool developmental activities, trips, special events, day camps, after school supervision, and involvement in community special events. This Program also operates the Coronado Skatepark, Club Room and assists in the coordination of facilities for community youth sports associations.

ACTION STRATEGIES

1. Provide high quality programs with excellent staff.
2. Provide diverse and innovative programs, serving all age groups.
3. Provide programs that support and strengthen families and community through partnerships with community agencies, including Coronado Unified School District and the Coronado SAFE Foundation.
4. Provide programs that promote healthy lifestyles and opportunities for personal enrichment.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Outreach to the community to establish that the recreation department is the agency that serves the leisure needs of children and adults of all ages, sizes and abilities.
2. Create an awareness of the impact each person has on the environment through events, policies, practices, community involvement and modeling responsible behaviors.
3. Establish the Coronado Community Center as a safe place for students to go to after school where they can participate in enriching activities.
4. Enhance the offering of recreation activities and leadership development programs at the Community Center targeting high school students, adults and seniors.
5. Provide community-wide special events to bring citizens together to celebrate Coronado and highlight services offered by the Recreation Department.
6. Establish the Club Room and Boathouse as the facility for teens in the community to go to for their out of school hours.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106512 REC.-PROGRAMS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	175,521	173,673	195,200	202,293	3.63%
7012 OVERTIME SALARIES	3,589	2,808	10,191	10,497	3.00%
7014 TEMP/SEASONAL WAGES	573,209	519,760	557,252	572,736	2.78%
7115 CAFETERIA PLAN BENEFIT	42,978	42,279	48,468	49,147	1.40%
7120 RETIREMENT PLAN -MISC.	75,336	152,051	86,614	76,271	-11.94%
7125 SOCIAL SECURITY CHARGES	46,714	43,243	47,284	48,703	3.00%
7130 MEDICARE CHARGES	10,925	10,114	11,058	11,390	3.00%
7135 WORKERS COMP.INS.CHARGES	12,528	12,343	12,817	15,187	18.49%
7160 UNIFORMS,BADGES & ACCESS.	3,500	3,697	3,500	3,500	0.00%
7000 PERSONAL SERVICES	944,301	959,968	972,384	989,723	1.78%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

106512 REC.-PROGRAMS

Title	FY 2011- 2012	FY 2012- 2013	FY 2013- 2014	FY 2014- 2015	Variance
	Actual	Actual	Budget	Adopted	
8030 CONTRACT SERVICES	2,890	1,535	2,300	1,800	-21.74%
8067 PROGRAM SERVICES	256,132	182,223	200,000	200,000	0.00%
8205 JANITORIAL SERVICES	3,753	15,632	16,500	4,000	-75.76%
8240 RENTAL-AUTO	6,214	2,458	0	0	0.00%
8250 R&M-EQUIPMENT	165	138	200	200	0.00%
8251 R&M-OFFICE EQUIP.	152	636	600	600	0.00%
8254 R&M-NON-STRUCTURAL	404	2,623	500	500	0.00%
8320 COMMUNICATNS-TELE&COMM	2,109	3,655	4,200	4,200	0.00%
8390 MISC.SERVICES	0	556	600	600	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	4,929	6,456	7,000	7,000	0.00%
8425 PRINTING SERVICES	461	779	1,400	1,400	0.00%
8530 FUELS & LUBRICANTS	866	813	4,700	4,700	0.00%
8535 MATERIALS	223	400	400	400	0.00%
8555 SMALL TOOLS & INSTRUMENTS	276	192	200	200	0.00%
8560 MISC.SUPPLIES	2,531	2,073	2,400	2,400	0.00%
8561 PAPER & PRINTER SUPPLIES	683	405	800	800	0.00%
8565 PROGRAM SUPPLIES	68,299	68,154	73,000	75,000	2.74%
8570 SPECIAL EVENTS	23,783	30,452	39,000	33,000	-15.38%
8590 JANITORIAL SUPPLIES	290	363	900	300	-66.67%
8595 SAFETY & 1ST AID SUPPLIES	666	658	600	600	0.00%
8000 SERVICES AND SUPPLIES	374,826	320,201	355,300	337,700	-4.95%
9040 OFFICE & COMPUTER EQUIP.	0	540	500	500	0.00%
9045 OTHER FIXED ASSETS	826	1,084	1,100	1,100	0.00%
9000 PROPERTY	826	1,624	1,600	1,600	0.00%
Total: REC.-PROGRAMS	1,319,953	1,281,793	1,329,284	1,329,023	-0.02%

DEPARTMENT: Recreation

Program Or Division: Aquatics

PROGRAM PURPOSE AND DESCRIPTION

This program provides a variety of aquatics programs in a safe and clean environment that promote healthy lifestyles and enhance personal aquatic skills and fitness. The Program is responsible for the operation of the Aquatics Center which consists of a state-of-the-art 50 meter competition pool and a recreational pool with a zero depth entry and water feature. Programs include “Learn to Swim” instruction for ages six months to adult, water fitness classes, Arthritis classes, recreational swimming for all ages, lap swimming and training and Splashball.

ACTION STRATEGIES

1. Conduct “Learn to Swim Program” year-round for ages six months to adult.
2. Conduct year round water aerobics and arthritis classes for adults.
3. Provide a varied schedule for recreational swimming in a safe, clean swimming environment with proper equipment and toys to promote the benefit of good health and exercise.
4. Provide a pool rental program with proper equipment and certified staff for group events and birthday parties.
5. Maintain the pool in peak operating condition through scheduled maintenance and monitoring.
6. Maintain certified, competent, well-informed, motivated staff through regular training.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Market to retain current users and acquire new clientele, achieving maximum use of the facilities.
2. Develop marketing tools for effective recruitment and retention of aquatics personnel.
3. Continue to offer swimming lessons, water aerobics and arthritis classes year round.
4. Promote aquatics safety in the community.
5. Offer a summer evening family event for the community.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106513 REC.-AQUATICS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	160,774	152,768	183,903	191,316	4.03%
7012 OVERTIME SALARIES	188	381	3,070	3,162	3.00%
7014 TEMP/SEASONAL WAGES	438,555	400,502	350,156	359,080	2.55%
7115 CAFETERIA PLAN BENEFIT	33,060	35,233	48,468	49,147	1.40%
7120 RETIREMENT PLAN -MISC.	62,862	129,452	76,308	57,578	-24.54%
7125 SOCIAL SECURITY CHARGES	36,391	33,392	33,302	34,321	3.06%
7130 MEDICARE CHARGES	8,511	7,810	7,788	8,027	3.06%
7135 WORKERS COMP.INS.CHARGES	8,794	9,117	9,097	10,785	18.56%
7160 UNIFORMS,BADGES & ACCESS.	3,884	3,852	4,200	4,200	0.00%
7000 PERSONAL SERVICES	753,017	772,507	716,292	717,615	0.18%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106513 REC.-AQUATICS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	25,000	30,493	60,200	60,200	0.00%
8235 UTILITIES-ELECTRICITY	73,875	85,800	90,000	85,000	-5.56%
8236 UTILITIES-GAS	109,021	97,233	85,000	95,000	11.76%
8237 UTILITIES-WATER	13,168	19,812	10,000	20,000	100.00%
8240 RENTAL-AUTO	0	0	5,000	5,000	0.00%
8250 R&M-EQUIPMENT	8,338	5,231	9,300	9,300	0.00%
8251 R&M-OFFICE EQUIP.	1,020	478	1,000	1,000	0.00%
8252 R&M-BLDGS & STRUCTURES	0	0	500	40,500	8000.00%
8320 COMMUNICATNS-TELE&COMM	1,016	1,023	2,000	2,000	0.00%
8395 PERMITS & FEES	1,030	1,016	1,000	1,800	80.00%
8415 TRAINING,MTGS,MEMBERSHIPS	2,757	3,353	2,600	2,600	0.00%
8425 PRINTING SERVICES	762	308	1,000	1,000	0.00%
8501 CONCESSION SUPPLIES	3,055	4,369	3,500	3,500	0.00%
8535 MATERIALS	7,296	5,522	8,100	8,100	0.00%
8555 SMALL TOOLS & INSTRUMENTS	202	178	500	500	0.00%
8560 MISC.SUPPLIES	3,219	767	3,500	3,500	0.00%
8565 PROGRAM SUPPLIES	1,049	1,496	2,300	2,300	0.00%
8570 SPECIAL EVENTS	12,639	16,560	14,600	14,600	0.00%
8575 WATER PURIFICATION AGENTS	67,475	64,267	72,000	72,000	0.00%
8590 JANITORIAL SUPPLIES	1,311	1,650	2,500	2,000	-20.00%
8595 SAFETY & 1ST AID SUPPLIES	937	1,698	1,600	1,600	0.00%
8000 SERVICES AND SUPPLIES	333,169	341,254	376,200	431,500	14.70%
9045 OTHER FIXED ASSETS	896	0	3,000	135,000	4400.00%
9000 PROPERTY	896	0	3,000	135,000	4400.00%
Total: REC.-AQUATICS	1,087,082	1,113,761	1,095,492	1,284,115	17.22%

DEPARTMENT: Recreation

Program Or Division: Tennis

PROGRAM PURPOSE AND DESCRIPTION

This program provides tennis programs and services in a safe and welcoming environment that promote healthy life styles, enhance personal tennis skills and fitness, and encourage life-long leisure skills. The program is responsible for the operation of the Coronado Tennis Center and satellite tennis courts at the Cays Park, Library Park, and Coronado High School. Programs include tennis instruction for ages three to adult in group and private lessons, competitive play and tournament events. The program works closely with the Coronado Unified School District and the Coronado Tennis Association to coordinate the use of courts for competitive leagues, instructional clinics, and social tennis play and events.

ACTION STRATEGIES

1. Provide high quality, well-maintained tennis facilities affording balanced opportunities for drop-in play, reserved court use, instruction and competitive play.
2. Provide clear, accurate, up-to-date, user-friendly court schedule information.
3. Provide tennis instruction in group and private lessons for young children, juniors and adults.
4. Work collaboratively with the Coronado Tennis Association to support league play, junior clinics, social and sanctioned tennis tournaments, and social tennis events.
5. Establish excellent customer service policies to create a welcoming, family-friendly tennis environment for Coronado citizens, visitors and guests.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Complete a Memorandum of Understanding with the Coronado Tennis Association to define the terms of support of the City to the CTA and the CTA to the City.
2. Research and secure a computer software program and display technology to process and display court use schedules and accept on-line court reservations.
3. Further develop staffing schedules and procedures to provide optimal customer service within program budget restrictions.
4. Complete and publish a Tennis Guidelines document to communicate standards for court use priorities and procedures.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

106514 RECREATION -TENNIS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	0	47,157	64,014	77,612	21.24%
7012 OVERTIME SALARIES	0	81	0	0	0.00%
7014 TEMP/SEASONAL WAGES	0	34,614	6,391	21,881	242.37%
7115 CAFETERIA PLAN BENEFIT	0	10,570	22,370	26,464	18.30%
7120 RETIREMENT PLAN -MISC.	0	27,381	12,866	16,469	28.00%
7125 SOCIAL SECURITY CHARGES	0	5,075	4,365	6,169	41.31%
7130 MEDICARE CHARGES	0	1,187	1,021	1,443	41.32%
7135 WORKERS COMP.INS.CHARGES	0	1,021	1,199	1,949	62.52%
7000 PERSONAL SERVICES	0	127,085	112,227	151,986	35.43%
8005 ACCTG & AUDITING SRVCS	0	0	1,600	2,000	25.00%
8030 CONTRACT SERVICES	0	-1,185	1,600	0	-100.00%
8067 PROGRAM SERVICES	0	131,373	150,000	150,000	0.00%
8205 JANITORIAL SERVICES	0	51,677	50,000	53,400	6.80%
8235 UTILITIES-ELECTRICITY	0	17,232	15,000	17,000	13.33%
8236 UTILITIES-GAS	0	2,105	1,000	1,700	70.00%
8237 UTILITIES-WATER	0	5,009	2,800	4,500	60.71%
8254 R&M-NON-STRUCTURAL	0	3,547	4,200	4,200	0.00%
8255 R&M-OUTSIDE	0	0	27,000	27,000	0.00%
8320 COMMUNICATNS-TELE&COMM	0	3,692	6,000	5,000	-16.67%
8415 TRAINING,MTGS,MEMBERSHIPS	0	2,166	1,500	1,500	0.00%
8425 PRINTING SERVICES	0	371	1,000	1,000	0.00%
8501 CONCESSION SUPPLIES	0	287	0	750	0.00%
8560 MISC.SUPPLIES	0	2,445	2,500	2,500	0.00%
8561 PAPER & PRINTER SUPPLIES	0	129	400	400	0.00%
8565 PROGRAM SUPPLIES	0	20,347	10,000	10,000	0.00%
8590 JANITORIAL SUPPLIES	0	0	1,000	0	-100.00%
8000 SERVICES AND SUPPLIES	0	239,194	275,600	280,950	1.94%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106514 RECREATION -TENNIS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
Total: RECREATION -TENNIS	0	366,278	387,827	432,936	11.63%

DEPARTMENT: Recreation

Program Or Division: Operations

PROGRAM PURPOSE AND DESCRIPTION

This program manages the operations, scheduling and marketing of the Community Center, City Parks and Beaches. The primary goal is to preserve facilities for recreation activities that strengthen community, promote healthy lifestyles and develop youth. The program provides space for family celebrations like weddings, showers and birthdays. The program manages multiple uses of the Community Center with meeting rooms, fitness rooms, gymnasium, climbing wall, banquet room, and a playhouse. The Program works with the school district, youth groups, service clubs and citizens to provide the highest quality facilities for meetings, activities, and social gatherings.

ACTION STRATEGIES

1. Operate facilities in a fiscally prudent manner, achieving targeted revenue and participation numbers while minimizing expenditures.
2. Provide high quality, well maintained facilities affording pleasing, safe, secure places to recreate.
3. Ensure that citizens meet knowledgeable staff with the highest quality of customer service.
4. Provide the highest quality of facilities and equipment for citizen's physical fitness activities.
5. Supervise weddings on the beach to regulate commercial beach use as directed by City Council.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Maintain Facility Maintenance Program using daily, weekly and yearly condition reporting practices.
2. Through a new usage agreement with the Coronado Playhouse Non Profit Group we will create additional Playhouse use opportunities and increase revenue recovery form the Playhouse by partnering with the Coronado Playhouse Group in renting the Playhouse to outside groups.
3. Replace or overhaul the three treadmills in the Fitness Room as they have completed their lifespan.
4. Continue to educate private wedding planners and coordinators about the beach use policies implemented by the City in 2012.
5. Maximize facility use of the meeting spaces in the Community Center and Club Room.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

106515 REC.-OPERATIONS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	171,135	176,771	207,114	218,002	5.26%
7012 OVERTIME SALARIES	549	41	0	0	0.00%
7014 TEMP/SEASONAL WAGES	157,579	161,665	195,910	198,325	1.23%
7115 CAFETERIA PLAN BENEFIT	36,366	38,756	55,925	56,708	1.40%
7120 RETIREMENT PLAN -MISC.	43,043	118,059	45,950	52,019	13.21%
7125 SOCIAL SECURITY CHARGES	20,038	20,438	24,988	25,812	3.30%
7130 MEDICARE CHARGES	4,686	4,780	5,844	6,037	3.30%
7135 WORKERS COMP.INS.CHARGES	10,334	10,982	13,139	14,077	7.14%
7160 UNIFORMS,BADGES & ACCESS.	1,830	1,929	2,100	2,100	0.00%
7000 PERSONAL SERVICES	445,561	533,421	550,969	573,079	4.01%
8030 CONTRACT SERVICES	27,287	25,473	38,600	36,900	-4.40%
8205 JANITORIAL SERVICES	127,789	78,544	119,400	130,800	9.55%
8235 UTILITIES-ELECTRICITY	118,207	101,399	132,300	132,300	0.00%
8236 UTILITIES-GAS	10,483	11,462	25,000	25,000	0.00%
8237 UTILITIES-WATER	20,476	20,303	22,200	22,200	0.00%
8250 R&M-EQUIPMENT	2,184	5,497	5,000	6,000	20.00%
8254 R&M-NON-STRUCTURAL	6,919	2,273	6,600	7,600	15.15%
8255 R&M-OUTSIDE	14,186	1,073	0	0	0.00%
8395 PERMITS & FEES	593	603	800	800	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	628	4,263	2,900	3,900	34.48%
8425 PRINTING SERVICES	2,306	4,761	5,000	5,000	0.00%
8501 CONCESSION SUPPLIES	7,667	6,391	9,000	10,000	11.11%
8555 SMALL TOOLS & INSTRUMENTS	1,697	1,383	1,500	1,500	0.00%
8560 MISC.SUPPLIES	6,315	4,749	4,800	5,300	10.42%
8565 PROGRAM SUPPLIES	13,300	5,666	6,600	7,000	6.06%
8590 JANITORIAL SUPPLIES	23,806	22,847	25,000	26,500	6.00%
8000 SERVICES AND SUPPLIES	383,844	296,687	404,700	420,800	3.98%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106515 REC.-OPERATIONS

Title	FY 2011- 2012	FY 2012- 2013	FY 2013- 2014	FY 2014- 2015	Variance
	Actual	Actual	Budget	Adopted	
9010 ATHLETIC EQUIPMENT	6,061	4,256	5,000	30,000	500.00%
9041 FURNITURE	4,700	550	0	5,000	0.00%
9045 OTHER FIXED ASSETS	4,161	4,181	5,000	5,000	0.00%
9000 PROPERTY	14,922	8,986	10,000	40,000	300.00%
Total: REC.-OPERATIONS	844,327	839,094	965,669	1,033,879	7.06%

DEPARTMENT: Recreation

Program Or Division: Boating

PROGRAM PURPOSE AND DESCRIPTION

This program supports public access to Glorietta Bay for recreational use of non-motorized paddling and rowing water vessels. The program includes education, skill instruction, activity and event participation for personal enrichment, fitness and sport for individuals and teams, in a safe and secure environment that promotes healthy life styles and encourages life-long leisure skills. The program is responsible for the operation of the Coronado Boathouse. The program will work closely with area rowing clubs, schools and universities to develop opportunities for team and competitive rowing.

ACTION STRATEGIES

1. Maintain a safe, secure, and friendly environment to experience paddling and rowing opportunities.
2. Provide rowing and paddling vessels and equipment for day use rental.
3. Provide storage for personal rowing and paddling vessels on a monthly or annual basis.
4. Provide a well-rounded program of instruction for youth and adults to learn paddling and rowing skills, boat handling, and small craft safety.
5. Establish excellent customer service policies to create a welcoming, family- friendly boating environment for Coronado citizens, visitors and guests.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Develop cooperative programming with clubs and schools to facilitate team activities.
2. Maximize vessel storage capacity of the club room and boathouse.
3. Maintain a variety of vessels that are available for the community to rent and use during classes and camps.
4. Offer boating programs that are instructional, competitive, club activities, sports, special events, for fitness and for and team building activities.
5. Outreach to the community to raise the overall participation in paddle sports
6. Establish additional funding sources for boathouse programs including establishing a volunteer program and a non-profit support organization.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106516 REC.-BOATHOUSE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	0	14,867	37,191	35,705	-4.00%
7012 OVERTIME SALARIES	0	294	0	0	0.00%
7014 TEMP/SEASONAL WAGES	0	63,499	84,351	67,439	-20.05%
7115 CAFETERIA PLAN BENEFIT	0	3,523	11,185	11,342	1.40%
7120 RETIREMENT PLAN -MISC.	0	12,165	11,749	11,137	-5.21%
7125 SOCIAL SECURITY CHARGES	0	4,880	7,536	6,395	-15.14%
7130 MEDICARE CHARGES	0	1,141	1,762	1,496	-15.14%
7135 WORKERS COMP.INS.CHARGES	0	1,471	2,070	2,021	-2.38%
7160 UNIFORMS,BADGES & ACCESS.	0	1,950	2,000	2,000	0.00%
7000 PERSONAL SERVICES	0	103,792	157,844	137,533	-12.87%
8030 CONTRACT SERVICES	0	0	1,000	0	-100.00%
8067 PROGRAM SERVICES	0	0	10,000	10,000	0.00%
8235 UTILITIES-ELECTRICITY	0	5,388	5,000	5,000	0.00%
8236 UTILITIES-GAS	0	0	2,000	0	-100.00%
8237 UTILITIES-WATER	0	1,611	5,000	2,000	-60.00%
8250 R&M-EQUIPMENT	0	10,178	1,500	1,500	0.00%
8395 PERMITS & FEES	0	0	500	500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	0	1,063	1,000	1,000	0.00%
8425 PRINTING SERVICES	0	0	1,000	1,000	0.00%
8535 MATERIALS	0	719	500	500	0.00%
8555 SMALL TOOLS & INSTRUMENTS	0	383	500	500	0.00%
8560 MISC.SUPPLIES	0	2,052	1,000	1,000	0.00%
8565 PROGRAM SUPPLIES	0	49,674	3,000	3,000	0.00%
8595 SAFETY & 1ST AID SUPPLIES	0	235	3,000	3,000	0.00%
8000 SERVICES AND SUPPLIES	0	71,305	35,000	29,000	-17.14%
9045 OTHER FIXED ASSETS	0	0	10,000	10,000	0.00%
9000 PROPERTY	0	0	10,000	10,000	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

106516 REC.-BOATHOUSE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
Total: REC.-BOATHOUSE	0	175,097	202,844	176,533	-12.97%

**Schedule of Community Development (108) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014 and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	204,964	727,574	898,812
Reserved Fund Balance	0	0	0
AVAILABLE FUND BALANCE	204,964	727,574	898,812
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Licenses & Permits	589,167	400,000	550,000
Use of Money	0	0	0
Charges for Services	561,181	335,000	515,000
Transfers in from Other Funds	1,229,036	830,000	830,000
TOTAL SOURCES OF FUNDS	2,379,384	1,565,000	1,895,000
USES OF FUNDS:			
7000 Personnel Services	1,538,376	1,152,193	1,239,896
8000 Services and Supplies	308,321	241,570	412,000
9000 Non-Recurring Expenses	10,077	0	0
TOTAL USES OF FUNDS	1,856,774	1,393,762	1,651,896
NET INCREASE/(DECREASE) TO FUND BALANCE	522,610	171,238	243,104
ESTIMATED FUND BALANCE AS OF JUNE 30	727,574	898,812	1,141,916

DEPARTMENT: **Community
Development**

FUNCTION: Planning and Building
Services

DEPARTMENT MISSION:

The mission of the Community Development Department is to provide service to the City Council, appointed Commissions, City staff and public related to building and planning activities within the community. The Department facilitates the development of policies to reflect the goals and objectives of the City Council and prepares regulations to implement these policies. The Department focuses on providing a high level of technical and professional support to carry out the City's policies and regulations relating to land use planning, building, and code enforcement.

DEPARTMENT GOALS:

- Implement City policies and regulations relating to land use, environment and structures.
- Ensure safe, structurally sound and accessible structures pursuant to applicable state standards.
- Provide objective, knowledgeable, and courteous service.
- Provide accurate and timely responses to inquiries regarding planning, zoning and building issues.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
108 COMMUNITY DEVELOPMENT					
4300 BUILDING INSPECTION	359,812	506,074	350,000	500,000	42.86%
4301 BLDG STDS ADMIN FEE	194	227	0	0	0.00%
4305 STRONG MOTION INSTRUMENTA	204	275	0	0	0.00%
4310 P/M/E PERMITS	26,360	82,438	50,000	50,000	0.00%
4320 NOT USED - SEE 4310	25,950	-24	0	0	0.00%
4330 NOT USED - SEE 4310	25,571	-24	0	0	0.00%
LICENSES & PERMITS	438,090	588,967	400,000	550,000	37.50%
4610 CODE ENFORCEMENT FINES	0	200	0	0	0.00%
FINES & FEES	0	200	0	0	--
4710 INVESTMENT EARNINGS	0	0	0	0	0.00%
USE OF MONEY & PROPERTY	0	0	0	0	--
5400 PLANNING PERMITS	33,987	72,177	30,000	50,000	66.67%
5415 BUILDING PLAN CHECK	220,259	290,650	190,000	300,000	57.89%
5416 P/M/E PLAN CHECK	2,768	15,773	5,000	5,000	0.00%
5420 ZONING PLAN CHECK	28,275	52,778	30,000	50,000	66.67%
5421 FIRE PLAN CHECK	34,744	52,632	30,000	50,000	66.67%
5422 FIRE INSPECTION	39,902	61,625	40,000	50,000	25.00%
5425 DIGITAL SCAN FEE-BUILDING	11,811	13,427	10,000	10,000	0.00%
5426 DIGITAL SCAN FEE-PLANNING	86	85	0	0	0.00%
CHARGES CURRENT SERVICES	371,831	559,145	335,000	515,000	53.73%
5920 MISC REV	546	1,285	0	0	0.00%
OTHER REVENUE	546	1,285	0	0	0.00%
6310 DEPARTMENTAL REIMB	0	0	0	0	0.00%
REIMBURSEMENTS	0	0	0	0	--
6910 TRANSFERS IN	830,000	1,229,036	830,000	830,000	0.00%
OTHER FINANCING SOURCES	830,000	1,229,036	830,000	830,000	0.00%

City of Coronado Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
108	COMMUNITY DEVELOPMENT					
Total	COMMUNITY DEVELOPMENT	1,640,467	2,378,634	1,565,000	1,895,000	21.09%

DEPARTMENT: Community
Development

Program Or Division: Department
Administration

PROGRAM PURPOSE AND DESCRIPTION

This program provides general management of the department including personnel selection and evaluation, staff supervision, work prioritization, training, department policy guidance and problem resolution, quality control, and budget preparation and maintenance. Department functions are coordinated with the operations of other City departments in order to assure a safe and livable environment is maintained in the community.

ACTION STRATEGIES

1. Establish and review priorities with City Manager on an annual basis.
2. Develop and monitor department budget.
3. Provide for adequate training of staff members annually.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Provide administrative staff support to the Planning Commission, Design Review Commission, and Historic Resource Commission.
2. Monitor state legislation regarding planning, building, zoning, and community development issues.

DEPARTMENT: Community Development **Program Or Division:** Current Planning

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for day-to-day implementation of the City's planning policies through the adoption, maintenance, and administration of the City's land use codes. Staff analyzes and processes various land use applications to the Planning Commission, Design Review Commission, and Historic Resource Commission. Staff is assigned special projects (including implementation of the Hotel del Coronado Master Plan, providing staff support to the Residential Standards Improvement Program Committee (RSIP), and zoning ordinance revisions to reflect current Council policy). Staff also provides City support for the City's Geographic Information System (GIS).

ACTION STRATEGIES

1. To prepare City Council, Planning Commission, Design Review Commission, and Historic Resource Commission reports with accurate project information, analysis, and recommendations.
2. Complete 85 percent of all initial zoning plan checks within 21 days.
3. Process 98 percent of development applications and conduct public hearings within four weeks of receipt of a complete application or complete the process within the time required by law.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Process the various approvals required to implement the Hotel del Coronado Master Plan.
2. Complete amendments to the City's Historic Preservation Program, as directed by the City Council.
3. Maintain the City's website to reflect current department program information.
4. Provide code compliance assistance.
5. Provide staff support to the Residential Standards Improvement Program Committee (RSIP) in their review of single family and multiple family development standards.

DEPARTMENT: Community Development **Program Or Division:** Advance Planning

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for developing and addressing alternative land use and development policies and related issues; initial processing and environmental review of development proposals; critiquing proposed regional policies, and representing the City before the public and other agencies, as required.

ACTION STRATEGIES

1. Provide information and comments to the public, the City Council, other City departments, and public agencies on long-range planning issues, Coronado demographics and land uses, and City and department policies.
2. Represent the City on advance planning related issues before civic, regional, state, and federal agencies.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Review and comment on Airport Land Use Compatibility Plan (ALUCP) and associated Environmental Document prepared by the Airport Land Use Commission for the City of Coronado.
2. Monitor ALUCP for San Diego International Airport (SDIA) and adopt procedures/ordinances as necessary to address new development regulations for properties affected by the ALUCP for SDIA.
3. Participate at SANDAG in regional planning activities.
4. Review, analyze, and comment on environmental documents prepared by outside agencies to minimize project impacts to Coronado.
5. Provide environmental review and support along with processing of discretionary permits required for City projects including but not limited to the South Beach restroom project, Senior Center, I Avenue Storm Drain, Dock C Reconstruction Project (including “free” public dock component), and Public Boat Launch Ramp Rehabilitation Project.

DEPARTMENT: Community Development **Program Or Division:** Code Enforcement

PROGRAM PURPOSE AND DESCRIPTION

This program provides for inspections of residential and commercial properties to ensure compliance with zoning, records the findings and corrections needed, and issues orders to achieve compliance in a timely manner. The program also prepares case records for presentation, keeps accurate logs, reports and records regarding code enforcement inspections, violation notices and investigations. The program is to work cooperatively and effectively with residents and property owners to achieve compliance with the Coronado Municipal Code, interpret codes and regulations, and explain code enforcement to residents.

ACTION STRATEGIES

1. Meet and exceed public expectations regarding code enforcement.
2. Coordinate activities of Code Enforcement with other City departments.
3. Maintain knowledge of municipal code, particularly zoning laws and regulations.
4. Attempt to achieve compliance in 90 percent of all code enforcement cases within 30 days.
5. Advance communications, coordination, technologies and equipment to support Code Enforcement processes.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Continue to implement electronic tracking of Code Enforcement caseload on TrakIt software system.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

108411 PLANNING

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	589,278	598,905	556,403	524,898	-5.66%
7012 OVERTIME SALARIES	1,280	728	6,420	6,613	3.01%
7115 CAFETERIA PLAN BENEFIT	91,361	97,373	96,105	86,903	-9.57%
7120 RETIREMENT PLAN -MISC.	114,863	404,381	110,000	109,473	-0.48%
7125 SOCIAL SECURITY CHARGES	33,479	34,044	33,103	31,074	-6.13%
7130 MEDICARE CHARGES	8,385	8,544	8,207	7,753	-5.53%
7135 WORKERS COMP.INS.CHARGES	10,651	9,992	9,478	10,289	8.56%
7140 AUTO ALLOWANCE	4,216	4,200	3,150	3,150	0.00%
7000 PERSONAL SERVICES	853,514	1,158,167	822,866	780,152	-5.19%
8030 CONTRACT SERVICES	3,306	633	1,000	2,000	100.00%
8046 LGL SRVS-ADDTL.CITY ATTY.	2,186	0	5,000	5,000	0.00%
8060 PERSONNEL SRVCS-TECHNICA	0	0	5,700	5,700	0.00%
8251 R&M-OFFICE EQUIP.	281	793	600	2,000	233.33%
8320 COMMUNICATNS-TELE&COMM	832	508	1,200	700	-41.67%
8390 MISC.SERVICES	10,850	2,445	9,000	9,000	0.00%
8400 POSTAGE & COURIER SRVS.	12	11	100	100	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	9,581	7,143	17,500	17,500	0.00%
8530 FUELS & LUBRICANTS	670	348	600	600	0.00%
8560 MISC.SUPPLIES	7,321	8,414	6,500	5,600	-13.85%
8000 SERVICES AND SUPPLIES	35,038	20,295	47,200	48,200	2.12%
9920 PROF.SRVS (NON-RECURRING)	19,208	10,077	0	0	0.00%
9900 NON-RECURRING EXPENSES	19,208	10,077	0	0	0.00%
Total: PLANNING	907,760	1,188,539	870,066	828,352	-4.79%

DEPARTMENT: Community
Development

Program Or Division: Building Plan Check
and Inspection

PROGRAM PURPOSE AND DESCRIPTION

This program ensures compliance with all federal, state, and local requirements related to public and private construction. This includes regulating the design and construction of structures, additions, and structural modifications.

ACTION STRATEGIES

1. Improve use of the existing permit system to facilitate more efficient and effective customer service in the permitting process.
2. Complete 75 percent of all initial code compliance plan checks within 21 days.
3. Complete 99 percent of all field inspection requests on the following day from when the inspections are requested.
4. Provide for every inspector to attend at least one training course annually and maintain International Code Council certifications or re-certifications.
5. Improve customer service and job knowledge by achieving permit technician, fire and building certifications through the International Code Council (ICC).

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Adoption of the 2014 California Codes with amendments.
2. Manage the implementation of 2014 codes and ensure that buildings are constructed to meet these standards, where applicable.
3. Manage the revision of building permit fees as authorized by the City of Coronado City Council action.
4. Continue to implement revisions and upgrades to permit records.
5. Continue to maintain performance measurements to assess service level.
6. Complete microfiche project into Laserfiche.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

108412 BUILDING

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010	SALARIES & WAGES	216,583	180,666	215,381	294,509	36.74%
7012	OVERTIME SALARIES	1,555	676	6,420	6,612	2.99%
7115	CAFETERIA PLAN BENEFIT	52,489	41,846	43,946	67,586	53.79%
7120	RETIREMENT PLAN -MISC.	41,349	139,997	42,663	61,965	45.25%
7125	SOCIAL SECURITY CHARGES	12,882	10,729	13,393	18,294	36.59%
7130	MEDICARE CHARGES	3,108	2,609	3,225	4,375	35.66%
7135	WORKERS COMP.INS.CHARGES	3,268	3,686	3,669	5,772	57.33%
7140	AUTO ALLOWANCE	0	0	630	630	0.00%
7000	PERSONAL SERVICES	331,233	380,209	329,327	459,744	39.60%
8030	CONTRACT SERVICES	12,700	6,500	10,500	24,000	128.57%
8060	PERSONNEL SRVCS-TECHNICA	45,975	71,188	65,120	65,120	0.00%
8065	PROFESSIONAL SERVICES	151,708	202,964	101,100	257,000	154.20%
8251	R&M-OFFICE EQUIP.	187	942	400	2,500	525.00%
8320	COMMUNICATNS-TELE&COMM	891	403	1,800	700	-61.11%
8415	TRAINING,MTGS,MEMBERSHIPS	1,402	1,371	6,500	6,500	0.00%
8530	FUELS & LUBRICANTS	1,814	1,343	2,400	1,400	-41.67%
8560	MISC.SUPPLIES	4,523	3,316	6,550	6,580	0.46%
8000	SERVICES AND SUPPLIES	219,200	288,026	194,370	363,800	87.17%
Total:	BUILDING	550,433	668,235	523,697	823,544	57.26%

Schedule of Insurance (110) Fund
Sources and Uses of Funds for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JUNE 30	165,292	873,382	935,236
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Use of Money	1,933	0	2,000
Reimbursements	732,454	50,000	50,000
Transfers in from Other Funds	1,334,883	1,000,000	900,000
TOTAL SOURCES OF FUNDS	2,069,270	1,050,000	952,000
USES OF FUNDS:			
7000 Personnel Services	141,243	112,646	108,226
8000 Services and Supplies	3,850	4,500	3,300
Legal Services	104,421	50,000	50,000
Claims Expense	358,706	100,000	100,000
Insurance Premiums	752,960	721,000	613,000
TOTAL USES OF FUNDS	1,361,180	988,146	874,526
NET INCREASE/(DECREASE) TO FUND BALANCE	708,090	61,854	77,474
ESTIMATED FUND BALANCE AS OF JUNE 30	873,382	935,236	1,012,710
ACCRUED CLAIM LIABILITY AS OF JUNE 30*	243,500	0	0
FUNDS AVAILABLE FOR CLAIMS AT JUNE 30	1,116,882	935,236	1,012,710

* The accrued liability is the estimated total expense outstanding plus an allowance for incurred but not reported for claims at June 30, which is booked as a payable each fiscal year.

DEPARTMENT: City Manager

Program Or Division:

Risk Management

PROGRAM PURPOSE AND DESCRIPTION

The Risk Management Division provides protection of the City's financial resources from exposures due to liability claims and property damage. The function of the program is to identify, evaluate, control, and reduce risks inherent in operating City programs. Major emphasis is placed on early identification of risks and the initiation of corrective action to reduce or eliminate risks. In addition, program staff works closely with all Departments to provide a safe work environment for employees to enhance the quality of their work life.

The division ensures that all claims for damages are thoroughly investigated and processed with the assistance of the affected City departments. Corrective action is recommended when necessary. Upon the filing of legal actions against the City, outside counsel is retained and the legal proceedings are coordinated and monitored. When appropriate, settlements are pursued within the financial limits authorized by the City Council.

The Risk Management Division administers the property insurance and other specific insurance programs.

ACTION STRATEGIES

1. Identify loss exposures and reduce risk of loss through implementation of appropriate safety procedures and practices.
2. Stabilize or reduce the number, frequency, and type of liability claims through accident and loss prevention, properly maintained public facilities, and training of City employees.
3. Refer major liability claims to outside legal counsel for vigorous defense.
4. Maintain appropriate insurance coverage and manage premium costs through City's accident prevention programs and participation in a joint powers insurance pool.
5. Represent the City as a member agency of the San Diego Pooled Insurance Program Authority.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

Prepare annual renewal applications for property and general liability insurance coverage.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
110	INSURANCE FUND					
4706	INV EARN-REALZD GNS/LOSS	335	112	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-1,048	-528	0	0	0.00%
4710	INVESTMENT EARNINGS	1,408	1,821	0	2,000	--
	USE OF MONEY & PROPERTY	695	1,405	0	2,000	0.00%
6335	REIMB OF TULIP INS PREM	54,505	54,702	50,000	50,000	0.00%
6340	INSURANCE REIMB	267,528	675,134	0	0	0.00%
6345	REIMBURSEMENTS-OTHER	2,112	2,618	0	0	0.00%
	REIMBURSEMENTS	324,146	732,454	50,000	50,000	0.00%
6910	TRANSFERS IN	800,000	1,334,883	1,000,000	900,000	-10.00%
	OTHER FINANCING SOURCES	800,000	1,334,883	1,000,000	900,000	-10.00%
Total	INSURANCE FUND	1,124,840	2,068,742	1,050,000	952,000	-9.33%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

110150 INSURANCE FUND

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	71,645	71,887	71,519	73,884	3.31%
7014 TEMP/SEASONAL WAGES	6,601	5,366	9,674	1,808	-81.31%
7115 CAFETERIA PLAN BENEFIT	8,551	9,114	9,645	9,781	1.40%
7120 RETIREMENT PLAN -MISC.	13,446	47,985	13,993	15,275	9.16%
7125 SOCIAL SECURITY CHARGES	4,472	4,413	4,700	4,343	-7.60%
7130 MEDICARE CHARGES	1,143	1,130	1,185	1,105	-6.73%
7135 WORKERS COMP.INS.CHARGES	1,296	1,348	1,383	1,484	7.30%
7140 AUTO ALLOWANCE	0	0	546	546	0.00%
7000 PERSONAL SERVICES	107,155	141,243	112,646	108,226	-3.92%
8044 PRIOR YR.CLAIMS-LEGAL SRV	63,027	10,017	0	0	0.00%
8046 LGL SRVS-ADDTL.CITY ATTY.	85,311	94,404	50,000	50,000	0.00%
8242 RENTAL-BUILDINGS	1,216	1,231	1,200	0	-100.00%
8310 CLAIMS EXPENSE	54,184	33,806	100,000	100,000	0.00%
8311 CLAIMS-PRIOR YEAR	143,300	324,900	0	0	0.00%
8360 PROPERTY INSURANCE	101,747	142,907	160,000	185,000	15.63%
8365 PUBLIC LIABILITY INS.	630,637	604,702	556,000	423,000	-23.92%
8370 SURETY BOND INSURANCE	4,951	4,951	5,000	5,000	0.00%
8380 SELF-INS PROPERTY LOSSES	0	400	0	0	0.00%
8390 MISC.SERVICES	635	26	0	0	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	2,923	1,939	3,100	3,100	0.00%
8560 MISC.SUPPLIES	631	653	200	200	0.00%
8000 SERVICES AND SUPPLIES	1,088,561	1,219,937	875,500	766,300	-12.47%
Total: INSURANCE FUND	1,195,716	1,361,180	988,146	874,526	-11.50%

Schedule of Employee Benefits (112) Fund
Sources and Uses of Funds for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY 2012-13	Adopted FY 2013-14	Adopted FY 2014-15
FUND BALANCE AS OF JULY 1	1,553,478	1,667,658	1,698,720
Encumbrances/Continuing App's	-	-	-
Adjusted Fund Balance	1,553,478	1,667,658	1,698,720
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Revenue	25,647	1,801,000	1,000
USES OF FUNDS:			
7000 Personnel Services	128,606	65,176	65,760
Cafeteria Plan Exp's	2,988,752	3,385,237	3,451,146
Retiree Health Ins. Contributions	59,144	68,700	79,000
Excess FSA Rebate	(222,038)	(200,000)	(200,000)
Department Assessments	(3,245,826)	(3,563,174)	(3,630,021)
GASB 45 Actuarial	6,250	-	7,000
OPEB Trust Contribution	-	1,800,000	-
8000 Services and Supplies	196,579	214,000	250,850
TOTAL USES OF FUNDS	(88,533)	1,769,937	23,736
NET INCREASE/(DECREASE) TO FUND BALANCE	114,180	31,063	(22,736)
ESTIMATED FUND BALANCE AS OF JUNE 30	1,667,658	1,698,720	1,675,985



DEPARTMENT: Administrative Services **FUNCTION:** Employee Benefits Administration

PROGRAM PURPOSE AND DESCRIPTION

The Employee Benefits Division administers a comprehensive benefit package for employees. Division staff provides assistance to employees in the election and use of these benefits.

ACTION STRATEGIES

1. Enroll all eligible employees in the benefit program within the prescribed time limits.
2. Increase employee awareness of benefits program through proper training.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Periodically evaluate costs and benefits of employee health programs.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
112	EMPLOYEE BENEFITS					
6345	REIMBURSEMENTS-OTHER	3,096	3,628	1,000	1,000	0.00%
	REIMBURSEMENTS	3,096	3,628	1,000	1,000	0.00%
6910	TRANSFERS IN	0	22,019	1,800,000	0	0.00%
	OTHER FINANCING SOURCES	0	22,019	1,800,000	0	--
Total	EMPLOYEE BENEFITS	3,096	25,647	1,801,000	1,000	-99.94%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

112155 EMPLOYEE BENEFITS FUND

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	68,155	43,377	44,740	44,679	-0.14%
7012 OVERTIME SALARIES	3	37	0	0	0.00%
7115 CAFETERIA PLAN BENEFIT	6,612	7,047	7,457	7,561	1.40%
7120 RETIREMENT PLAN -MISC.	8,297	30,895	8,872	9,226	4.00%
7124 RETIREMENT PLAN CHRGS-PY	3,076	43,259	0	0	0.00%
7125 SOCIAL SECURITY CHARGES	2,681	2,604	2,696	2,770	2.75%
7130 MEDICARE CHARGES	903	633	649	648	-0.14%
7135 WORKERS COMP.INS.CHARGES	714	755	762	876	14.95%
7164 RETIREE HLTH INS CONTRIB.	57,428	59,144	68,700	79,000	14.99%
7165 CAFETERIA PLAN EXPENSE	2,764,582	2,886,008	3,385,237	3,451,146	1.95%
7166 CAFETERIA-DEPT.ASSESSMNTS	3,071,976	3,245,826	-3,563,174	-3,630,021	1.88%
7167 EXCESS FSA REBATE	-227,000	-222,038	-200,000	-200,000	0.00%
7170 DEPENDENT CARE REIMB.	89,783	102,743	0	0	0.00%
7186 ARRA 2009 -65% COBRA BENE	895	0	0	0	0.00%
7000 PERSONAL SERVICES	-295,846	-291,362	-244,063	-234,115	-4.08%
8065 PROFESSIONAL SERVICES	17,843	24,964	26,500	46,200	74.34%
8352 LTD INSURANCE	22,115	21,784	27,000	21,000	-22.22%
8353 SHORT TERM DISABILITY	31,577	31,917	33,000	45,000	36.36%
8354 EMPLOYEES LIFE INS	47,022	46,566	47,000	50,000	6.38%
8375 UNEMPLOYMENT INSURANCE	126,241	77,053	80,000	95,000	18.75%
8410 SPECIAL PAYMENTS	0	0	1,800,000	0	-100.00%
8415 TRAINING,MTGS,MEMBERSHIPS	1,359	545	400	550	37.50%
8560 MISC.SUPPLIES	0	0	100	100	0.00%
8000 SERVICES AND SUPPLIES	246,157	202,829	2,014,000	257,850	-87.20%
Total: EMPLOYEE BENEFITS FUND	-49,688	-88,533	1,769,937	23,735	-98.66%

City of Coronado
114 Worker's Compensation Fund
Sources and Uses of Funds for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	<u>Actual</u> <u>FY 2012/13</u>	<u>Adopted</u> <u>FY 2013/14</u>	<u>Adopted</u> <u>FY 2014/15</u>
FUNDS AVAILABLE FOR CLAIMS AT JUNE 30	1,513,777	1,079,619	1,048,121
Encumbrances	0	0	0
	<u>1,513,777</u>	<u>1,079,619</u>	<u>1,048,121</u>
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Revenue	19,394	18,900	13,600
Transfer from General Fund	38,428	0	0
TOTAL SOURCES OF FUNDS	<u>57,822</u>	<u>18,900</u>	<u>13,600</u>
USES OF FUNDS:			
7000 Personnel Services	148,192	114,898	117,992
8000 Services and Supplies	206,750	235,500	241,500
Claims Exp's	1,437,038	1,300,000	1,500,000
Claims - Dept. Reimb.	(1,300,000)	(1,600,000)	(1,900,000)
	<u>491,981</u>	<u>50,398</u>	<u>(40,508)</u>
NET INCREASE/(DECREASE) TO FUND BALANCE	<u>(434,158)</u>	<u>(31,498)</u>	<u>54,108</u>
ESTIMATED FUND BALANCE AS OF JUNE 30	<u>1,079,619</u>	<u>1,048,121</u>	<u>1,102,229</u>
ACCRUED CLAIM LIABILITY AS OF JUNE 30 *	<u>2,538,054</u>	<u>TBD</u>	<u>TBD</u>
FUNDS AVAILABLE FOR CLAIMS AT JUNE 30	<u>3,617,673</u>	<u>1,048,121</u>	<u>1,102,229</u>

* The accrued claim liability is the Tri-Star estimated total expense outstanding for all claims at June 30, which is booked as a payable each fiscal year.

DEPARTMENT: Administrative Services **FUNCTION:** Workers Compensation Administration

PROGRAM PURPOSE AND DESCRIPTION

The Workers' Compensation Division administers medical benefits and salary continuation to employees with job-related injuries as mandated by State law. This division ensures that employee and workers' compensation benefits are provided in the most efficient and cost-effective manner.

This division arranges training and education of employees in safe work methods, use of personal protective equipment, and prevention of illnesses or diseases that may be contracted at work. In an effort to further reduce costs, a safety incentive program rewards employees for safe work practices.

ACTION STRATEGIES

1. Reduce workers' compensation reportable accidents to no more than 50 in the next fiscal year.
2. Reduce the City's exposure to reportable incidents and/or incidents resulting in severe injuries.
3. Coordinate and facilitate City's safety training and citywide Safety Committee.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Coordinate the preparation of annual actuarial report on the City's Workers' Compensation Program.
2. Conduct supervisor training on workers' compensation.

City of Coronado
Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
114 WORKERS' COMPENSATION					
4706 INV EARN-REALZD GNS/LOSS	7,693	3,673	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-6,980	-12,121	0	0	0.00%
4710 INVESTMENT EARNINGS	23,558	15,721	18,900	13,600	-28.04%
USE OF MONEY & PROPERTY	24,271	7,273	18,900	13,600	-28.04%
6910 TRANSFERS IN	0	38,428	0	0	0.00%
OTHER FINANCING SOURCES	0	38,428	0	0	0.00%
Total WORKERS' COMPENSATION	24,271	45,701	18,900	13,600	-28.04%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

114160 WORKERS COMP TRUST FUND

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	77,014	76,695	78,703	80,207	1.91%
7012 OVERTIME SALARIES	5	75	0	0	0.00%
7014 TEMP/SEASONAL WAGES	6,551	0	0	0	0.00%
7115 CAFETERIA PLAN BENEFIT	11,708	12,478	13,205	13,390	1.40%
7120 RETIREMENT PLAN -MISC.	14,660	52,224	15,497	16,511	6.54%
7125 SOCIAL SECURITY CHARGES	4,805	4,287	4,500	4,642	3.15%
7130 MEDICARE CHARGES	1,213	1,116	1,148	1,170	1.90%
7135 WORKERS COMP.INS.CHARGES	1,246	1,317	1,341	1,568	16.96%
7140 AUTO ALLOWANCE	0	0	504	504	0.00%
7000 PERSONAL SERVICES	117,202	148,192	114,898	117,992	2.69%
8065 PROFESSIONAL SERVICES	81,025	81,349	97,000	97,000	0.00%
8070 SAFETY SERVICES	1,385	3,064	2,900	2,900	0.00%
8310 CLAIMS EXPENSE	1,428,637	1,437,038	1,300,000	1,500,000	15.38%
8312 CLAIMS-DEPT.REIMB	1,300,000	1,300,000	-1,600,000	-1,900,000	18.75%
8355 EXCESS INSURANCE	74,623	82,831	95,000	101,000	6.32%
8395 PERMITS & FEES	24,568	39,462	40,000	40,000	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	52	44	400	400	0.00%
8560 MISC.SUPPLIES	200	0	200	200	0.00%
8000 SERVICES AND SUPPLIES	310,490	343,788	-64,500	-158,500	145.74%
Total: WORKERS COMP TRUST FUND	427,692	491,980	50,398	-40,508	-180.38%

**Schedule of Solid Waste and Recycling (130) Fund
Sources and Uses of Funds for the Fiscal Years Ending
June 30, 2012, 2014 and 2015**

	Actual FY2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	405,056	465,943	320,211
Encumbrances/Continuing Appr's	0	0	0
Adjusted Fund Balance	405,056	465,943	320,211
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
AB939 Fees	275,117	280,000	281,300
Reimbursements	6,728	0	6,500
Transfers in from Other Funds	536,199	400,000	383,500
TOTAL SOURCES OF FUNDS	818,043	680,000	671,300
USES OF FUNDS:			
7000 Personnel Services	165,912	148,732	145,496
8000 Services and Supplies	157,916	155,500	155,900
Refuse Collection & Removal	231,271	295,500	295,500
Recycling	185,556	208,000	208,000
9000 Property	0	1,500	1,500
9500 Transfer to Other Fund	16,500	16,500	0
TOTAL USES OF FUNDS	757,156	825,732	806,396
NET INCREASE/(DECREASE) TO FUND BALANCE	60,887	(145,732)	(135,096)
ESTIMATED FUND BALANCE AS OF JUNE 30	465,943	320,211	185,115

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for developing, implementing and administering the City's solid waste programs, including the Household Hazardous Waste (HHW) Program, Recycling/Diversion Programs, hazardous materials and non-vehicle air permits as well as providing for the City's collection and disposal of solid waste. Program functions also include public education, contract negotiation and administration. County requirements and State legislation are monitored, while programs are developed to ensure compliance. Program staff serves as staff liaison to the City Council and the regional Technical Advisory Committee on solid waste issues.

ACTION STRATEGIES

1. Maintain State requirements for diversion of waste.
2. Respond to 95% of citizen concerns and complaints on solid waste related issues within 24 hours of notification.
3. Encourage a 100% participation rate in City recycling programs.
4. Search for alternative disposal and program options to stabilize the solid waste rate
5. Meet requirements for the safe and legal disposal of hazardous waste by offering a collection and disposal program to residents and City facilities that is convenient and cost effective.
6. Design a solid waste management program that is equitable and supports the full and true costs of solid waste disposal while encouraging reduction in solid waste generation.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Monitor regional landfill capacity and continue to develop options in the event the City has to transport its waste outside the region.
2. Implement a mandatory commercial recycling program.
3. Make progress towards helping the State achieve a 75% diversion goal.
4. Implement a paint stewardship program within the HHW program.
5. Implement new Air Pollution Control District (APCD) regulations for 'standing loss control' and Phase II Enhanced Vapor Recovery Systems for the City's fuel stations.

City of Coronado Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
130 SOLID WASTE AND RECYCLING					
5605 SOLID WASTE AB939 FEES	280,460	275,117	280,000	281,300	0.46%
CHARGES CURRENT SERVICES	280,460	275,117	280,000	281,300	0.46%
5820 CA RECYCLING REIMB(FND130	13,033	6,509	0	6,500	--
INTERGOVERNMENTAL REVENUE	13,033	6,509	0	6,500	0.00%
6345 REIMBURSEMENTS-OTHER	4,033	219	0	0	0.00%
REIMBURSEMENTS	4,033	219	0	0	0.00%
6910 TRANSFERS IN	500,000	536,199	400,000	383,500	-4.13%
OTHER FINANCING SOURCES	500,000	536,199	400,000	383,500	-4.13%
Total SOLID WASTE AND RECYCLING	797,526	818,043	680,000	671,300	-1.28%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

130320 SOLID WASTE & RECYCLING

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	79,724	73,999	80,311	87,761	9.28%
7012 OVERTIME SALARIES	21,216	7,862	12,300	12,669	3.00%
7014 TEMP/SEASONAL WAGES	2,976	11,698	13,103	0	-100.00%
7115 CAFETERIA PLAN BENEFIT	12,325	13,137	15,394	15,610	1.40%
7120 RETIREMENT PLAN -MISC.	12,452	49,603	15,792	18,254	15.59%
7125 SOCIAL SECURITY CHARGES	5,055	5,583	6,077	5,428	-10.68%
7130 MEDICARE CHARGES	1,463	1,306	1,548	1,471	-4.95%
7135 WORKERS COMP.INS.CHARGES	2,749	2,724	3,156	3,253	3.07%
7140 AUTO ALLOWANCE	0	0	1,050	1,050	0.00%
7000 PERSONAL SERVICES	137,959	165,912	148,732	145,496	-2.18%
8030 CONTRACT SERVICES	110,024	91,887	108,000	108,000	0.00%
8210 BULKY TRASH PICKUP	0	0	18,000	18,000	0.00%
8215 COMPOSTING PROGRAM	0	0	400	400	0.00%
8225 RECYCLING COLL/PICKUP	185,556	185,556	208,000	208,000	0.00%
8230 REFUSE COLLECTN/REMOVAL	277,525	231,271	295,500	295,500	0.00%
8250 R&M-EQUIPMENT	12,318	9,022	15,600	15,600	0.00%
8251 R&M-OFFICE EQUIP.	0	0	500	900	80.00%
8320 COMMUNICATNS-TELE&COMM	208	46,562	1,400	1,400	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	2,728	1,129	1,700	1,700	0.00%
8530 FUELS & LUBRICANTS	3,657	4,217	5,400	5,400	0.00%
8560 MISC.SUPPLIES	5,965	5,099	4,500	4,500	0.00%
8000 SERVICES AND SUPPLIES	597,981	574,744	659,000	659,400	0.06%
9040 OFFICE & COMPUTER EQUIP.	510	0	0	0	0.00%
9045 OTHER FIXED ASSETS	0	0	1,500	1,500	0.00%
9000 PROPERTY	510	0	1,500	1,500	0.00%
Total: SOLID WASTE & RECYCLING	736,450	740,656	809,232	806,396	-0.35%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

130953 SW & RECYCLING USES

Title		FY 2011-2012 Actual	FY 2012-2013 Actual	FY 2013-2014 Budget	FY 2014-2015 Adopted	Variance
9510	TRANSFER OUT	16,500	16,500	16,500	0	-100.00%
9500	OTHER FINANCING USES	16,500	16,500	16,500	0	-100.00%
Total:	SW & RECYCLING USES	16,500	16,500	16,500	0	-100.00%

Schedule of Vehicle and Equipment Replacement (135) Fund
Sources and Uses of Funds for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual	Adopted	Adopted
	FY 2012/13	FY 2013/14	FY 2014/15
FUND BALANCE AS OF JULY 1	3,578,564	4,213,690	3,326,939
Encumbrances/Continuing Appr's	0	(454,709)	0
Adjusted Fund Balance	3,578,564	3,758,980	3,326,939
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Reimbursements	37,809	0	28,500
Transfers in from Other Funds	861,500	861,500	876,500
Proceeds of debt	136,448	0	0
TOTAL SOURCES OF FUNDS	1,035,757	861,500	905,000
USES OF FUNDS:			
8000 Services and Supplies	12,113	14,802	14,500
9000 Property	365,048	1,231,800	1,373,000
9300 Debt Service	23,470	46,939	46,940
TOTAL USES OF FUNDS	400,631	1,293,542	1,434,440
NET INCREASE/(DECREASE) TO			
FUND BALANCE	635,126	(432,042)	(529,440)
ESTIMATED FUND BALANCE			
AS OF JUNE 30	4,213,690	3,326,939	2,797,499

DEPARTMENT: Public Services **Program Or Division:** Vehicle/Equipment Replacement

PROGRAM PURPOSE AND DESCRIPTION

The purpose of this fund is to set aside money on an annual basis for the replacement of the City's fleet of vehicles and equipment. In order for the City to continue to offer a high level of service, it is essential that vehicles and equipment are replaced when their useful life has been exceeded or reassigned when their condition/reliability warrants a re-evaluation. This list represents vehicles that are fully depreciated and scheduled for replacement.

Department	Unit No.	Description	Estimated Replacement Cost
Police	2-6	Ford Crown Victoria	\$67,000
Police	2-9	Ford F150 4X4	\$67,000
Police	2-10	Ford Crown Victoria	\$67,000
Police	2-18	Ford Crown Victoria	\$67,000
Police	2-19	Farber Custom Command Vehicle	\$100,000
Police	2-20	2005 Ford Explorer	\$67,000
Police	2-25	Dymc 3M Radar Display Trailer	\$15,000
Police	2-30	Honda Motorcycle	\$26,000
Police	2-PDMain	Kohler Model 1000ROZJ Dsl Generator	\$95,000
Streets	4-17	60 Gal. Diamond Built Asphalt Sprayer (Should be 3 Unit)	\$20,000
Parks	5-4	Altec Aerial Device on Int. Truck	\$150,000
Parks	5-10	Vermeer 3220 Stump Grinder w/trailer	\$20,000
Parks	5-20	Toro Reelmaster 3500	\$33,000
Parks	5-21	Toro 416H Tractor	\$15,000
Parks	5-27	Jacobsen 22" PGM Greensmower	\$15,000
Fire	FD-Cays	Generator Cays Station (CIP Placeholder)	\$95,000
Lifeguards	7-10	2009 Honda PWC w/trailer	\$24,000
Lifeguards	7-18	Aros Trailer (Zodiac)	\$15,000
Lifeguards	7-26	Polaris Ranger	\$15,000
Recreation	7-20	Ford E350 Club Wagon (12 pass)	\$40,000
Recreation	7-21	Ford E350E Club Wagon (15 pass)	\$40,000
Recreation	7-22	Think Electric Cart (Was Unit 11-4)	\$20,000
Beach	14-2B	Polaris Ranger	\$15,000
Solid Waste	16-1	Broyhill Load-And-Pack	\$165,000
Systems Administration		Systems Administration: Storage area network replacement	\$120,000
Total		General Fund 135330-9080	\$1,373,000

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
135 VEHICLE AND EQUIP REPLACE					
5930 VEH/FURN/EQUIP SALES	0	37,809	0	0	0.00%
OTHER REVENUE	0	37,809	0	0	0.00%
6345 REIMBURSEMENTS-OTHER	24,285	0	0	28,500	--
REIMBURSEMENTS	24,285	0	0	28,500	0.00%
6910 TRANSFERS IN	861,500	861,500	861,500	876,500	1.74%
OTHER FINANCING SOURCES	861,500	861,500	861,500	876,500	1.74%
Total VEHICLE AND EQUIP REPLACE	885,785	899,309	861,500	905,000	5.05%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

135330 VEHICLE/EQUIPMENT REPLCM

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8241 RENTAL-EQUIPMENT	0	12,113	14,802	14,500	-2.04%
8000 SERVICES AND SUPPLIES	0	12,113	14,802	14,500	-2.04%
9080 VEHICLE & EQUIPMENT	266,019	257,074	1,231,800	1,373,000	11.46%
9000 PROPERTY	266,019	257,074	1,231,800	1,373,000	11.46%
9315 INTEREST EXPENSE	0	1,309	1,928	994	-48.45%
9325 RETIREMENT OF PRINCIPAL	0	22,161	45,011	45,946	2.08%
9300 DEBT SERVICE	0	23,470	46,939	46,940	0.00%
Total: VEHICLE/EQUIPMENT REPLCM	266,019	292,656	1,293,542	1,434,440	10.89%

**Schedule of Facilities Replacement & Refurbishment (136) Fund
Sources and Uses of Funds for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	67,956	717,956	2,057,956
Encumbrances/Continuing Appr's	0	0	0
Adjusted Fund Balance	67,956	717,956	2,057,956
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Use of Money	0	0	10,000
Transfers in from Other Funds	650,000	1,340,000	1,094,000
TOTAL SOURCES OF FUNDS	650,000	1,340,000	1,104,000
USES OF FUNDS:			
8000 Services and Supplies	0	0	0
9000 Property	0	0	0
9500 Transfer to Other Fund	0	0	0
TOTAL USES OF FUNDS	0	0	0
NET INCREASE/(DECREASE) TO FUND BALANCE	650,000	1,340,000	1,104,000
ESTIMATED FUND BALANCE AS OF JUNE 30	717,956	2,057,956	3,161,956

DEPARTMENT:	Public Services	Program Or Division:	Facilities Replacement and Refurbishment
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PROGRAM PURPOSE AND DESCRIPTION

The purpose of this fund is to set aside money on an annual basis for the periodic repairs and maintenance of the various facilities owned by the City.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
136	MAJOR FACILITIES RPLCMNT					
4710	INVESTMENT EARNINGS	0	0	0	10,000	--
	USE OF MONEY & PROPERTY	0	0	0	10,000	0.00%
6910	TRANSFERS IN	75,000	650,000	1,340,000	1,094,000	-18.36%
	OTHER FINANCING SOURCES	75,000	650,000	1,340,000	1,094,000	-18.36%
Total	MAJOR FACILITIES RPLCMNT	75,000	650,000	1,340,000	1,104,000	-17.61%

Schedule of Hotel Del Development Plan (140) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	150,000	150,000	150,000
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Misc.	0	0	0
Contributions	0	0	0
Deposits	0	0	0
TOTAL SOURCES OF FUNDS	0	0	0
USES OF FUNDS:			
7000 Salaries & Benefits	0	0	0
8000 Services and Supplies	0	0	0
9500 Transfers to Other Funds	0	0	0
TOTAL USES OF FUNDS	0	0	0
NET INCREASE/(DECREASE) TO FUND BALANCE	0	0	0
ESTIMATED FUND BALANCE AS OF JUNE 30	150,000	150,000	150,000

DEPARTMENT: Community Development

**Program Or
Division:**

Hotel Del Coronado
Development Plan

PROGRAM PURPOSE AND DESCRIPTION

In 2003, a Master Plan and Development Agreement was approved between the City and the owners of the Hotel del Coronado. The Master Plan and Development Agreement will facilitate the long term orderly growth and build-out of the hotel property. In addition to on and off-site public improvements, the Development Agreement requires the owners to make monetary contributions to the City based upon commencement of the Development Agreement and the subsequent construction schedule. In a 2008 amendment to the Development Agreement the funds were described as "...for the City's future construction of such public improvements as a public restroom facility, improvements to the SR75 median between Avenida del Sol and the Naval Amphibious Base or other public improvements as determined by the City."

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

140415 HOTEL DEL PLAN 308-1950

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8035 ENGINEERING SERVICES	0	0	0	0	0.00%
8000 SERVICES AND SUPPLIES	0	0	0	0	0.00%
9510 TRANSFER OUT	50,000	0	0	0	0.00%
9500 OTHER FINANCING USES	50,000	0	0	0	0.00%
Total: HOTEL DEL PLAN 308-1950	50,000	0	0	0	0.00%

**Schedule of Citizens' Donations (150) Fund
Sources and Uses or the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JUNE 30	52,484	83,062	77,462
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Donations	49,489	10,180	27,000
TOTAL SOURCES OF FUNDS	49,489	10,180	27,000
USES OF FUNDS:			
8000 Services and Supplies	18,912	15,780	65,300
9500 Contribution for Capital Project	0		
TOTAL USES OF FUNDS	18,912	15,780	65,300
NET INCREASE/(DECREASE) TO FUND BALANCE	30,577	(5,600)	(38,300)
ESTIMATED FUND BALANCE AS OF JUNE 30	83,062	77,462	39,162

DEPARTMENT: Administrative Services

Program Or Division: Citizens Donations

PROGRAM PURPOSE AND DESCRIPTION

Members of the public will occasionally make monetary donations to the City. These contributions are typically donated for specific purposes, such as in support of the Animal Care Facility, for Fire Department operations, or memorial benches or facilities, et al. The receipt and use of these donations are recorded in this Citizens Donation Fund.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
150 CITIZENS DONATIONS					
5524 LAWN BOWLING	4,005	4,570	0	0	0.00%
 CHARGES CURRENT SERVICES	4,005	4,570	0	0	0.00%
5910 CITIZENS DONATION	0	15,005	0	0	0.00%
5941 DONATION-FIRE/PARAMEDICS	200	100	0	3,000	--
5943 DONATION- POLICE	1,000	0	5,180	5,000	-3.47%
5945 DONATION FOR PARKS&TREES	1,155	505	0	0	0.00%
5947 DONATION-EXPLORER (POLICE	0	0	0	5,000	--
5957 DONATION-REC.SCHOLARSHIPS	1,955	1,026	0	4,000	--
5959 DONATION-GGBCC EQUIPMENTS	0	10,000	0	0	0.00%
5960 DONATION-ANIMAL SHELTER	894	6,056	5,000	10,000	100.00%
5965 DONATION-PUBLIC ART	0	12,228	0	0	0.00%
 OTHER REVENUE	5,204	44,919	10,180	27,000	165.23%
Total CITIZENS DONATIONS	9,209	49,489	10,180	27,000	165.23%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

150555 CIT DONS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8905 DON.EXP-ANIMAL SHELTER	0	0	2,800	10,000	257.14%
8925 DON.EXP-PARK & RECREATION	0	0	0	4,750	0.00%
8941 DON.EXP-FIRE/PARAMEDICS	3,358	871	5,800	3,000	-48.28%
8943 DON.EXP-POLICE	0	0	7,180	5,000	-30.36%
8945 DON.EXP-PARKS & TREES	7,577	0	0	33,000	0.00%
8947 DON.EXP-EXPLORER (POLICE)	0	0	0	5,000	0.00%
8954 DON.EXP-PUBLIC ART	0	9,502	0	3,500	0.00%
8958 DON.EXP-K.KROHNE MEM FUN	0	119	0	0	0.00%
8959 DON.EXP-GGBCC EQUIPMENTS	0	8,419	0	0	0.00%
8967 DON.EXP-PUBLIC TENNIS IMP	0	0	0	1,050	0.00%
8000 SERVICES AND SUPPLIES	10,935	18,912	15,780	65,300	313.81%
Total: CIT DONS	10,935	18,912	15,780	65,300	313.81%

DEPARTMENT: Administrative Services

**Program Or
Division:**

Harpst Bequest Fund

PROGRAM PURPOSE AND DESCRIPTION

Fund 170/171 Frances G. Harpst Bequest Fund

Established in FY 2010-11, the Harpst Bequest Fund records the gift of Frances B. Harpst who endowed the City with approximately \$5.1 million. The gift was provided without specific guidance on its use. A separate fund was created for the principal and interest earnings from these funds.

City of Coronado
Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
171 F.HARPST BEQUEST-INTEREST					
4706 INV EARN-REALZD GNS/LOSS	5,056	536	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	47,917	-25,319	0	0	0.00%
4710 INVESTMENT EARNINGS	52,453	53,321	35,000	45,000	28.57%
USE OF MONEY & PROPERTY	105,426	28,538	35,000	45,000	28.57%
Total F.HARPST BEQUEST-INTEREST	105,426	28,538	35,000	45,000	28.57%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

171566 HARPST INTEREST - EXPENSE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	0	0	1,500	0	-100.00%
8000 SERVICES AND SUPPLIES	0	0	1,500	0	-100.00%
Total: HARPST INTEREST - EXPENSE	0	0	1,500	0	-100.00%

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Schedule of Highway Users (Gas) Tax (205) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	280,369	299,001	272,466
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	1,343	1,400	1,000
Intergovernment Revenue	411,949	385,000	400,000
Transfers In	116,652	0	0
TOTAL SOURCES OF FUNDS	529,944	386,400	401,000
USES OF FUNDS:			
7000 Personnel Services	507,294	407,135	417,927
8000 Services and Supplies	4,017	5,800	5,800
TOTAL USES OF FUNDS	511,312	412,935	423,727
NET INCREASE/(DECREASE) TO FUND BALANCE	18,632	(26,535)	(22,727)
ESTIMATED FUND BALANCE AS OF JUNE 30	299,001	272,466	249,739

DEPARTMENT: Public Services

Program Or Division:

Gas Tax

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for constructing, repairing, maintaining, and operating 49 miles of public streets, alleys with street names, and public curbs and gutters. Maintenance includes pavement restoration, curb and gutter repairs; street lighting and street sweeping. This program also repairs traffic control devices such as signage, striping and electric signals.

ACTION STRATEGIES

1. Remove graffiti within 24 hours of notification.
2. Sweep alleys as necessary as an additional component to storm water quality.
3. Survey and identify road hazards and mitigate hazards within one year.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Perform annual right-of-way assessments to determine maintenance needs.
2. Encourage employees to complete trade school courses applicable to this field.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
205 HWY USERS (GAS) TAX					
4706 INV EARN-REALZD GNS/LOSS	509	255	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	278	-788	0	0	0.00%
4710 INVESTMENT EARNINGS	1,553	1,088	1,400	1,000	-28.57%
USE OF MONEY & PROPERTY	2,340	555	1,400	1,000	-28.57%
5770 GAS TAX RECEIPTS 2106	94,372	96,246	88,000	105,000	19.32%
5771 GAS TAX 2106-SUBVENTION	0	0	-8,000	0	0.00%
5775 GAS TAX RECEIPTS 2105	122,728	116,705	126,000	130,000	3.17%
5780 GAS TAX RECEIPTS 2107	176,156	191,237	187,000	159,000	-14.97%
5781 GAS TAX 2107-SUBVENTION	0	0	-14,000	0	0.00%
5785 GAS TAX RECEIPTS 2107.5	6,000	6,000	6,000	6,000	0.00%
INTERGOVERNMENTAL REVENUE	399,256	410,188	385,000	400,000	3.90%
6910 TRANSFERS IN	0	116,652	0	0	0.00%
OTHER FINANCING SOURCES	0	116,652	0	0	0.00%
Total HWY USERS (GAS) TAX	401,596	527,395	386,400	401,000	3.78%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

205340 HWY (GAS) TX OPER & MTNCE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	222,211	237,868	223,658	229,598	2.66%
7012 OVERTIME SALARIES	8,861	2,949	13,597	14,005	3.00%
7014 TEMP/SEASONAL WAGES	6,835	0	13,103	13,496	3.00%
7115 CAFETERIA PLAN BENEFIT	55,541	59,191	59,653	60,488	1.40%
7120 RETIREMENT PLAN -MISC.	47,921	160,824	44,463	48,204	8.41%
7125 SOCIAL SECURITY CHARGES	14,289	14,432	15,522	15,940	2.69%
7130 MEDICARE CHARGES	3,342	3,375	3,630	3,728	2.69%
7135 WORKERS COMP.INS.CHARGES	27,638	27,851	32,308	31,268	-3.22%
7160 UNIFORMS,BADGES & ACCESS.	721	805	1,200	1,200	0.00%
7000 PERSONAL SERVICES	387,357	507,294	407,135	417,927	2.65%
8030 CONTRACT SERVICES	0	0	500	500	0.00%
8065 PROFESSIONAL SERVICES	1,978	2,000	0	0	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	1,466	1,296	2,400	2,400	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	100	292	500	500	0.00%
8560 MISC.SUPPLIES	208	429	2,400	2,400	0.00%
8000 SERVICES AND SUPPLIES	3,752	4,017	5,800	5,800	0.00%
Total: HWY (GAS) TX OPER & MTNCE	391,109	511,312	412,935	423,727	2.61%

**Schedule of Highway User Tax II (206) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	615,693	696,327	381,295
Prior Year Encumbrances & CIP c/forward	0	(398,031)	0
Adjusted Fund Balance	615,693	298,295	381,295
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	3,695	3,300	2,700
Intergovernmental Revenue	211,907	381,700	282,000
TOTAL SOURCES OF FUNDS	215,602	385,000	284,700
USES OF FUNDS:			
8000 Services and Supplies	0	0	0
9800 Capital Projects	134,969	302,000	600,000
TOTAL USES OF FUNDS	134,969	302,000	600,000
NET INCREASE/(DECREASE) TO FUND BALANCE	80,634	83,000	(315,300)
ESTIMATED FUND BALANCE AS OF JUNE 30	696,327	381,295	65,995

DEPARTMENT: Engineering and Project
Development

Program Or Division: Highway Users
Tax II Fund

PROGRAM PURPOSE AND DESCRIPTION

Highway User Tax funds are restricted by Article XIX of the California State Constitution and by Streets and Highways Code Section 2101. All Motor Vehicle Fuel Tax funds allocated from the Highway Users Tax Account must be expended for the following:

- The research, planning, construction, improvement, maintenance, and operation of public streets and highways (and their related public facilities for nonmotorized traffic), including: the mitigation of their environmental effects, the payment for property taken or damaged for such purposes, and the administrative costs necessarily incurred in the foregoing purposes.
- The research and planning for exclusive public mass transit guideways (and their related fixed facilities), the payment for property taken or damaged for such purposes, and the administrative costs necessarily incurred in the foregoing purposes.
- The construction and improvement of exclusive public mass transit guideways (and their related fixed facilities), including the mitigation of their environmental effects, the payment for property taken or damaged for such purposes, the administrative costs necessarily incurred in the foregoing purposes, and the maintenance of the structures and the immediate right-of-way for the public mass transit guideways.
- The payment of principal and interest on voter-approved bonds issued for the purposes specified above.

ACTION STRATEGIES

1. Develop and prioritize Capital Improvement Plans eligible to utilize HUTA funds.
2. Manage HUTA funded capital improvement plans from project identification, planning, and project design through construction.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Street Preventive Maintenance Project: Design annual slurry seal project in-house which is part of the annual preventive maintenance program (PMP), the program seals approximately one-sixth of the City streets on a rotating basis. The slurry seal is applied either in late spring or early fall to take advantage of warmer temperatures.
2. Bulb-outs at Second and Orange Avenue: Install bulb-outs and cross-walks at the four corners of the intersection at Second Street and Orange Avenue to assist with pedestrian crossing.
3. First Street Access Road: Install standard entrances to the First Street frontage road at G and E Avenues; landscape the median between the frontage road and First Street; and install sidewalk adjacent to First Street along the frontage road.



4. Guard Rail on Glorietta Boulevard: Replace the existing guard rail on Glorietta Boulevard above the Coronado Yacht Club.
5. Intersection Improvements at Tenth Street and Alameda Boulevard: Analyze the geometric configuration of the irregular intersection of Tenth Street and Alameda Boulevard to determine if the intersection can be reconfigured to enhance pedestrian crossing and calm traffic speeds on Alameda Boulevard.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
206	HWY USERS (GAS) TAX II					
4706	INV EARN-REALZD GNS/LOSS	725	666	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	1,126	-903	0	0	0.00%
4710	INVESTMENT EARNINGS	2,381	3,029	3,300	2,700	-18.18%
	USE OF MONEY & PROPERTY	4,232	2,792	3,300	2,700	-18.18%
5786	HWY USERS TX 2103(FND206)	362,711	211,907	381,700	282,000	-26.12%
	INTERGOVERNMENTAL REVENUE	362,711	211,907	381,700	282,000	-26.12%
Total	HWY USERS (GAS) TAX II	366,943	214,699	385,000	284,700	-26.05%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

206376 HWY USERS TAX II-ENG.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	0	0	0	0	-100.00%
8000 SERVICES AND SUPPLIES	0	0	0	0	-100.00%
9759 15SLURRY-FY15 ST PRVNTV M	0	0	0	280,000	0.00%
9760 15007-BULBOUTS 2ND&ORANG	0	0	0	75,000	0.00%
9761 15009-GUARDRAIL GLOR.BLVD	0	0	0	10,000	0.00%
9762 15010-INTRSCN IMPRV 10TH	0	0	0	60,000	0.00%
9810 13SLURRY -FY13 SLURRY	0	134,969	0	0	0.00%
9829 14SLURRY-STREET PRVNTV MN	0	0	302,000	0	-100.00%
9864 15008-FIRST ST.ACCESS RD	0	0	0	175,000	0.00%
9800 CAPITAL EXPENDITURES	0	134,969	302,000	600,000	98.68%
Total: HWY USERS TAX II-ENG.	0	134,969	302,000	600,000	98.68%

Schedule of TransNet (210) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	30,755	33,281	121,580
Funds Resrv'd for RTCIP (Cumulative)	0	(12,857)	0
Funds Held at SANDAG	0	110,420	0
Prior Year Encumbrances & CIP c/fwd	0	(583,799)	0
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	289	300	100
Transnet Revenue	259,000	1,100,600	558,000
RTCIP Fees	4,330	0	0
Reimbursement	0	0	0
Transfers In	48,946	0	0
TOTAL SOURCES OF FUNDS	312,565	1,100,900	558,100
USES OF FUNDS:			
7000 Personnel Services	144,650	130,365	136,245
8000 Services and Supplies	0	0	0
9800 Capital Projects	165,390	396,000	425,000
TOTAL USES OF FUNDS	310,040	526,365	561,245
NET INCREASE/(DECREASE) TO FUND BALANCE	2,525	574,535	(3,145)
ESTIMATED FUND BALANCE AS OF JUNE 30	33,281	121,580	118,435



DEPARTMENT: Engineering and Project
Development

Program Or Division: TransNet Fund

PROGRAM PURPOSE AND DESCRIPTION

The City receives TransNet funds from the regional half-cent sales tax for local transportation projects, including Capital Projects instrumental in expanding the transportation system, reducing traffic congestion, and bringing critical transit projects to life.

ACTION STRATEGIES

1. Develop and prioritize projects eligible to utilize TransNet funds.
2. Manage TransNet funded capital improvement plans from project identification, planning, and project design through construction.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

Street, Curb and Gutter Improvements Project: Develop engineering plans, specifications and cost estimates for the annual street improvement project which involves major repairs to pavement, curbs, gutters, and/or cross gutters, and is often combined with sewer repair work. Locations to be included in each year's project are identified through annual pavement condition inspections performed by Engineering staff as well as visual inspections and input regarding both roadway surface and sewer main conditions from Public Services staff.

DEPARTMENT: Engineering and Project Development **Program Or Division:** Street Maintenance and Improvement

PROGRAM PURPOSE AND DESCRIPTION

This program provides for the planning, design, repair, and maintenance of the public street system consisting of 39.55 miles of local streets. This program is financed from Highway User Tax funds.

ACTION STRATEGIES

1. Develop a general engineering plan to guide the selection of streets to be repaired each fiscal year.
2. Consider alternative maintenance and repair methods prior to the development of plans and specifications in order to select the correct solution.
3. Manage general engineering projects from project identification, planning, and project design through construction.
4. Provide construction management and inspection to ensure the final product conforms to the plans and specifications.
5. Maintain accurate “as-built” drawings of the City’s street and roadway system.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Major Repairs to Streets: Streets being considered for major repairs include, but are not limited to, Cajon Place, Encino Row, and Ocean Drive..
2. Roadway Preventive Maintenance Program - Slurry Seal: Prepare engineering plans, specifications and cost estimates; and install slurry seal emulsion and pavement markings on selected streets.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
210 TRANSNET					
4706 INV EARN-REALZD GNS/LOSS	512	51	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	1,339	-926	0	0	0.00%
4710 INVESTMENT EARNINGS	1,476	238	300	100	-66.67%
USE OF MONEY & PROPERTY	3,327	-637	300	100	-66.67%
5405 RTCIP IMPACT FEE	6,369	4,330	0	0	0.00%
CHARGES CURRENT SERVICES	6,369	4,330	0	0	0.00%
5790 REGIONAL TRANSP REV	1,513,225	259,000	1,100,600	558,000	-49.30%
INTERGOVERNMENTAL REVENUE	1,513,225	259,000	1,100,600	558,000	-49.30%
6910 TRANSFERS IN	0	48,946	0	0	0.00%
OTHER FINANCING SOURCES	0	48,946	0	0	0.00%
Total TRANSNET	1,522,921	311,639	1,100,900	558,100	-49.31%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

210372 TRANSNET PROJECTS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	69,711	65,168	88,244	91,627	3.83%
7012 OVERTIME SALARIES	0	31	2,455	2,529	3.01%
7115 CAFETERIA PLAN BENEFIT	9,918	12,865	13,614	13,805	1.40%
7120 RETIREMENT PLAN -MISC.	13,726	60,465	17,596	19,296	9.66%
7125 SOCIAL SECURITY CHARGES	4,212	3,508	5,212	5,402	3.64%
7130 MEDICARE CHARGES	1,012	935	1,321	1,371	3.79%
7135 WORKERS COMP.INS.CHARGES	1,108	1,678	1,503	1,796	19.49%
7140 AUTO ALLOWANCE	0	0	420	420	0.00%
7000 PERSONAL SERVICES	99,687	144,650	130,366	136,245	4.51%
9835 14SCG-STREET, CURB,GTR-14	0	0	396,000	0	-100.00%
9863 15SCG-FY15 ST,CURB,GUTTER	0	0	0	425,000	0.00%
9869 SLRYSEAL - ST PREV MAINT	50	0	0	0	0.00%
9872 15016-STRM WTR DIVERTER	1,446,636	132,080	0	0	0.00%
9894 12003-AUDIBLE PED SIGNALS	0	18,381	0	0	0.00%
9899 12SCG-FY12 ST.,CRB,GUTTR	0	14,929	0	0	0.00%
9800 CAPITAL EXPENDITURES	1,446,686	165,390	396,000	425,000	7.32%
Total: TRANSNET PROJECTS	1,546,373	310,040	526,366	561,245	6.63%

Schedule of Bridge Toll (215) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	9,350,300	9,205,264	6,860,028
Encumbrances/Continuing App's	0	(1,242,636)	0
Adjusted Fund Balance	9,350,300	7,962,628	6,860,028
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	49,815	47,400	35,700
Intergovernmental Revenue	0	0	0
Reimbursements	64,661	0	0
Transfers In	0	0	0
TOTAL SOURCES OF FUNDS	114,476	47,400	35,700
USES OF FUNDS:			
8000 Services and Supplies	0	0	0
9800 Capital Projects	259,513	1,150,000	500,000
TOTAL USES OF FUNDS	259,513	1,150,000	500,000
NET INCREASE/(DECREASE) TO FUND BALANCE	(145,036)	(1,102,600)	(464,300)
ESTIMATED FUND BALANCE AS OF JUNE 30	9,205,264	6,860,028	6,395,728

DEPARTMENT: Engineering and Project Development **Program Or Division:** Coronado Bridge Tolls

ACTION STRATEGIES

1. Develop and prioritize Capital Improvement Plans eligible to utilize Coronado Bridge Toll funds.
2. Manage Coronado Bridge Toll funded capital improvement plans from project identification, planning, and project design through construction.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Pomona, Seventh, and Adella Roundabout: This project will provide safe pedestrian and bicycle crossings. The roundabout will be an effective traffic calming and way finding improvement.
2. Toll Plaza Improvements: This project will implement traffic control and traffic calming measures on the State Route 75/282 corridor.
3. Third, Fourth and I Avenue Improvements: Install a 48” diameter storm drain on I Avenue from Fourth Street to the existing outfall in San Diego Bay and replace the existing 24” bay outfall with a 56” pipe. Improve the drainage along Third and Fourth Streets west of Orange Avenue.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
215	CORONADO BRIDGE TOLLS					
4706	INV EARN-REALZD GNS/LOSS	18,067	9,481	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	26,316	-31,273	0	0	0.00%
4710	INVESTMENT EARNINGS	55,185	40,334	47,400	35,700	-24.68%
	USE OF MONEY & PROPERTY	99,567	18,542	47,400	35,700	-24.68%
Total	CORONADO BRIDGE TOLLS	99,567	18,542	47,400	35,700	-24.68%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

215635 CBT INTERSECTION IMPRVMT

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9722	08011-7TH/ADELLA/POMONA I	0	54,658	1,000,000	0	-100.00%
9867	04502-6TH/ORANGE(4TH/AL	1,500	0	0	0	0.00%
9886	12010-3RD,4TH&I DRAIN IMP	0	0	100,000	500,000	400.00%
9893	12002-TRFFC SGNAL SYNCHRO	3,000	45,305	0	0	0.00%
9800	CAPITAL EXPENDITURES	4,500	99,963	1,100,000	500,000	-54.55%
Total:	CBT INTERSECTION IMPRVMT	4,500	99,963	1,100,000	500,000	-54.55%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

215636 CBT TRAFFIC STUDY

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8065 PROFESSIONAL SERVICES	0	0	50,000	0	-100.00%
8000 SERVICES AND SUPPLIES	0	0	50,000	0	-100.00%
9881 SR75/282 TRF CONG RLF	137,215	159,549	0	0	0.00%
9800 CAPITAL EXPENDITURES	137,215	159,549	0	0	0.00%
Total: CBT TRAFFIC STUDY	137,215	159,549	50,000	0	-100.00%

Schedule of Transportation Development (216) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual	Adopted	Adopted
	FY2012/13	FY2013/14	FY2014/15
FUND BALANCE AS OF JULY 1	285,933	332,714	304,214
Encumbrances/Continuing App's	0	0	0
Adjusted Fund Balance	285,933	332,714	304,214
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	1,612	1,500	1,000
Intergovernmental Revenue	20,600	20,600	20,600
Reimbursements	173,708	132,100	132,100
TOTAL SOURCES OF FUNDS	195,920	154,200	153,700
USES OF FUNDS:			
8000 Services and Supplies	149,139	182,700	240,600
9800 Capital Projects	0	0	0
TOTAL USES OF FUNDS	149,139	182,700	240,600
NET INCREASE/(DECREASE) TO FUND BALANCE	46,781	(28,500)	(86,900)
ESTIMATED FUND BALANCE AS OF JUNE 30	332,714	304,214	217,314

DEPARTMENT: Engineering and Project
Development

Program Or Division: Transportation Demand
Act –

PROGRAM PURPOSE AND DESCRIPTION

The City receives grant funds from the State of California for the development and support of its public transportation needs.

ACTION STRATEGIES

1. Transportation Development Act, Article 3 funds are used by cities within San Diego County for the planning and construction of bicycle and pedestrian facilities.
2. Transportation Development Act, Article 4 funds are used for transit services operated directly by the county or municipality.
3. Transportation Development Act, Article 8 funds are used to provide general transportation services or services to groups with special transportation needs such as the commuter ferry.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Apply for TDA, Article 3 funds for bicycle and pedestrian projects in the Bike Master Plan.
2. Administer annual contract to maintain on all bus shelters in Coronado.
3. Administer annual contract with the San Diego Harbor Excursion to provide fare-free commuter ferry service during peak commute periods on weekdays between San Diego and Coronado.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
216	TRANSPORTATION DEV ACT					
4706	INV EARN-REALZD GNS/LOSS	526	291	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-185	-780	0	0	0.00%
4710	INVESTMENT EARNINGS	1,620	1,321	1,500	1,000	-33.33%
	USE OF MONEY & PROPERTY	1,962	831	1,500	1,000	-33.33%
5792	ART.4 NON MOTORIZED FAC	18,816	20,600	20,600	20,600	0.00%
	INTERGOVERNMENTAL REVENUE	18,816	20,600	20,600	20,600	0.00%
6346	REIMB.TDA ART.8	0	173,708	132,100	132,100	0.00%
	REIMBURSEMENTS	0	173,708	132,100	132,100	0.00%
Total	TRANSPORTATION DEV ACT	20,778	195,139	154,200	153,700	-0.32%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

216640 ART.8 TDA COMM.FERRY SRVC

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	124,527	128,262	132,100	160,000	21.12%
8000 SERVICES AND SUPPLIES	124,527	128,262	132,100	160,000	21.12%
Total: ART.8 TDA COMM.FERRY SRVC	124,527	128,262	132,100	160,000	21.12%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

216641 ART.4 NON-MOTORIZED FACIL

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	0	0	30,000	80,600	168.67%
8060 PERSONNEL SRVCS-TECHNICA	18,816	20,877	20,600	0	-100.00%
8000 SERVICES AND SUPPLIES	18,816	20,877	50,600	80,600	59.29%
Total: ART.4 NON-MOTORIZED FACIL	18,816	20,877	50,600	80,600	59.29%

Schedule of Other Transportation Revenue (217) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	71,923	85,374	893
Reserved for Freeway Emergency Call Box	0	(61,781)	0
Encumbrances/Continuing App's	0	(230,900)	0
Adjusted Fund Balance	71,923	(207,307)	893
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	471	500	100
Intergovernmental Revenue	61,781	207,700	125,000
Transfers In	23,200	0	0
TOTAL SOURCES OF FUNDS	85,452	208,200	125,100
USES OF FUNDS:			
8000 Services and Supplies	0	0	0
9800 Capital Projects	72,000	0	125,000
TOTAL USES OF FUNDS	72,000	0	125,000
NET INCREASE/(DECREASE) TO FUND BALANCE	13,452	208,200	100
ESTIMATED FUND BALANCE AS OF JUNE 30	85,374	893	993

DEPARTMENT: Engineering and Project Development

Program Or Division: Transportation and Air Quality Program

PROGRAM PURPOSE AND DESCRIPTION

The City receives grant funds whose purpose is to reduce gasoline powered vehicle trips into and within Coronado and the resulting congestion, air pollution, and energy usage. Air quality regulations dictate that steps be taken to more effectively use existing infrastructures by increasing their capacity. Methods such as transit, ridesharing, carpooling, vanpooling, cycling, walking, ferrying, telecommuting, and alternative fuel vehicles are recognized as effective.

ACTION STRATEGIES

1. Coordinate and administer contract and funding for local shuttle and regional transit services.
2. Coordinate and administer the contract and funding for commuter ferry service.
3. Retain membership on technical advisory committees (e.g., Transit Services and Facilities Advisory Committee).
4. Pursue and secure funding for transportation, trip reduction, congestion mitigation, environmental enhancement, and air quality programs and projects.

IMPORTANT ACTIVITIES FOR FY 2014-15

1. Participate in regional transportation technical advisory committees with MTS/SANDAG to ensure continued transit services.
2. Renew annual commuter service ferry contract.
3. Monitor transit and commuter ferry ridership.
4. Continue the Free Summer Shuttle Service from June to September.
5. Pursue transportation and enhancement funding when available.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
217	OTHER TRANSPORTATION					
4706	INV EARN-REALZD GNS/LOSS	1,106	80	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-3,054	-1,984	0	0	0.00%
4710	INVESTMENT EARNINGS	3,122	391	500	100	-80.00%
	USE OF MONEY & PROPERTY	1,173	-1,514	500	100	-80.00%
6910	TRANSFERS IN	0	23,200	0	0	0.00%
	OTHER FINANCING SOURCES	0	23,200	0	0	0.00%
Total	OTHER TRANSPORTATION	1,173	21,686	500	100	-80.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

217656 TRAFFIC C.RELIEF

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9763	15011-BICYCLE PRKNG MGMT	0	0	0	50,000	0.00%
9764	15012-PEDESTRIAN MSTER PL	0	0	0	75,000	0.00%
9810	13SLURRY -FY13 SLURRY	0	72,000	0	0	0.00%
9869	SLRYSEAL - ST PREV MAINT	446,213	0	0	0	0.00%
9872	15016-STRM WTR DIVERTER	312,000	0	0	0	0.00%
9800	CAPITAL EXPENDITURES	758,213	72,000	0	125,000	0.00%
Total:	TRAFFIC C.RELIEF	758,213	72,000	0	125,000	0.00%

**Schedule of Coronado Tidelands (220) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014 and 2015**

	Actual FY 2012-13	Adopted FY 2013-14	Adopted FY 2014-15
FUND BALANCE AS OF JULY 1	0	791,694	1,427,807
Encumbrances/Continuing App's	0	(185,445)	0
Adjusted Fund Balance	0	606,248	1,427,807
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	1,474	0	4,100
Restaurant Concession	234,614	249,000	249,000
Marina Concession	1,008,177	1,000,000	1,010,000
TOTAL SOURCES OF FUNDS	1,244,265	1,249,000	1,263,100
USES OF FUNDS:			
7000 Personnel Services	0	21,441	22,335
8000 Services and Supplies	400,427	406,000	418,200
9400 Other Charges	0	0	0
9800 Capital Expenditures	52,145	0	150,000
TOTAL USES OF FUNDS	452,572	427,441	590,535
NET INCREASE/(DECREASE) TO FUND BALANCE	791,694	821,559	672,565
ESTIMATED FUND BALANCE AS OF JUNE 30	791,694	1,427,807	2,100,372



DEPARTMENT:	Office of the City Manager	Function	Coronado Tidelands Fund
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The City has entered into a long term lease with the Port of San Diego for tidelands that contain the Glorietta Bay Marina and the Boathouse 1887 Restaurant. In addition, there are other lands in the City that are within the tidelands. This Special Revenue fund contains the operations of these assets.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
220 CORONADO TIDELANDS					
4706 INV EARN-REALZD GNS/LOSS	0	169	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	0	343	0	0	0.00%
4710 INVESTMENT EARNINGS	0	1,305	0	4,100	--
4810 CONCESSION PMT-RESTAURANT	0	234,614	249,000	249,000	0.00%
4815 CONCESSN PMT-SLIP RENTALS	0	1,008,177	1,000,000	1,010,000	1.00%
USE OF MONEY & PROPERTY	0	1,244,608	1,249,000	1,263,100	1.13%
Total CORONADO TIDELANDS	0	1,244,608	1,249,000	1,263,100	1.13%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

220590 CORONADO TIDELANDS ADMIN

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	0	0	14,835	15,339	3.40%
7115 CAFETERIA PLAN BENEFIT	0	0	2,237	2,268	1.40%
7120 RETIREMENT PLAN -MISC.	0	0	2,982	3,255	9.16%
7125 SOCIAL SECURITY CHARGES	0	0	920	951	3.40%
7130 MEDICARE CHARGES	0	0	215	222	3.40%
7135 WORKERS COMP.INS.CHARGES	0	0	253	299	18.32%
7000 PERSONAL SERVICES	0	0	21,441	22,335	4.17%
Total: CORONADO TIDELANDS ADMIN	0	0	21,441	22,335	4.17%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

220591 CORONADO TIDELANDS MARINA

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8005 ACCTG & AUDITING SRVCS	0	0	3,000	1,600	-46.67%
8030 CONTRACT SERVICES	0	253,101	250,000	260,000	4.00%
8235 UTILITIES-ELECTRICITY	0	41,651	40,000	45,000	12.50%
8245 LEASE-LAND & WATER	0	12,584	13,000	13,000	0.00%
8290 PROPERTY TAXES	0	14,416	15,000	15,000	0.00%
8320 COMMUNICATNS-TELE&COMM	0	6	0	0	0.00%
8390 MISC.SERVICES	0	6,008	10,000	10,000	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	0	624	2,000	2,000	0.00%
8000 SERVICES AND SUPPLIES	0	328,390	333,000	346,600	4.08%
9830 GLORIETTA BAY	0	52,145	0	150,000	0.00%
9800 CAPITAL EXPENDITURES	0	52,145	0	150,000	0.00%
Total: CORONADO TIDELANDS MARINA	0	380,535	333,000	496,600	49.13%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

220592 COR.TIDELANDS RESTAURANT

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8005 ACCTG & AUDITING SRVCS	0	0	3,000	1,600	-46.67%
8252 R&M-BLDGS & STRUCTURES	0	72,037	70,000	70,000	0.00%
8000 SERVICES AND SUPPLIES	0	72,037	73,000	71,600	-1.92%
Total: COR.TIDELANDS RESTAURANT	0	72,037	73,000	71,600	-1.92%

**Schedule of Police Services Special Revenue Funds
Combined Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	293,944	319,202	245,102
Encumbrances/Continuing App's	0	0	0
Adjusted Fund Balance	293,944	319,202	245,102
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	1,531	1,400	900
Intergovernmental Revenue	246,584	133,500	33,500
Other Revenue	0	0	0
Reimbursements	0	0	0
TOTAL SOURCES OF FUNDS	248,115	134,900	34,400
USES OF FUNDS:			
7000 Personal Services	0	0	0
8000 Services and Supplies	15,243	50,000	30,000
9000 Property	34,676	59,000	79,000
9500 Other Uses	172,938	100,000	0
TOTAL USES OF FUNDS	222,856	209,000	109,000
NET INCREASE/(DECREASE) TO FUND BALANCE	25,258	(74,100)	(74,600)
ESTIMATED FUND BALANCE AS OF JUNE 30	319,202	245,102	170,502

DEPARTMENT: Police Services

**Program Or
Division:**

DEA Asset Forfeiture

PROGRAM PURPOSE AND DESCRIPTION

The City receives Drug Enforcement Administration Asset Forfeiture Funds which must be used for projects that assist front line law enforcement. Funding comes from an equitable sharing agreement with the Department of Justice. Funding supplements training, maintenance agreements on equipment previously purchased in this program, as well as new projects not covered by the General Fund.

ACTION STRATEGIES

Identify projects necessary to assist front line law enforcement in combating crime that are not funded by the General Fund.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Training
2. Expand audio/visual recording equipment program worn by officers in the field.
3. Identify and develop specifications for critical incident response equipment.
4. Upgrade capability of electronic surveillance equipment.
5. Expand electronic capability of tracking stolen property.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance	
230	EQUITABLE SHARING-DEA					
4706	INV EARN-REALZD GNS/LOSS	496	240	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-456	-765	0	0	0.00%
4710	INVESTMENT EARNINGS	1,519	1,088	1,400	900	-35.71%
	USE OF MONEY & PROPERTY	1,559	563	1,400	900	-35.71%
5755	P.O.S.T REIMB	2,394	2,181	2,500	2,500	0.00%
5765	EQUITABLE SHARING REVENUE	26,479	88,652	30,000	30,000	0.00%
	INTERGOVERNMENTAL REVENUE	28,874	90,834	32,500	32,500	0.00%
Total	EQUITABLE SHARING-DEA	30,432	91,397	33,900	33,400	-1.47%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

230221 DEA EXPENDITURES

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030	CONTRACT SERVICES	0	0	0	25,000	0.00%
8065	PROFESSIONAL SERVICES	0	0	4,000	4,000	0.00%
8415	TRAINING,MTGS,MEMBERSHIPS	12,502	14,593	45,000	25,000	-44.44%
8560	MISC.SUPPLIES	0	650	1,000	1,000	0.00%
8000	SERVICES AND SUPPLIES	12,502	15,243	50,000	55,000	10.00%
9045	OTHER FIXED ASSETS	25,056	29,927	50,000	25,000	-50.00%
9000	PROPERTY	25,056	29,927	50,000	25,000	-50.00%
Total:	DEA EXPENDITURES	37,558	45,169	100,000	80,000	-20.00%

DEPARTMENT: Police Services

**Program Or
Division:**

Supplemental Law
Enforcement Funds

PROGRAM PURPOSE AND DESCRIPTION

The City receives grant funding from the State of California through Supplemental Law Enforcement Services Account. The Citizens Option for Public Safety (COPS) program provides funding for front-line law enforcement. Annual funding is \$100,000.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
231	SLEF-SUPP LAW ENFORCEMENT					
5760	SLESF GRANT REIMB	100,000	100,000	100,000	0	0.00%
	INTERGOVERNMENTAL REVENUE	100,000	100,000	100,000	0	--
Total	SLEF-SUPP LAW ENFORCEMENT	100,000	100,000	100,000	0	--

DEPARTMENT: Police Services

**Program Or
Division:**

Treasury Forfeiture

PROGRAM PURPOSE AND DESCRIPTION

The City receives Asset Forfeiture Funds which must be used for equipment and operations of the Narcotics Task Force Officer assignment. Funding comes through the Federal Department of Treasury. Funding supplements training, maintenance agreements on equipment previously purchased in this program, as well as new projects not covered by the General Fund.

ACTION STRATEGIES

Identify and provide for transportation needs of Narcotics Task Force Officer position.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
234 TREASURY FORFEITURE					
4706 INV EARN-REALZD GNS/LOSS	91	39	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-126	-146	0	0	0.00%
4710 INVESTMENT EARNINGS	275	164	0	0	0.00%
USE OF MONEY & PROPERTY	240	57	0	0	0.00%
5765 EQUITABLE SHARING REVENUE	0	1,480	1,000	1,000	0.00%
INTERGOVERNMENTAL REVENUE	0	1,480	1,000	1,000	0.00%
Total TREASURY FORFEITURE	240	1,537	1,000	1,000	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

234225 TREAS.FORF.-EXP'S

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9045	OTHER FIXED ASSETS	0	0	0	29,000	0.00%
9080	VEHICLE & EQUIPMENT	6,334	4,749	9,000	0	-100.00%
9000	PROPERTY	6,334	4,749	9,000	29,000	222.22%
Total:	TREAS.FORF.-EXP'S	6,334	4,749	9,000	29,000	222.22%

Schedule of Federal Grants (240) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	1,834	738	(93,657)
Encumbrances/Continuing App's	0	(94,395)	0
Adjusted Fund Balance	<u>1,834</u>	<u>(93,657)</u>	<u>(93,657)</u>
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Intergovernmental Revenue	<u>175,326</u>	<u>21,716</u>	<u>0</u>
TOTAL SOURCES OF FUNDS	<u>175,326</u>	<u>21,716</u>	<u>0</u>
USES OF FUNDS:			
7000 Personal Services	87,203	0	0
8000 Services and Supplies	2,866	0	0
9000 Property	<u>86,353</u>	<u>21,716</u>	<u>0</u>
TOTAL USES OF FUNDS	<u>176,422</u>	<u>21,716</u>	<u>0</u>
NET INCREASE/(DECREASE) TO FUND BALANCE	<u>(1,096)</u>	<u>0</u>	<u>0</u>
ESTIMATED FUND BALANCE AS OF JUNE 30	<u><u>738</u></u>	<u><u>(93,657)</u></u>	<u><u>(93,657)</u></u>

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
240	FEDERAL GRANTS					
5810	FEDERAL GRANTS	260,750	175,326	94,395	0	0.00%
5828	SHGP GRANTS (FND 240)	0	0	21,716	0	0.00%
	INTERGOVERNMENTAL REVENUE	260,750	175,326	116,111	0	--
Total	FEDERAL GRANTS	260,750	175,326	116,111	0	--

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

240231 FEDERAL GRANT- EXP

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8390 MISC.SERVICES	827	0	0	0	0.00%
8000 SERVICES AND SUPPLIES	827	0	0	0	0.00%
Total: FEDERAL GRANT- EXP	827	0	0	0	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

240237 STATE HOMELAND SEC.GRANT

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7012	OVERTIME SALARIES	58,405	85,996	0	0	0.00%
7130	MEDICARE CHARGES	823	1,207	0	0	0.00%
7000	PERSONAL SERVICES	59,229	87,203	0	0	0.00%
8390	MISC.SERVICES	1,351	2,866	0	0	0.00%
8535	MATERIALS	-632	0	0	0	0.00%
8000	SERVICES AND SUPPLIES	719	2,866	0	0	0.00%
9045	OTHER FIXED ASSETS	197,510	85,650	21,716	0	-100.00%
9000	PROPERTY	197,510	85,650	21,716	0	-100.00%
Total:	STATE HOMELAND SEC.GRANT	257,458	175,719	21,716	0	-100.00%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
245 STATE GRANTS					
4707 UNREALIZED GAIN/LOSS INV	48	-21	0	0	0.00%
USE OF MONEY & PROPERTY	48	-21	0	0	0.00%
5805 STATE GRANTS	78,795	0	38,729	0	0.00%
INTERGOVERNMENTAL REVENUE	78,795	0	38,729	0	--
Total STATE GRANTS	78,842	-21	38,729	0	--

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

245235 STATE GRANT-PUBLIC SAFETY

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7012	OVERTIME SALARIES	0	0	38,173	0	-100.00%
7130	MEDICARE CHARGES	0	0	556	0	-100.00%
7000	PERSONAL SERVICES	0	0	38,729	0	-100.00%
Total:	STATE GRANT-PUBLIC SAFETY	0	0	38,729	0	-100.00%

**Schedule of Library Services Special Revenue Funds
Combined Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	340,649	303,813	271,813
Encumbrances/Continuing App's	(1,006)	0	0
Adjusted Fund Balance	339,643	303,813	271,813
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	1,106	1,400	900
Charges for Current Services	57,280	57,000	55,000
Other Revenue	10,951	12,500	14,300
Reimbursements	0	0	0
TOTAL SOURCES OF FUNDS	69,336	70,900	70,200
USES OF FUNDS:			
7000 Personal Services	0	0	0
8000 Services and Supplies	105,166	102,900	174,900
9000 Property	0	0	0
TOTAL USES OF FUNDS	105,166	102,900	174,900
NET INCREASE/(DECREASE) TO FUND BALANCE	(35,830)	(32,000)	(104,700)
ESTIMATED FUND BALANCE AS OF JUNE 30	303,813	271,813	167,113

DEPARTMENT: Library Services **Program or Division:** Library Special Funds

PROGRAM PURPOSE AND DESCRIPTION

The city maintains several special revenues.

Fund 250 –Citizen’s Gift to the Library

This fund is for miscellaneous private gifts to supplement the services of the Coronado Public Library. It includes the Calvin Manning bequest.

Fund 251 –Audiovisual Account

This fund is for the proceeds of the rentals of Library DVDs and supports the acquisition of new and maintenance of existing DVDs in the collection.

Fund 252 –Library Trustee Account

This fund includes private gifts and memorial gifts.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
250	CITIZENS GIFTS TO LIBRARY					
4706	INV EARN-REALZD GNS/LOSS	503	237	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-546	-798	0	0	0.00%
4710	INVESTMENT EARNINGS	1,535	986	1,400	900	-35.71%
	USE OF MONEY & PROPERTY	1,492	424	1,400	900	-35.71%
Total	CITIZENS GIFTS TO LIBRARY	1,492	424	1,400	900	-35.71%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

250556 CIT GIFT EXPS

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8505	LIBRARY BOOKS	9,207	12,754	17,700	28,500	61.02%
8570	SPECIAL EVENTS	0	0	5,000	5,000	0.00%
8000	SERVICES AND SUPPLIES	9,207	12,754	22,700	33,500	47.58%
Total:	CIT GIFT EXPS	9,207	12,754	22,700	33,500	47.58%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
251 LIBRARY AUDIO VISUAL					
4706 INV EARN-REALZD GNS/LOSS	38	11	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-38	-61	0	0	0.00%
4710 INVESTMENT EARNINGS	109	49	0	0	0.00%
USE OF MONEY & PROPERTY	109	-1	0	0	0.00%
5211 LIBRARY AUDIOVISUAL REV.	57,760	57,280	57,000	55,000	-3.51%
CHARGES CURRENT SERVICES	57,760	57,280	57,000	55,000	-3.51%
Total LIBRARY AUDIO VISUAL	57,869	57,279	57,000	55,000	-3.51%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

251553 LIBRARY AUDIOVISUAL

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8505	LIBRARY BOOKS	61,718	56,045	56,500	54,500	-3.54%
8560	MISC.SUPPLIES	1,081	165	500	500	0.00%
8000	SERVICES AND SUPPLIES	62,799	56,210	57,000	55,000	-3.51%
Total:	LIBRARY AUDIOVISUAL	62,799	56,210	57,000	55,000	-3.51%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
252	LIBRARY FUND					
4710	INVESTMENT EARNINGS	86	45	0	0	0.00%
	USE OF MONEY & PROPERTY	86	45	0	0	0.00%
5910	CITIZENS DONATION	16,468	7,361	12,500	14,300	14.40%
5920	MISC REV	3,186	3,590	0	0	0.00%
	OTHER REVENUE	19,654	10,951	12,500	14,300	14.40%
Total	LIBRARY FUND	19,740	10,996	12,500	14,300	14.40%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

252552 LIBRARY

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8410	SPECIAL PAYMENTS	28,875	26,969	86,100	86,400	0.35%
8000	SERVICES AND SUPPLIES	28,875	26,969	86,100	86,400	0.35%
Total:	LIBRARY	28,875	26,969	86,100	86,400	0.35%

Schedule of Community Development Block Grant (260) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	0	0	0
Encumbrances/Continuing App's	0	(34,139)	0
Adjusted Fund Balance	0	(34,139)	0
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Intergovernmental Revenue	115,721	215,939	0
TOTAL SOURCES OF FUNDS	115,721	215,939	0
USES OF FUNDS:			
8000 Services and Supplies	0	0	0
9800 Capital Expenditures	115,721	181,800	0
TOTAL USES OF FUNDS	115,721	181,800	0
NET INCREASE/(DECREASE) TO FUND BALANCE	0	34,139	0
ESTIMATED FUND BALANCE AS OF JUNE 30	0	0	0

DEPARTMENT: Public Services

Program Or Division: Community Development
Block Grant

PROGRAM PURPOSE AND DESCRIPTION

This program provides federal funds for the development of viable urban communities by providing decent housing, a suitable living environment and expanding economic opportunities. Most of the typical Community Development Block Grant (CDBG) projects are not available to Coronado because we do not meet the U.S. Housing and Urban Development Department's "benefit to low income" threshold. This restriction limits us to projects related to the removal of architectural barriers and rehabilitation of affordable housing that primarily benefit seniors and/or the disabled.

ACTION STRATEGIES

1. Remove architectural barriers throughout the City.
2. Provide rehabilitation of affordable housing that primarily benefit seniors and/or the disabled.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

Replacement of architectural barriers that do not meet current Americans with Disabilities Act Code.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
260	COMM DEV BLOCK GRANT					
5800	CDBG-SD CNT PROGRESS PMT	916	115,721	34,139	0	0.00%
	INTERGOVERNMENTAL REVENUE	916	115,721	34,139	0	--
Total	COMM DEV BLOCK GRANT	916	115,721	34,139	0	--

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

260420 CDBG EXPS

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9714	13002-PWR ACCESS DOORS	0	28,086	0	0	0.00%
9833	13003-ADA PEDESTRIAN RMPS	0	87,635	0	0	0.00%
9836	14001-FY14 ADA RAMPS	0	0	181,800	0	-100.00%
9876	LMIH-AFFORD HSNB REHAB	916	0	0	0	0.00%
9800	CAPITAL EXPENDITURES	916	115,721	181,800	0	-100.00%
Total:	CDBG EXPS	916	115,721	181,800	0	-100.00%

**Schedule of Affordable Housing (265) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	707,972	711,803	715,303
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	3,831	3,500	2,700
Intergovernmental Revenue	0	0	0
TOTAL SOURCES OF FUNDS	3,831	3,500	2,700
USES OF FUNDS:			
8000 Services and Supplies	0	0	0
9800 Capital Expenditures	0	0	0
TOTAL USES OF FUNDS	0	0	0
NET INCREASE/(DECREASE) TO FUND BALANCE	3,831	3,500	2,700
ESTIMATED FUND BALANCE AS OF JUNE 30	711,803	715,303	718,003

DEPARTMENT: Community Development	Program Or Division:	Affordable Housing In-Lieu Fee
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PROGRAM PURPOSE AND DESCRIPTION

As a condition of approval of any subdivision map for residential dwellings comprising two or more lots or two or more dwelling units, the Coronado Municipal Code requires the subdivider to reserve 20 percent of the units within the development for rent or for sale to persons qualifying within low income categories, or shall pay a fee in lieu thereof for every unit within the project, at the option of the subdivider, for the purpose of providing affordable housing assistance. The revenue in this fund reflects in lieu fee payments made to the City.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
265	AFFORDABLE HOUSING					
4706	INV EARN-REALZD GNS/LOSS	1,435	726	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-1,746	-2,229	0	0	0.00%
4710	INVESTMENT EARNINGS	4,403	3,104	3,500	2,700	-22.86%
	USE OF MONEY & PROPERTY	4,092	1,602	3,500	2,700	-22.86%
Total	AFFORDABLE HOUSING	4,092	1,602	3,500	2,700	-22.86%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

266490 AFF HOUSING MGMT - ADMIN

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	0	0	66,370	56,645	-14.65%
7115 CAFETERIA PLAN BENEFIT	0	0	11,004	7,756	-29.52%
7120 RETIREMENT PLAN -MISC.	0	0	13,340	12,020	-9.89%
7125 SOCIAL SECURITY CHARGES	0	0	3,876	3,261	-15.85%
7130 MEDICARE CHARGES	0	0	968	827	-14.56%
7135 WORKERS COMP.INS.CHARGES	0	0	1,131	1,110	-1.82%
7140 AUTO ALLOWANCE	0	0	420	420	0.00%
7000 PERSONAL SERVICES	0	0	97,109	82,041	-15.52%
8047 LGL SRVS-OUTSIDE COUNSEL	0	0	9,900	15,000	51.52%
8065 PROFESSIONAL SERVICES	0	0	10,025	5,000	-50.12%
8415 TRAINING,MTGS,MEMBERSHIPS	0	95	0	0	0.00%
8000 SERVICES AND SUPPLIES	0	95	19,925	20,000	0.38%
Total: AFF HOUSING MGMT - ADMIN	0	95	117,034	102,041	-12.81%

Schedule of Affordable Housing Management (266) Fund

Sources and Uses for the Fiscal Years Ending June 30, 2013, 2014, and 2015

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JULY 1	1,487,895	1,210,267	1,288,503
Reserved Fund Balance	(800,000)	0	0
Adjusted Fund Balance	687,895	1,210,267	1,288,503
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	3,572	0	4,800
Rents & Concessions	369,415	370,000	370,000
Ground Lease	20,009	20,000	20,000
Charges Current Services	6,220	4,000	5,000
Miscellaneous Revenue	50,686	0	0
Reimbursements	259,486	0	0
Extraordinary Gain - Redev. Dissolution	0	0	0
TOTAL SOURCES OF FUNDS	709,388	394,000	399,800
USES OF FUNDS:			
7000 Personnel Services	0	97,109	82,041
8000 Services and Supplies	187,016	218,655	176,240
9000 Property	0	0	0
9400 Contingencies	0	0	0
TOTAL USES OF FUNDS	187,016	315,764	258,281
NET INCREASE/(DECREASE) TO FUND BALANCE	522,373	78,236	141,519
ESTIMATED FUND BALANCE AS OF JUNE 30	1,210,267	1,288,503	1,430,022

DEPARTMENT: Community Development

Program Or Division: Affordable Housing

PROGRAM PURPOSE AND DESCRIPTION

This City owns and operates low and moderate income housing properties. The City assumed the ownership and responsibility for the properties upon the dissolution of the former Community Development Agency. The Affordable Housing Fund provides funding for the administration of housing activities, repairs and maintenance, and management of affordable housing properties throughout the City.

ACTION STRATEGIES

1. Monitor compliance with existing affordable housing agreements.
2. Prepare and submit reports required by redevelopment law to county and state agencies.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Use available resources to repair and maintain properties for affordable housing.
2. Prepare a Request for Qualifications (RFQ) to select an experienced firm (or non-profit organization) to rehabilitate and operate the City's affordable housing properties.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
266 AFFORDABLE HOUSING MGMT					
4706 INV EARN-REALZD GNS/LOSS	0	424	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	0	703	0	0	0.00%
4710 INVESTMENT EARNINGS	0	3,148	0	4,800	--
4800 RENTS & CONCESSIONS	155,924	369,415	370,000	370,000	0.00%
4805 GROUND LEASE	0	20,009	20,000	20,000	0.00%
USE OF MONEY & PROPERTY	155,924	393,699	390,000	394,800	1.23%
5250 COIN LAUNDRY	3,141	6,220	4,000	5,000	25.00%
CHARGES CURRENT SERVICES	3,141	6,220	4,000	5,000	25.00%
5920 MISC REV	0	50,686	0	0	0.00%
OTHER REVENUE	0	50,686	0	0	0.00%
6370 LMIH-LOAN/GRANT REPAYMENT	0	259,486	0	0	0.00%
REIMBURSEMENTS	0	259,486	0	0	0.00%
Total AFFORDABLE HOUSING MGMT	159,065	710,091	394,000	399,800	1.47%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

266491 AFF HSING 445-451 ORANGE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	900	2,610	2,860	2,860	0.00%
8230 REFUSE COLLECTN/REMOVAL	567	1,361	1,400	1,400	0.00%
8235 UTILITIES-ELECTRICITY	0	96	130	130	0.00%
8237 UTILITIES-WATER	288	994	1,000	2,000	100.00%
8238 OTHER UTILITIES	0	0	1,500	0	-100.00%
8252 R&M-BLDGS & STRUCTURES	2,677	2,466	6,000	4,000	-33.33%
8255 R&M-OUTSIDE	478	4,526	5,500	5,500	0.00%
8395 PERMITS & FEES	125	125	0	0	0.00%
8000 SERVICES AND SUPPLIES	5,034	12,178	18,390	15,890	-13.59%
Total: AFF HSING 445-451 ORANGE	5,034	12,178	18,390	15,890	-13.59%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

266492 AFF HSING 560-566 G AVE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	1,200	3,580	4,000	4,000	0.00%
8230 REFUSE COLLECTN/REMOVAL	133	398	500	1,000	100.00%
8235 UTILITIES-ELECTRICITY	274	553	1,000	1,000	0.00%
8237 UTILITIES-WATER	876	2,636	2,200	4,000	81.82%
8238 OTHER UTILITIES	0	0	1,500	0	-100.00%
8252 R&M-BLDGS & STRUCTURES	1,603	3,705	8,000	8,000	0.00%
8255 R&M-OUTSIDE	1,520	6,633	4,500	6,000	33.33%
8395 PERMITS & FEES	0	254	0	0	0.00%
8000 SERVICES AND SUPPLIES	5,605	17,759	21,700	24,000	10.60%
Total: AFF HSING 560-566 G AVE	5,605	17,759	21,700	24,000	10.60%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

266493 AFF HSING 406-430 ORANGE

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	5,350	15,982	15,290	20,000	30.80%
8065 PROFESSIONAL SERVICES	0	835	0	0	0.00%
8230 REFUSE COLLECTN/REMOVAL	1,835	4,610	4,250	4,250	0.00%
8235 UTILITIES-ELECTRICITY	322	828	1,200	1,200	0.00%
8237 UTILITIES-WATER	3,968	10,753	8,500	14,000	64.71%
8238 OTHER UTILITIES	0	0	6,000	0	-100.00%
8252 R&M-BLDGS & STRUCTURES	12,548	25,398	35,000	20,000	-42.86%
8255 R&M-OUTSIDE	2,077	8,021	9,500	15,000	57.89%
8395 PERMITS & FEES	0	544	350	350	0.00%
8000 SERVICES AND SUPPLIES	26,099	66,971	80,090	74,800	-6.61%
Total: AFF HSING 406-430 ORANGE	26,099	66,971	80,090	74,800	-6.61%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

266497 AFF HSING 840 G AVE.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8030 CONTRACT SERVICES	3,300	9,570	11,000	11,000	0.00%
8230 REFUSE COLLECTN/REMOVAL	949	2,271	2,500	3,000	20.00%
8235 UTILITIES-ELECTRICITY	916	2,175	3,000	3,000	0.00%
8237 UTILITIES-WATER	987	3,394	3,500	5,000	42.86%
8238 OTHER UTILITIES	0	0	4,000	0	-100.00%
8252 R&M-BLDGS & STRUCTURES	2,013	45,128	50,000	15,000	-70.00%
8255 R&M-OUTSIDE	7,083	4,239	4,200	4,200	0.00%
8395 PERMITS & FEES	0	263	350	350	0.00%
8000 SERVICES AND SUPPLIES	15,248	67,039	78,550	41,550	-47.10%
Total: AFF HSING 840 G AVE.	15,248	67,039	78,550	41,550	-47.10%

**Schedule of Coronado Tourism Improvement District (270) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY 2012/13	Adopted FY 2013/14	Adopted FY 2014/15
FUND BALANCE AS OF JUNE 30	0	0	0
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
CTID Assessments	541,755	545,000	573,300
TOTAL SOURCES OF FUNDS	541,755	545,000	573,300
USES OF FUNDS:			
8000 Services and Supplies	541,755	545,000	573,300
9500 Transfers to Other Funds	0	0	0
TOTAL USES OF FUNDS	541,755	545,000	573,300
NET INCREASE/(DECREASE) TO FUND BALANCE	0	0	0
ESTIMATED FUND BALANCE AS OF JUNE 30	0	0	0

DEPARTMENT:	Office of the City Manager	Program Or Division:	Coronado Tourism Improvement District
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PROGRAM PURPOSE AND DESCRIPTION

The Coronado Tourism Improvement District (CTID), which took effect in 2010, was formed under the Parking and Business Improvement Law of 1989. Funding for the CTID is provided from a one-half percent (0.5%) assessment on hotel room occupancy at the four largest hotels in Coronado, including the Hotel Del Coronado, Loews Coronado Bay Resort, Coronado Island Marriott Resort and Glorietta Bay Inn. The purpose of the CTID is to market and promote Coronado as a tourism and retail destination.

The four hotels remit the assessments collected to the City of Coronado monthly. The use of the funds is determined by the CTID Advisory Board consisting of nine members. They include representatives from the four assessed hotels; three representatives from the Coronado Chamber of Commerce, Coronado Mainstreet, Ltd., and the Coronado Historical Association/Visitor's Center; and two at-large members from the business community. Each year the Advisory Board is required to submit an Annual Report to the City Council outlining its accomplishments for the current fiscal year and proposed activities and funding levels for the next fiscal year. Under the 1989 Law, the CTID must be reauthorized by the City Council each year.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
270 CTID					
4155 CTID ASSESS MENT	532,972	552,675	545,000	585,000	7.34%
4156 CTID ADMIN.FEE	-10,500	-10,920	0	-11,700	10100.00%
OTHER TAX	522,471	541,755	545,000	573,300	5.19%
Total CTID	522,471	541,755	545,000	573,300	5.19%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

270570 CTID EXP'S

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8005	ACCTG & AUDITING SRVCS	0	1,000	0	1,200	0.00%
8410	SPECIAL PAYMENTS	42,577	0	1,000	0	-100.00%
8460	GRANT EXPENSE	479,894	540,755	544,000	572,100	5.17%
8000	SERVICES AND SUPPLIES	522,471	541,755	545,000	573,300	5.19%
Total:	CTID EXP'S	522,471	541,755	545,000	573,300	5.19%

Schedule of Wastewater Enterprise Fund (510)
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	11,557,407	10,134,532	8,157,850
Encumbrances/Continuing App's	0	(543,293)	0
Capital Project Carryforward Budgets	0	0	0
Adjusted Fund Balance	11,557,407	9,591,239	8,157,850
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Licenses & Permits	11,196	30,000	30,000
Investment Earnings	61,581	57,000	45,600
Reimbursements	349,683	0	0
User Charges	4,380,053	4,290,000	4,358,100
TOTAL SOURCES OF FUNDS	4,802,513	4,377,000	4,433,700
USES OF FUNDS:			
7000 Personal Services	1,244,461	1,112,089	1,136,595
8000 Services and Supplies	2,655,627	2,934,500	3,021,100
9000 Property	93,702	222,800	289,300
9400 Other charges	331,000	331,000	331,000
9800 Capital Expenditures	269,510	1,210,000	1,300,000
TOTAL USES OF FUNDS	4,594,300	5,810,389	6,077,995
NET INCREASE/(DECREASE) TO FUND BALANCE	208,213	(1,433,389)	(1,644,295)
ESTIMATED FUND BALANCE AS OF JUNE 30	11,765,620	8,157,850	6,513,555

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
510 WASTEWATER UTILITY					
4460 SEWER CONNECTION PERMITS	10,716	11,196	30,000	30,000	0.00%
LICENSES & PERMITS	10,716	11,196	30,000	30,000	0.00%
4706 INV EARN-REALZD GNS/LOSS	24,578	11,349	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-25,006	-38,775	0	0	0.00%
4708 INV EARNINGS-PROP TAX	901	737	0	0	0.00%
4710 INVESTMENT EARNINGS	75,092	49,495	57,000	45,600	-20.00%
USE OF MONEY & PROPERTY	75,566	22,806	57,000	45,600	-20.00%
5930 VEH/FURN/EQUIP SALES	653	18,470	0	0	0.00%
OTHER REVENUE	653	18,470	0	0	0.00%
6530 SEWER USER CHARGES	3,942,242	3,882,134	3,850,000	3,849,800	-0.01%
6535 NAVY SEWER USER CHARGES	440,181	497,919	440,000	508,300	15.52%
ENTERPRISE REVENUE	4,382,423	4,380,053	4,290,000	4,358,100	1.59%
6910 TRANSFERS IN	0	331,213	0	0	0.00%
OTHER FINANCING SOURCES	0	331,213	0	0	0.00%
Total WASTEWATER UTILITY	4,469,357	4,763,738	4,377,000	4,433,700	1.30%

DEPARTMENT: Public Services

Program Or Division: Wastewater Operations

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for collecting and transporting all sewage generated on the peninsula north of Imperial Beach. Program functions include maintaining and operating 45 miles of sewer mains, 16 sanitary sewer pumping stations, performing sewer video inspections and providing a 24-hour emergency response. This program also provides for the operation and maintenance of Transbay, the City's main sanitary sewage pumping station.

ACTION STRATEGIES

1. Continue preventive maintenance program to ensure proper station functions and to reduce sewer backups/overflows.
2. Respond to emergency callouts within 60 minutes and report all spills to the appropriate agency within the required timeframe, and in accordance with their category rating.
3. Continue to refine the line cleaning program, identify line deficiencies, and provide Capital Improvement Program (CIP) recommendations based on findings.
4. Develop a wastewater informational brochure for residents.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Modify job descriptions, requiring all Wastewater staff members to possess a base level of training and skill certification through California Water Environmental Association (CWEA).
2. Perform and submit, to the Regional Water Quality Control Board, an internal audit of our Sewer System Management Plan as required in the Waste Discharge Requirement permit.
3. Enhance the Safety Program by developing and implementing a "required" training list. Review operating procedures with staff to ensure understanding of policy/procedures and a commitment to safety.
4. Send two employees through the Pipeline Assessment Certification Program (PACP) program for certification.
5. Disseminate Fats, Oils, and Grease (FOG) removal program information to the public during special events and through website postings. Encourage residential Best Management Practices for grease removal.
6. Purchase all Wastewater vehicles and equipment listed on the scheduled replacement list.

Department	Unit No.	Description	Estimated Replacement Cost
Wastewater	6-3	Ford Ranger 4 X 4 Pickup Truck	\$40,000
Wastewater	6-11	Freightliner FL70 w/L Altec Crane	\$155,000
Wastewater	6-12	Ford Ranger 4 X 4 Pickup Truck	\$40,000
Total		Wastewater Fund 510010-9080	\$235,000

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

510010 WASTEWATER OPER. & MAINT.

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010	SALARIES & WAGES	470,320	479,944	547,644	555,108	1.36%
7012	OVERTIME SALARIES	24,433	30,965	56,992	58,702	3.00%
7014	TEMP/SEASONAL WAGES	15,043	15,665	22,821	23,506	3.00%
7110	LIABILITY FOR COMP.ABSENC	-4,072	-22,020	0	0	0.00%
7115	CAFETERIA PLAN BENEFIT	109,521	116,720	120,533	122,220	1.40%
7120	RETIREMENT PLAN -MISC.	92,832	346,691	106,932	114,480	7.06%
7125	SOCIAL SECURITY CHARGES	29,402	31,105	38,425	38,715	0.75%
7130	MEDICARE CHARGES	7,157	7,275	9,113	9,256	1.57%
7135	WORKERS COMP.INS.CHARGES	43,219	44,047	50,508	48,050	-4.87%
7140	AUTO ALLOWANCE	0	0	1,050	1,050	0.00%
7160	UNIFORMS,BADGES & ACCESS.	542	798	1,200	1,200	0.00%
7000	PERSONAL SERVICES	788,397	1,051,192	955,218	972,287	1.79%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

510010 WASTEWATER OPER. & MAINT.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8005 ACCTG & AUDITING SRVCS	5,020	0	5,200	6,700	28.85%
8030 CONTRACT SERVICES	73,086	61,288	144,600	153,600	6.22%
8065 PROFESSIONAL SERVICES	7,437	18,876	2,500	10,000	300.00%
8205 JANITORIAL SERVICES	3,433	3,445	7,100	7,100	0.00%
8235 UTILITIES-ELECTRICITY	100,108	106,723	117,300	117,300	0.00%
8236 UTILITIES-GAS	246	381	1,000	1,000	0.00%
8237 UTILITIES-WATER	8,022	11,968	12,700	15,500	22.05%
8241 RENTAL-EQUIPMENT	1,272	10,900	6,000	10,000	66.67%
8250 R&M-EQUIPMENT	57,859	70,405	61,400	61,400	0.00%
8251 R&M-OFFICE EQUIP.	3,000	1,302	3,100	3,100	0.00%
8252 R&M-BLDGS & STRUCTURES	40,316	103,441	61,500	61,500	0.00%
8255 R&M-OUTSIDE	47,568	40,922	60,000	60,000	0.00%
8260 SEWAGE&TRANSPORT TREATM	2,117,880	2,110,598	2,312,000	2,370,000	2.51%
8320 COMMUNICATNS-TELE&COMM	15,483	11,539	17,200	17,200	0.00%
8385 LAUNDRY/DRY CLEAN-OTHER	3,978	3,752	5,500	5,500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	8,496	11,284	10,600	14,400	35.85%
8520 CHEMICALS	14,816	34,823	26,300	26,300	0.00%
8530 FUELS & LUBRICANTS	26,819	20,919	37,100	37,100	0.00%
8535 MATERIALS	3,251	2,460	6,000	6,000	0.00%
8555 SMALL TOOLS & INSTRUMENTS	6,232	5,061	5,000	5,000	0.00%
8560 MISC.SUPPLIES	13,395	25,096	29,200	29,200	0.00%
8000 SERVICES AND SUPPLIES	2,557,718	2,655,183	2,931,300	3,017,900	2.95%
9040 OFFICE & COMPUTER EQUIP.	8,274	3,096	21,900	21,900	0.00%
9045 OTHER FIXED ASSETS	2,020	6,186	17,000	17,000	0.00%
9055 SHOP TOOLS	23,272	17,456	13,900	15,400	10.79%
9080 VEHICLE & EQUIPMENT	0	0	170,000	235,000	38.24%
9090 DEPRECIATION	815,941	817,690	0	0	0.00%
9000 PROPERTY	849,507	844,428	222,800	289,300	29.85%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

510010 WASTEWATER OPER. & MAINT.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9415 INDIRECT EXPENSE	327,564	311,000	311,000	311,000	0.00%
9400 CONTINGENCIES & OTHER C	327,564	311,000	311,000	311,000	0.00%
Total: WASTEWATER OPER. & MAINT.	4,523,185	4,861,803	4,420,318	4,590,487	3.85%

DEPARTMENT: Engineering and Project
Development

Program Or Division: Wastewater Utility
Improvement
Program

PROGRAM PURPOSE AND DESCRIPTION

This program provides major repairs and improvements to the sanitary sewer system, consisting of 43 miles of sanitary sewer, 12 sewer pump stations, and the Transbay pipeline. Sanitary sewage is collected and conveyed through a series of gravity sewer mains, pump stations, and force mains and pumped into the San Diego Metro System via the Transbay pipeline.

ACTION STRATEGIES

1. Update the Sanitary Sewer System Master Plan to reflect needed upgrades and replacements over a number of years.
2. Develop a Capital Improvement Plan for the sanitary sewer system based upon compiled inspection data and projected sewer flows.
3. Perform engineering studies to identify sanitary sewer system deficiencies requiring repair or improvement. The improvements will be prioritized based upon potential loss of life and property, and the need to provide continual reliable service.
4. Manage sanitary capital improvement plans from project identification, planning, and project design through construction.
5. Maintain accurate "as-built" drawings of the City's sanitary sewer system.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Complete a Wastewater System Assessment which will identify system needs based age and condition of existing facilities; capacity requirements, and risk analysis. System requirements will be prioritized and will directly feed into the development of future rehabilitation or replacement projects and assist in rate analysis.
2. Construct necessary improvements to the Cays Mains Pump Station Generator and the Glorietta Bay Pump Station Wet well and Structural Repairs.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

510781 WASTEWATER PROJECTS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	125,631	82,079	107,365	111,743	4.08%
7012 OVERTIME SALARIES	0	69	1,232	1,269	3.00%
7115 CAFETERIA PLAN BENEFIT	16,699	15,774	16,693	16,927	1.40%
7120 RETIREMENT PLAN -MISC.	23,644	87,327	21,380	23,502	9.92%
7125 SOCIAL SECURITY CHARGES	7,334	4,349	6,158	6,398	3.90%
7130 MEDICARE CHARGES	1,812	1,176	1,584	1,648	4.04%
7135 WORKERS COMP.INS.CHARGES	1,925	2,493	1,829	2,190	19.75%
7140 AUTO ALLOWANCE	0	0	630	630	0.00%
7000 PERSONAL SERVICES	177,044	193,269	156,871	164,308	4.74%
8320 COMMUNICATNS-TELE&COMM	646	444	1,500	1,500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	0	0	1,000	1,000	0.00%
8530 FUELS & LUBRICANTS	38	0	700	700	0.00%
8000 SERVICES AND SUPPLIES	684	444	3,200	3,200	0.00%
9050 SEWER MAINT & APPURTENAN	-105,956	0	0	0	0.00%
9000 PROPERTY	-105,956	0	0	0	0.00%
9415 INDIRECT EXPENSE	28,161	20,000	20,000	20,000	0.00%
9400 CONTINGENCIES & OTHER C	28,161	20,000	20,000	20,000	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

510781 WASTEWATER PROJECTS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9747 10018-TRNSBY GENERATOR	206	0	0	0	0.00%
9752 09016-PS HATCH RPL-GT&TBY	6,275	0	0	0	0.00%
9824 11014-VACTOR WASTE PIT	0	140	0	0	0.00%
9825 12009-GB PUMP STATN WET W	0	130	0	0	0.00%
9841 14015-CYS MAIN SWR PUMP	0	0	150,000	300,000	100.00%
9845 14016-HVAC TRNSBY PMP STA	0	0	40,000	0	-100.00%
9850 14017-PINE PUMP STATION	0	0	200,000	0	-100.00%
9852 14018-PMP STATN WET WELL	0	0	500,000	1,000,000	100.00%
9858 14019 -WSTWTR SYTM ASSES	0	0	320,000	0	-100.00%
9872 15016-STRM WTR DIVERTER	74,218	0	0	0	0.00%
9890 11004 EMERGENCY GEN @PSY	0	140	0	0	0.00%
9800 CAPITAL EXPENDITURES	80,699	410	1,210,000	1,300,000	7.44%
Total: WASTEWATER PROJECTS	180,632	214,123	1,390,071	1,487,508	7.01%

Schedule of Golf Enterprise (520) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	1,184,426	1,348,484	1,018,616
Encumbrances/Continuing App's	0	0	0
Adjusted Fund Balance	1,184,426	1,348,484	1,018,616
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Investment Earnings	7,726	7,400	5,000
Green Fees	2,519,650	2,724,000	2,817,000
Rents and Concessions	310,270	275,000	316,000
Miscellaneous Revenue	2,780	0	290,000
Transfers In	433,984	0	0
TOTAL SOURCES OF FUNDS	3,274,410	3,006,400	3,428,000
USES OF FUNDS:			
7000 Personal Services	1,787,314	1,496,633	1,556,662
8000 Services and Supplies	1,051,599	1,182,135	1,249,500
9000 Property	55,101	89,100	70,300
9400 Other charges	170,000	170,000	170,000
9800 Capital Expenditures	46,338	398,400	595,000
TOTAL USES OF FUNDS	3,110,353	3,336,268	3,641,462
NET INCREASE/(DECREASE) TO FUND BALANCE	164,058	(329,868)	(213,462)
ESTIMATED FUND BALANCE AS OF JUNE 30	1,348,484	1,018,616	805,154

DEPARTMENT: Golf Services

FUNCTION: Culture and Leisure

DEPARTMENT MISSION:

The mission of Golf Services is to provide a well maintained, affordable golf course for the enjoyment of the golfing public.

DEPARTMENT GOALS:

- Maintain a green fee structure that is competitive with comparable facilities.
- Improve and enhance the aesthetics and course playing conditions.
- Implement maintenance programs, based on sound agronomic data that are beneficial and cost effective for the course and related facilities.
- Utilize equipment and materials safely and efficiently for the protection of patrons and staff.
- Enhance customer service through professional organizations and training.
- Promote the game of golf and encourage the development of new players through various activities.

DEPARTMENT: Golf Services **Program Or Division:** Operations and Maintenance

PROGRAM PURPOSE AND DESCRIPTION

This program provides and coordinates the various elements essential to the successful operation and maintenance of the Coronado Municipal Golf Course. The program develops long-range planning for capital improvements, as well as clerical and budget support for the Golf Course and related facilities.

ACTION STRATEGIES

1. Maintain fees comparable to similar facilities and, if needed, justify and propose appropriate green fee adjustments to support programs and capital improvements.
2. Monitor performance of the golf professional and restaurant concessionaire providing services to the golf course and patrons.
3. Work with the Golf Advisory Committee to complete a comprehensive review of course features and formulate a plan that will implement the recommended improvements.
4. Monitor operating procedures and programs, and make changes as deemed necessary for the betterment of Golf operations and enjoyment of players.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Evaluate market strategies and develop a marketing program targeting golfers. Expose Coronado Municipal Golf Course to the next generation of golfers and build an ongoing customer base.
2. Continue to develop and enhance the Coronado Junior Golf Program through various junior groups. Partner with the Coronado schools to continue development of school golf programs.
3. Develop and culture an ongoing relationship with Coronado hotels and provide open communications to provide golf services with area hotels.
4. Evaluate and target goals related to the concessionaires to meet the ongoing needs of golfers and the general public. Establish benchmarks and levels of professionalism.
5. Evaluate current irrigation system and recommend replacement of the current central irrigation computer and field satellites with expectations of conserving water and improving efficiency.
6. Lower #15 tee to improve safety and golfing experience.
7. Evaluate the replacement of the retaining wall on #5 tee and develop and implement a time-line for replacement.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
520 GOLF COURSE					
4706 INV EARN-REALZD GNS/LOSS	2,846	1,459	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-1,003	-4,418	0	0	0.00%
4710 INVESTMENT EARNINGS	8,768	6,267	7,400	5,000	-32.43%
USE OF MONEY & PROPERTY	10,610	3,308	7,400	5,000	-32.43%
5930 VEH/FURN/EQUIP SALES	8,508	1,000	0	0	0.00%
OTHER REVENUE	8,508	1,000	0	0	0.00%
6345 REIMBURSEMENTS-OTHER	0	1,780	0	290,000	--
REIMBURSEMENTS	0	1,780	0	290,000	0.00%
6505 GOLF COURSE GREEN FEES	2,419,199	2,519,650	2,724,000	2,817,000	3.41%
6520 GOLF RENTS & CONCESSIONS	291,536	310,270	275,000	316,000	14.91%
ENTERPRISE REVENUE	2,710,735	2,829,919	2,999,000	3,133,000	4.47%
Total GOLF COURSE	2,729,853	2,836,008	3,006,400	3,428,000	14.02%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

520020 GOLF COURSE OPER. & MAINT

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	829,768	815,672	900,542	936,905	4.04%
7012 OVERTIME SALARIES	7,296	9,824	11,960	12,319	3.00%
7014 TEMP/SEASONAL WAGES	9,911	22,277	10,740	11,062	3.00%
7110 LIABILITY FOR COMP.ABSENC	8,035	-4,861	0	0	0.00%
7115 CAFETERIA PLAN BENEFIT	193,440	206,160	218,165	221,221	1.40%
7120 RETIREMENT PLAN -MISC.	176,552	585,715	178,944	196,640	9.89%
7125 SOCIAL SECURITY CHARGES	51,616	51,646	57,241	59,532	4.00%
7130 MEDICARE CHARGES	12,072	12,116	13,387	13,924	4.01%
7135 WORKERS COMP.INS.CHARGES	77,951	79,929	95,954	95,159	-0.83%
7160 UNIFORMS,BADGES & ACCESS.	3,396	5,070	4,400	4,500	2.27%
7161 LAUNDRY/DRY CLEAN-UNIFOR	3,840	3,766	5,300	5,400	1.89%
7000 PERSONAL SERVICES	1,373,877	1,787,314	1,496,633	1,556,662	4.01%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

520020 GOLF COURSE OPER. & MAINT

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8005 ACCTG & AUDITING SRVCS	4,900	0	8,035	5,200	-35.28%
8030 CONTRACT SERVICES	53,201	81,073	61,300	62,800	2.45%
8065 PROFESSIONAL SERVICES	49,170	41,301	46,500	47,600	2.37%
8205 JANITORIAL SERVICES	31,578	31,578	37,000	37,000	0.00%
8220 DUMPING FEES	0	0	900	900	0.00%
8235 UTILITIES-ELECTRICITY	33,272	34,830	44,900	46,500	3.56%
8236 UTILITIES-GAS	1,914	2,525	3,400	3,500	2.94%
8237 UTILITIES-WATER	458,470	565,837	675,000	735,000	8.89%
8241 RENTAL-EQUIPMENT	0	0	400	400	0.00%
8245 LEASE-LAND & WATER	0	3,600	1,200	1,200	0.00%
8250 R&M-EQUIPMENT	4,468	4,420	5,400	5,500	1.85%
8251 R&M-OFFICE EQUIP.	250	210	1,000	1,000	0.00%
8252 R&M-BLDGS & STRUCTURES	9,804	23,728	26,400	26,800	1.52%
8253 R&M-INFRASTRUCTR-NOT ELIG	1,550	5,794	8,000	8,100	1.25%
8254 R&M-NON-STRUCTURAL	12,503	32,493	16,400	16,600	1.22%
8320 COMMUNICATNS-TELE&COMM	2,844	3,625	3,400	3,500	2.94%
8385 LAUNDRY/DRY CLEAN-OTHER	2,661	2,112	3,000	3,000	0.00%
8395 PERMITS & FEES	1,287	463	1,300	1,300	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	4,273	5,965	7,300	7,500	2.74%
8525 EQUIPMENT PARTS	31,597	28,927	32,000	33,000	3.13%
8530 FUELS & LUBRICANTS	26,293	25,294	27,500	28,100	2.18%
8535 MATERIALS	94,770	86,956	88,500	89,800	1.47%
8540 SHOP SUPPLIES	1,135	1,001	1,000	1,000	0.00%
8550 ROCK AND SAND	33,717	31,781	37,000	37,900	2.43%
8555 SMALL TOOLS & INSTRUMENTS	6,222	1,004	1,600	1,600	0.00%
8560 MISC.SUPPLIES	12,595	11,271	14,900	15,100	1.34%
8585 GOLF COURSE SUPPLIES	11,075	11,085	11,200	11,400	1.79%
8590 JANITORIAL SUPPLIES	17,976	14,728	17,600	18,200	3.41%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

520020 GOLF COURSE OPER. & MAINT

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8000 SERVICES AND SUPPLIES	907,525	1,051,599	1,182,135	1,249,500	5.70%
9030 MOBILE TOOLS	1,476	1,333	1,600	1,600	0.00%
9040 OFFICE & COMPUTER EQUIP.	720	672	1,000	1,000	0.00%
9075 TREES & LANDSCAPING	903	11,279	7,500	7,700	2.67%
9080 VEHICLE & EQUIPMENT	0	0	79,000	60,000	-24.05%
9090 DEPRECIATION	224,830	213,582	0	0	0.00%
9000 PROPERTY	227,929	226,866	89,100	70,300	-21.10%
9415 INDIRECT EXPENSE	246,639	170,000	170,000	170,000	0.00%
9400 CONTINGENCIES & OTHER C	246,639	170,000	170,000	170,000	0.00%
Total: GOLF COURSE OPER. & MAINT	2,755,970	3,235,779	2,937,868	3,046,462	3.70%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

520782 GOLF COURSE PROJECTS

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8252	R&M-BLDGS & STRUCTURES	0	0	50,000	250,000	400.00%
8000	SERVICES AND SUPPLIES	0	0	50,000	250,000	400.00%
9702	14023-GC RETAINING WALL	0	0	25,000	0	-100.00%
9753	11006-GOLF C. CLUBHSE REF	25,812	46,338	0	0	0.00%
9765	15013-MTNCE SHED DRAINAGE	0	0	0	15,000	0.00%
9828	14024-GOLF PRKNG LOT IRRI	0	0	25,000	0	-100.00%
9870	14020-DREDG SALT WTR POND	0	0	60,000	0	-100.00%
9874	14021-DRIVING RANGE FENCE	0	0	60,000	0	-100.00%
9880	14022-GC IRRIGATN IMPROVM	0	0	220,000	330,000	50.00%
9800	CAPITAL EXPENDITURES	25,812	46,338	390,000	345,000	-11.54%
Total:	GOLF COURSE PROJECTS	25,812	46,338	440,000	595,000	35.23%

**Schedule of Storm Drain Enterprise (530) Fund
Sources and Uses for the Fiscal Years Ending
June 30, 2013, 2014, and 2015**

	Actual FY2012/13	Adopted FY2013/14	Adopted FY2014/15
FUND BALANCE AS OF JULY 1	1,309,212	1,359,212	1,069,034
Available Loan Balance from fund 100	500,000	500,000	500,000
Capital project c/fwd	0	(55,227)	0
Encumbrances/Continuing App's	0	(55,022)	0
Adjusted Fund Balance	1,809,212	1,748,963	1,569,034
FISCAL YEAR ACTIVITY:			
SOURCES OF FUNDS:			
Licenses & Permits	17,508	20,000	21,000
Investment Earnings	305	0	0
Other Revenue & Reimbursements	20,810	0	0
User Charges	539,048	537,000	538,900
Transfers In	123,841	0	0
TOTAL SOURCES OF FUNDS	701,513	557,000	559,900
USES OF FUNDS:			
7000 Personal Services	500,237	457,284	472,680
8000 Services and Supplies	140,986	362,020	397,400
9000 Property	51	18,200	18,200
9300 Debt Service	358,200	364,425	366,925
9800 Capital Expenditures	152,039	35,000	225,000
TOTAL USES OF FUNDS	1,151,513	1,236,929	1,480,206
NET INCREASE/(DECREASE) TO			
FUND BALANCE	(450,000)	(679,929)	(920,306)
ESTIMATED FUND BALANCE			
AS OF JUNE 30	1,359,212	1,069,034	648,728

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
530 STORM DRAINAGE					
4304 PUBLIC STORM DRAIN FEE	12,969	17,508	20,000	21,000	5.00%
LICENSES & PERMITS	12,969	17,508	20,000	21,000	5.00%
4706 INV EARN-REALZD GNS/LOSS	87	22	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-376	-122	0	0	0.00%
4708 INV EARNINGS-PROP TAX	129	106	0	0	0.00%
4710 INVESTMENT EARNINGS	243	177	0	0	0.00%
USE OF MONEY & PROPERTY	83	184	0	0	0.00%
5930 VEH/FURN/EQUIP SALES	75	788	0	0	0.00%
OTHER REVENUE	75	788	0	0	0.00%
6340 INSURANCE REIMB	130,291	19,355	0	0	0.00%
REIMBURSEMENTS	130,291	19,355	0	0	0.00%
6525 STORM DRAIN USER CHRGS	538,696	539,048	537,000	538,900	0.35%
ENTERPRISE REVENUE	538,696	539,048	537,000	538,900	0.35%
6910 TRANSFERS IN	0	123,841	0	0	0.00%
OTHER FINANCING SOURCES	0	123,841	0	0	0.00%
Total STORM DRAINAGE	682,113	700,725	557,000	559,900	0.52%

DEPARTMENT: Public Services

Program Or Division: Storm Drain

PROGRAM PURPOSE AND DESCRIPTION

This program is responsible for maintaining approximately 8.5 miles of storm drains in the Village and the Coronado Cays, two storm water pumping stations (Bandel and Parker), as well as 11 diversion structures strategically located within the City's storm drain system. The system is maintained through twice weekly station inspections and twice monthly inspection/cleaning of the diversion systems, annual line cleaning, video inspections of problematic sections, timely repairs, and replacement of system defects.

ACTION STRATEGIES

1. Continue inspection and preventative maintenance program of the 11 diversion structures and two storm drain stations to ensure proper operation.
2. Respond in a timely manner to citizen concerns and emergency situations.
3. Revise and implement Storm Drain specific Standard Operating Procedures to provide consistent maintenance efforts.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Develop a minimum, daily baseline of footage to be cleaned in order to effectively clean the 8.5 miles of storm drains per year.
2. Revise job descriptions, requiring all Storm Water staff to possess a base level of training and skill certification through California Water Environmental Association (CWEA).
3. Remove and overhaul all Parker Pump Station check valves.

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

530030 STORM DRAIN SYS. OPER/MAI

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	22,716	23,806	26,902	26,578	-1.20%
7012 OVERTIME SALARIES	2,507	1,170	2,541	2,617	2.99%
7115 CAFETERIA PLAN BENEFIT	4,628	4,933	5,220	5,293	1.40%
7120 RETIREMENT PLAN -MISC.	4,503	17,286	5,308	5,535	4.28%
7125 SOCIAL SECURITY CHARGES	1,539	1,521	1,825	1,810	-0.84%
7130 MEDICARE CHARGES	360	356	427	423	-0.84%
7135 WORKERS COMP.INS.CHARGES	1,978	2,010	2,404	2,224	-7.51%
7160 UNIFORMS,BADGES & ACCESS.	92	119	100	100	0.00%
7000 PERSONAL SERVICES	38,324	51,201	44,727	44,580	-0.33%
8030 CONTRACT SERVICES	713	8,660	31,000	42,500	37.10%
8065 PROFESSIONAL SERVICES	0	0	1,000	1,000	0.00%
8205 JANITORIAL SERVICES	542	544	500	500	0.00%
8235 UTILITIES-ELECTRICITY	14,607	15,777	13,400	13,400	0.00%
8236 UTILITIES-GAS	39	60	110	110	0.00%
8237 UTILITIES-WATER	0	0	110	110	0.00%
8241 RENTAL-EQUIPMENT	0	500	500	500	0.00%
8250 R&M-EQUIPMENT	5,171	3,842	8,800	8,800	0.00%
8251 R&M-OFFICE EQUIP.	358	204	400	400	0.00%
8255 R&M-OUTSIDE	13,616	3,333	30,000	30,000	0.00%
8320 COMMUNICATNS-TELE&COMM	1,539	2,007	2,500	2,500	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	1,196	165	3,000	4,880	62.67%
8530 FUELS & LUBRICANTS	1,612	2,175	2,000	2,000	0.00%
8535 MATERIALS	1,000	483	1,000	1,000	0.00%
8555 SMALL TOOLS & INSTRUMENTS	355	998	1,000	1,000	0.00%
8560 MISC.SUPPLIES	919	1,379	1,700	1,700	0.00%
8000 SERVICES AND SUPPLIES	41,665	40,128	97,020	110,400	13.79%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

530030 STORM DRAIN SYS. OPER/MAI

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
9040 OFFICE & COMPUTER EQUIP.	1,158	0	0	0	0.00%
9090 DEPRECIATION	199,535	207,209	0	0	0.00%
9095 AMORTIZATION	24,685	17,601	0	0	0.00%
9000 PROPERTY	225,379	224,810	0	0	0.00%
9305 FISCAL AGENT SERVICE	4,280	1,980	2,600	2,600	0.00%
9315 INTEREST EXPENSE	173,792	166,518	161,825	154,325	-4.63%
9325 RETIREMENT OF PRINCIPAL	0	0	200,000	210,000	5.00%
9300 DEBT SERVICE	178,072	168,498	364,425	366,925	0.69%
Total: STORM DRAIN SYS. OPER/MAI	483,440	484,637	506,172	521,905	3.11%

DEPARTMENT: Public Services

Program Or Division: National Pollution Discharge
Elimination System (NPDES)

PROGRAM PURPOSE AND DESCRIPTION

This program supports permit requirements to improve water quality through multi-disciplinary means, such as municipal operations, land development/building requirements, education and outreach, enforcement, and water quality sampling. Staff participates in Copermittee planning groups and submits required program evaluation reports to the San Diego Regional Water Quality Control Board on an annual basis.

Maintenance of the existing NPDES permit requirements will continue until the review, planning, and implementation phase of the new Order No. R9-2013-0001 takes effect 18 months after permit adoption. Because the new permit shifts program responsibilities from individual jurisdictions to shared watershed responsibilities, staffing and resource evaluation need to occur within the first six months of Permit adoption. The Departments of Public Services, Community Development and Engineering and Project Development will need to review and revise various codes, procedures, and policies to meet the new Permit requirements.

ACTION STRATEGIES

1. Support Council direction while participating in San Diego County agency workgroups so as to improve water quality management.
2. Maintain activities to support current NPDES Permit requirements while, at the same time, strategically plan to implement new Permit requirements.
3. Review current program staffing support and resources necessary to carry the City into the new Permit. Evaluate needs and prepare recommendations to Council.
4. Educate the public, on an ongoing basis, regarding policy and Best Management Practices preventing pollutants from entering the waterways.
5. Respond immediately and report spills or illegal discharges within 24-hours to the County Department of Environmental Health.
6. Complete storm water reports, JURMP Annual and Dry Weather, for submission to the Regional Water Quality Control Board.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-2015

1. Evaluate the new Permit requirements for their impact on the Public Services, Community Development, and Engineering and Project Development Department's staffing, resources, and time commitments.
2. Meet with and advise departments impacted by the new Permit. Solicit comments from these departments and prepare recommendations to Council as needed.
3. Facilitate public outreach and comments regarding the new Permit implementation.
4. Develop a GIS-based database linked with digital tablets to gather and organize field data during municipal, commercial, SUSMP and construction inspections.
5. Evaluate the 2012-2013 program and submit an Annual Report to the San Diego Regional Water Quality Control Board.
6. Improve use of the Trak-it software program by Storm Water inspectors.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

530031 GEN NPDES COMPLIANCE-P.S.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010 SALARIES & WAGES	169,652	177,146	200,228	207,664	3.71%
7012 OVERTIME SALARIES	33,991	15,736	28,192	29,038	3.00%
7110 LIABILITY FOR COMP.ABSENC	1,832	-1,887	0	0	0.00%
7115 CAFETERIA PLAN BENEFIT	35,874	38,232	46,424	47,073	1.40%
7120 RETIREMENT PLAN -MISC.	36,661	120,934	39,913	43,717	9.53%
7125 SOCIAL SECURITY CHARGES	11,811	11,603	13,971	14,356	2.76%
7130 MEDICARE CHARGES	2,874	2,714	3,318	3,438	3.62%
7135 WORKERS COMP.INS.CHARGES	16,415	16,582	22,677	22,079	-2.64%
7140 AUTO ALLOWANCE	0	0	420	420	0.00%
7160 UNIFORMS,BADGES & ACCESS.	124	0	500	500	0.00%
7000 PERSONAL SERVICES	309,234	381,060	355,643	368,286	3.55%
8030 CONTRACT SERVICES	88,453	76,877	193,800	233,800	20.64%
8075 STRM DRN LITIGN-BMP	750	0	6,000	6,000	0.00%
8241 RENTAL-EQUIPMENT	659	600	6,000	6,000	0.00%
8250 R&M-EQUIPMENT	0	0	2,500	2,500	0.00%
8251 R&M-OFFICE EQUIP.	0	0	20,000	0	-100.00%
8255 R&M-OUTSIDE	5,242	14,113	15,000	15,000	0.00%
8415 TRAINING,MTGS,MEMBERSHIPS	2,202	685	3,000	5,000	66.67%
8535 MATERIALS	3,258	4,119	5,000	5,000	0.00%
8555 SMALL TOOLS & INSTRUMENTS	5,181	1,925	3,500	3,500	0.00%
8560 MISC.SUPPLIES	5,767	2,538	10,200	10,200	0.00%
8000 SERVICES AND SUPPLIES	111,512	100,858	265,000	287,000	8.30%
9040 OFFICE & COMPUTER EQUIP.	0	0	15,000	15,000	0.00%
9045 OTHER FIXED ASSETS	3,179	51	3,200	3,200	0.00%
9000 PROPERTY	3,179	51	18,200	18,200	0.00%
9315 INTEREST EXPENSE	32,305	25,931	0	0	0.00%
9300 DEBT SERVICE	32,305	25,931	0	0	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

530031 GEN NPDES COMPLIANCE-P.S.

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
Total: GEN NPDES COMPLIANCE-P.S.	456,231	507,899	638,844	673,486	5.42%

DEPARTMENT: Engineering and Project
Development

Program Or Division: Storm Drainage
Improvement Program

PROGRAM PURPOSE AND DESCRIPTION

This program provides repairs and improvements to the City storm drainage system, consisting of 5.67 miles of storm drain, two major pump stations, and the dry weather diverter system. Storm and surface water runoff is collected through a series of catch basins, gravity storm drain lines, and is conveyed to San Diego Bay or the Pacific Ocean. Federal regulations in the form of the National Pollution Discharge Elimination System (NPDES) are now applicable to storm drains.

ACTION STRATEGIES

1. Perform engineering studies to identify storm drain deficiencies requiring repair or improvements. The improvements will be prioritized based upon the potential for loss of property.
2. Manage NPDES projects from planning, project identification, permitting, and project design through construction.
3. Maintain accurate and current maps and “as-built” drawings of the City storm drain system.

IMPORTANT ACTIVITIES OR PROJECTS FOR FY 2014-15

1. Third, Fourth and I Avenue Improvements: Install a 48” diameter storm drain on I Avenue from Fourth Street to the existing outfall in San Diego Bay and replace the existing 24” bay outfall with a 56” pipe. Improve the drainage along Third and Fourth Streets west of Orange Avenue.
2. Country Club Area Storm Line Infiltrations: This project will eliminate infiltration within the Country Club storm system that feeds into Parker Pump Station. It will seal the reinforced concrete pipes leading into the pump station.
3. Bandel Storm Pump Station: Install a permanent generator and an automatic transfer switch and replace deteriorated equipment.
4. Storm Water Master Plan: Develop a Storm Water Master Plan that will identify, prioritize and estimate costs for future projects in the Capital Improvement Program.
5. Storm Water Diverter Stations: Evaluate systems and redesign the storm water diverter stations.

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

530032 GEN NPDES COMPLIANCE-ENG.

Title		FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7010	SALARIES & WAGES	29,452	29,394	37,706	39,433	4.58%
7012	OVERTIME SALARIES	0	43	1,232	1,269	3.00%
7115	CAFETERIA PLAN BENEFIT	3,967	6,432	6,807	6,903	1.40%
7120	RETIREMENT PLAN -MISC.	5,454	29,255	7,498	8,282	10.46%
7125	SOCIAL SECURITY CHARGES	1,790	1,607	2,251	2,351	4.46%
7130	MEDICARE CHARGES	428	421	568	593	4.50%
7135	WORKERS COMP.INS.CHARGES	445	823	642	773	20.35%
7140	AUTO ALLOWANCE	0	0	210	210	0.00%
7000	PERSONAL SERVICES	41,536	67,976	56,914	59,814	5.10%
9315	INTEREST EXPENSE	32,305	25,931	0	0	0.00%
9300	DEBT SERVICE	32,305	25,931	0	0	0.00%
Total:	GEN NPDES COMPLIANCE-ENG.	73,841	93,906	56,914	59,814	5.10%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

530783 STORM DRAIN PROJECTS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
7125 SOCIAL SECURITY CHARGES	2,371	0	0	0	0.00%
7130 MEDICARE CHARGES	554	0	0	0	0.00%
7000 PERSONAL SERVICES	2,925	0	0	0	0.00%
9766 15017-STRM WTR MASTR PLAN	0	0	0	50,000	0.00%
9818 11013 STORM WATER INLETS	0	130	0	0	0.00%
9838 14010-STRM WTR BCKFLOW PR	0	0	35,000	0	-100.00%
9865 15014-BANDEL PUMP STATION	0	0	0	50,000	0.00%
9871 15015-C.CLUB STRM LINE IN	0	0	0	100,000	0.00%
9872 15016-STRM WTR DIVERTER	0	0	0	25,000	0.00%
9800 CAPITAL EXPENDITURES	0	130	35,000	225,000	542.86%
Total: STORM DRAIN PROJECTS	2,925	130	35,000	225,000	542.86%

Trust and Agency Funds

The following funds have been established to track bequests from private individuals that have been given for a specific purpose.

Fund 721/722 –A.B. Fry Library Fund

This fund contains the interest from the \$3000 gift made by former Coronado Mayor A. B. Fry made in 1953, given to fund Library services.

Fund 723 Harlow Memorial Rose Garden Fund

These funds are dedicated for use in maintaining the rose garden at the Coronado Public Library. The Fund was established in 1975 by a bequest from Ruth Harlow in memory of her sister Eleanor Harlow, a former Library Trustee.

Fund 724 Reynolds Endowment Fund

The Reynolds Endowment was provided in 1995 to benefit the Children's Library.

Fund 726 – Pauline Friedman Account

This fund contains the bequest from long-time Coronado resident Pauline Friedman from 2005 to be used for the acquisition of new books and other items for the Library's collection.

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
722 A.B. FRY TRUST INTEREST					
4706 INV EARN-REALZD GNS/LOSS	12	6	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-42	-19	0	0	0.00%
4710 INVESTMENT EARNINGS	38	26	0	0	0.00%
USE OF MONEY & PROPERTY	8	13	0	0	0.00%
Total A.B. FRY TRUST INTEREST	8	13	0	0	0.00%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

722561 FRY INT EXPS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8065 PROFESSIONAL SERVICES	5,000	0	0	0	0.00%
8000 SERVICES AND SUPPLIES	5,000	0	0	0	0.00%
Total: FRY INT EXPS	5,000	0	0	0	0.00%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
723 HARLOW MEMORIAL ROSE GRDN					
4706 INV EARN-REALZD GNS/LOSS	43	18	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-62	-69	0	0	0.00%
4710 INVESTMENT EARNINGS	129	75	0	0	0.00%
USE OF MONEY & PROPERTY	110	24	0	0	0.00%
Total HARLOW MEMORIAL ROSE GRDN	110	24	0	0	0.00%

City of Coronado Expenditures Budget

Fiscal Year 2014 - 2015

723562 ROSE GRDN EXPS

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8255 R&M-OUTSIDE	3,438	3,030	4,000	4,000	0.00%
8000 SERVICES AND SUPPLIES	3,438	3,030	4,000	4,000	0.00%
Total: ROSE GRDN EXPS	3,438	3,030	4,000	4,000	0.00%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
724 REYNOLDS ENDOWMENT					
4706 INV EARN-REALZD GNS/LOSS	36	18	0	0	0.00%
4707 UNREALIZED GAIN/LOSS INV	-32	-56	0	0	0.00%
4710 INVESTMENT EARNINGS	110	76	0	0	0.00%
USE OF MONEY & PROPERTY	114	37	0	0	0.00%
Total REYNOLDS ENDOWMENT	114	37	0	0	0.00%

City of Coronado

Revenue Budget

Fiscal Year 2014 - 2015

	Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
726	PAULINE FRIEDMAN BEQUEST					
4706	INV EARN-REALZD GNS/LOSS	267	116	0	0	0.00%
4707	UNREALIZED GAIN/LOSS INV	-359	-429	0	0	0.00%
4710	INVESTMENT EARNINGS	806	476	0	0	0.00%
	USE OF MONEY & PROPERTY	715	163	0	0	0.00%
5920	MISC REV	310	276	0	0	0.00%
	OTHER REVENUE	310	276	0	0	0.00%
Total	PAULINE FRIEDMAN BEQUEST	1,025	440	0	0	0.00%

City of Coronado
Expenditures Budget

Fiscal Year 2014 - 2015

726565 P.FRIEDMAN BEQUEST EXP'S

Title	FY 2011- 2012 Actual	FY 2012- 2013 Actual	FY 2013- 2014 Budget	FY 2014- 2015 Adopted	Variance
8505 LIBRARY BOOKS	19,445	24,517	31,000	31,000	0.00%
8000 SERVICES AND SUPPLIES	19,445	24,517	31,000	31,000	0.00%
Total: P.FRIEDMAN BEQUEST EXP'S	19,445	24,517	31,000	31,000	0.00%